Russians

in £300m

steel mill

contract

VOEST-ALPINE, Austrian

signed a Sch 9bn (£299.5m)

contract with the Soviet Union

for a steel mill designed to con-

vert scrap metal into 750,000

tonnes of steel a year. Back

WASHINGTON is expected

to decide this week on trade sanctions against Japan Air Lines, after the U.S. and Japan failed to agree on civil aviation

• HONG KONG reached a six

year agreement on textile and

garment exports to the U.S

insolvency law are recom-mended in the final report of

the Cork Committee to Trade Secretary John Biffen. Page 4

• SIZEWELL B nuclear station

management and purchasing

policies are likely to include some novel and controversial

decisions, with a limited role

for the National Nuclear

• BAD WEATHER in Decem-

ber and January cost UK insurance companies at least £200m,

the British Insurance Associa

BL's board approved investment of "several million pounds" in a Leyland light

truck range to be assembled in

• PRESSURE increased on the

weaker currencies in the Euro-

week. The French franc fell

sharply, reflecting growing economic problems, and the

Bank of France increased

as intervening directly in the foreign exchange market to

support the franc. The Belgian

franc was also weak, as was the

Italian lira, and a reduction in

interest rates by the stronger

member currencies was seen as

a concerted move to relieve re-

newed pressure so soon after

shuffle. The Bundesbank cut its

special Lombard rates by half

in the Dutch and Swiss discount

rates followed. The guilder re-

mained the strongest member,

followed by the fast improving

D-mark, while the lira was the weakest currency. Leading

**EMS March 19, 1982** 

article, Page 20

point, and similar reductions

month's currency re-

ean Monetary System last

Leyland, Lancs. Page 4

Corporation. Back Page

tion said. Page 4

THOROUGH reforms of

rights. Back Page

and at Mayfair, Sheffield, Edinburgh and Paris

Monday March 22 1982



However, the CDU's success

does not explain the collapse of

the SPD-which fell to only 36

per cent of the vote compared with 42.2 per cent before. This

is a worse fall than the party

In contrast, the "Greens"-

party but who now join in pro-test on broader social and

national security issues — jumped to 6.9 per cent of the

vote compared with only 3.9

They thus clear the hurdle of

for parliamentary representa-

tion, and have seats in three

West German provincial state

Party - the junior partner in

Herr Schmidt's coalition in

Bonn-gained about 6 per cent

As the polling in Lower Saxony was beginning, two for-

mer parliamentary members of the SPD announced at a con-

gress in the Ruhr that they planned to set up a new Left-wing party called Democratic Socialists. Various protest

groups have already pledged

The Lower Saxony result does

not change the balance of power

in Bonn. But it does indicate

that the SPD-SDP Alliance br

nearly 13 years ago is becing increasingly fragile.

The Liberal Free Democrat

began as an ecological

pessimists had feared.

per cent four years ago.

legislatures.

of the vote.

support.

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BY JONATHAN CARR IN BONN

WEST GERMAN Chancellor

Helmut Schmidt's Social Demo-

crat Party suffered an electoral

setback yesterday, plunging to its worst voting result in the

State of Lower Saxony for

more than two decades.

The protest party called The

Greens scored another in its

line of provincial election successes, and will be repre-sented in the Lower Saxony State Parliament for the first

These developments—with a

separate decision this weekend

to found a new party to the left of the SPD-indicates that the

West German party political landscape of the centre-left is in a state of flux.

In one way the Lower Saxony election—the first pro-vincial parkiament poll since the General Election of October

1980-almost confirmed the status quo of governmental

The Christian Democrats, who already formed the Lower Saxon Government although

power in the State.

election blow

# NEWS SUMMARY

# GENERAL Thorn attacks 'greedy Britain'

EEC President Gaston Thorn accused Britain of national egoism and greed, in a West German radio interview.

He said British greed in claiming as much as, if not more than, it put into the EEC budget showed no solidarity and endangered the Community.

### **Earthquake hurts** 80 in Japan

An underwater earthquake 7.3 on the Richter scale — off Hokkaido, Japan, caused tidal waves injuring 80. In Italy strong tremors caused panic in towns hit by the massive 1980 earthquake. In Mount St Helens, Washington State, scientists warned that volcanic activity could persist for several

### West Bank clash

Five were wounded when Israeli troops fired shots to break up demonstrations by Palestinians protesting at Israeli occupation measures in the West Bank.

### Walesa absent

Poland's military authorities kept interned Solidarity leader Lech Walesa away from his baby daughter's christening and screened a TV programme criticising his free trade union.

### Zimbabwe call-up Zimbabwe Premier Robert Mugabe said all abie men in the country would undergo miltary training by the end of

# Ban welcomed

The Test ban on English players touring South Africa was welcomed by the secretary of domestic rates to their highest India's Cricket Board of Control. level since last October as well England would go sheed

# SDP has edge

Roy Jenkins, for the SDP-Liberal Alliance, edged ahead servative and Labour candidates in the final approach to Thursday's Glasgow Hillhead by-election, according to an opinion poll. Back Page

# Heseltine search

Environment Secretary Michael Heseltine is searching for a black adviser to brief him on problems facing blacks who want to start businesses in inner city areas. Back Page

# Cosmic inquiry

The U.S. Columbia space shuttle is due to blast off today. It will include a British experi-ment which will examine cosmic dust in an effort to explain the solar system's history. Page 2

# Heath's attack

Former Premier Edward Heath said society was too concerned with money for its own sake and the amount of interest it could earn when invested.

# Animals 'rescued'

Animal liberation supporters broke into a breeding centre in Frant, Sussex, and snatched guines pigs they say were destined for vivisection.

# MP pipes up

Pipe-smoking MP Stainton protested to British Rail over its decision to ban smoking in its restaurant and

Briefly . . . World Champion Nelson Piquet won the Brazilian Grand Prix. Fessils, including the first bones

of a land mammal ever found in Antarctica, were discovered by scientists. Ayatoliah Khomeini, Iran's 81year-old leader, cancelled en-sagements for 11 days.

8

Lombard: Samuel Brittan on a puzzling Budget ... 21 Justinian: Romans ending baffled many ...... 17 Editorial comment: the banks and Stone-Platt; European currencies ... 20

The chert shows the two constraints on European Monetary System exchange rates. The upper grid based on the weakest currency in the system defines the cross rates from which no currency (except the lira) may move more than 2's per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU) itself a basket of European currencies.

ASSOCIATED Communica-tions Corporation directors will today consider the position of

Mr Robert Holmes à Court as

group chairman and initiate

appeal court moves over his takeover bid. Page 22

Surveys:

Kenya ...... 29-32 ..... 11-16 Mexico

INTERIM STATEMENT

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# Opec sets ceiling on production Lower Saxony in effort to halt price slide

THE Organisation of Petroleum Exporting Countries has for the first time agreed on a pro-duction ceiling in an attempt to halt the slide in prices. It has set an effective upper limit of 17.5m barrels a day. Saudi Arabia has decided to cut its own ceiling to 7m b/d, although this is not reflected in the official Opec announcement, which refers to an overall production limit of 18m b/d.

before leaving Vienna that he hoped the "freeze" of the \$34 a barrel reference price "will continue until the end of 1983."

After that he thought Opec hould start gradually to in-

nium North African crudes of \$1.50 - meaning that top quality varieties produced by Nigeria, Algeria and Libya should fall to \$35.50, compared with official rates of \$36.50 to

Mr James Edwards, the U.S. Energy Secretary, said yester-day that he thought the oil market would continue to "fall somewhat," in spite of the Opec production ents.

U.S. oil imports, at 3.7n U.S. oil imports, at 3.7m harrels a day, were at their lowest level in ten years in the past week, he said, and demand was 21 per cent down on the same period of 1070—harvely aways to con-1979-largely owing to conservation measures.
When the U.S. economy

began to recover, Mr Edwards said, he expected to see 10m large cars replaced by more fuel - efficient vehicles

early March\* (b/d) (b/d) 200,000

OPEC OIL PRODUCTION AGREEMENT

700,000 150,000 1,300,000 1,200,000 750,000 7.200,000 Qatar Saudi Arabia United Arab Emirates 7.000.000 Neutral zonei 300,000

Source: Middle East Economic Survey. S † Production shared equally between Su which has been allocated 300,000 b/d con rate of 250,000 b/d in early Merch.

\$37.50 now notionally in force. not a party to the agreement reached by all other members—with the important and possibly disruptive exception of Iran — to set a limit of 18m barrels a day for the second quarter and allocate shares of the total.

compares with an output of more than 31m b/d in 1973, was referred to in the official communique, which said it would be reviewed at the next ordinary conference planned to begin in Quito, Ecuador, on Sheikh Ali Khalifa al-Sabah,

Kuwaiti Minister of Oil, said: "What we have done here is to

protect the [Opec reference] price, but that does not ignore the fact that prices went up too sharply [in 1979-80]."

But Mr Mohammed Gharazi Iranian Minister of Oil, said at the weekend that his Government intended to increase exports to 1.7m b/d to satisfy its

Continued on Back Page

# World Bank to issue bulldog bond

Civil Aviation Authority has in-Brothers.

The final pricing of the bond will be decided today and the By then, however, the peak coupon paid is likely to be travel season would have been based on the 13; per cent partly in full flood with most passen-

gers booked on other airlines. Any Laker operation, would have been started at a strong disadvantage — a "rewardless exercise which could not be a financial success," Sir Freddia Sir Freddie's view all along has been that winning the route licences was the most important maturing in 1986. single step towards getting any airline off the ground. Raising the cash was "not a problem."

Today's World Bank issue is expected to carry a 141 per cent coupon at a price slightly But the Civil Aviation below par. The borrower has sovereign status under Bank of England rules and is one of

> banks. The World Bank is returning to the sterling market because of the availability of funds and because of its need to tap as who has been at the centre of

This will be the second time the World Bank has tapped what is known as the buildog market—the domestic sterling bond sector open to foreign corrowers. The World Bank last year raised £100m through a 181 per cent bulldog issue

societies and trustee savings

many markets as possible this

### they are in opposition at Federal level in Bonn, were confirmed in office. They gained an absolute majority of just over 50 per cent of the vote—about 2 per cent more than they won in the last state poll four years ago. This will be a boost to Dr Ernst Albrecht, the state Premier, in his hopes of becom-

Estimated

THE WORLD BANK is expected to return to the UK sterling bond market today with a £100m five-year issue through Baring

paid Treasury stock which matures in 1987.

1976. the few whose paper can be June 1/2 year the left took an purchased by UK building exceptional 55 per cent of the vote.

# French left heads for setback in cantonal poll

BY DAVID HOUSEGO IN PARIS

FRANCE'S Socialist-led coalifurther electoral setback as the early results in the second round of voting in the cantonal Labour. elections emerged last night. Computer forecasts suggested

that the combined left-wing In the legislative elections of

Among prominent Socialists

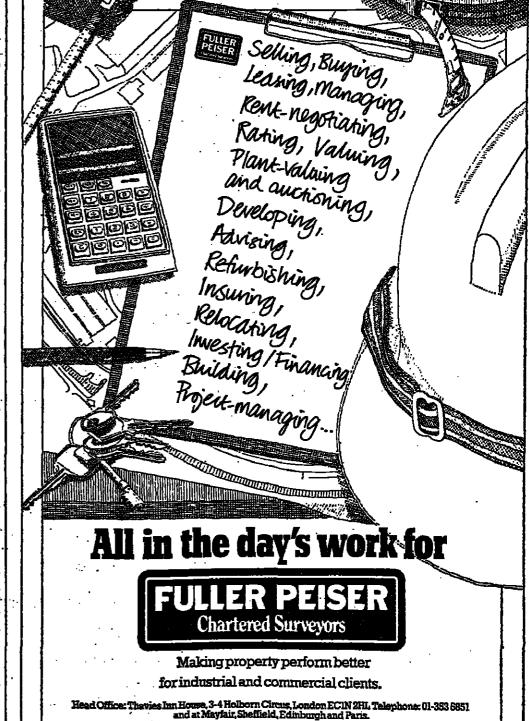
defeated in the second round was M George Fillioud, the controversy over the quality of television programmes.

Prominent Socialists to win. tion seemed to be heading for a included Mme Edith Cresson, the Minister of Agriculture, and M Jean Auroux, Minister of Reflecting the importance of

the vote as a test of the Government's standing, turn-out yesterparties were doing less well day was about 69 per cent-than in the first round last marginally above last week's week when they won 49.59 per which itself was a post-war cent of the vote. They scored record for cantonal elections. 52.50 per cent when the same Politicians of left and right have made major efforts during the week Reflecting the Government's

disappointment at last weekend's first-round result, President Francois Mitterrand was unofficially reported to have described it as a "setback" and warning. Among the factors that came

Continued on Back Page Editorial comment, Page 20



Sheikh Ahmed Zaki Yamani, the Saudi Minister of Oil, said

crease prices a little.

Meanwhile Saudi 'Arabia
would watch market trends closely. If there was any up-ward pressure on prices, Sheikh Yamani thought Saudi Arabia would again increase produc-Opec also decided at the week-end to set a maximum differen-

abandoned—at least for the

partnership with Lonrho.

They have set up a joint com-pany, Sir Freddie Laker Ltd.

£5,000.

with a capital of £10,000, of

BY MACHAEL DONNE, AEROSPACE CORRESPONDENT

Officially, Saudi Arabia was

The 18m b/d ceiling, which

Laker abandons plans for a 'people's airline'

SIR FREDDIE LAKER has pany, Brenpage, which he set licensing procedures, which the up when Laker Airways collapsed early in February.

Sisted it must adhere to, made
This does not mean that other it obvious that a more likely time being—plans to set up a "people's airline." Enstead, he is going into busi- airlines, such as British Cale- starting date for a new people's ness as an aviation consultant onian an Dan-Air, will have a airline would be mid to late smoother passage in trying to summe take over the former Laker licences on the North Atlantic an European routes.

Those airlines must proceed with their own individual appliwhich Sir Freddie is putting up The company will start work cations for licences. There are so many of these that the public immediately, handling a range of aviation business, from airhearings already set by the Civil craft leasing to business travel. Aviation Authority to start on It may later promote charter May 4 will go shead. They flights. It will be based at promise to be long and vigor-Lonrho's City offices.

Ously if not bitterly fought. At
Sir Freddie's original plans least seven arrines are inously if not bitterly fought. At to get back into the airline volved, and these are objections business after the collapse of and counter-applications from Laker Airways have been other airlines and outside for the immediate parties, including some individfuture. He has sold the Civil uals who are creditors of Laker

Aviation Authority he is with- Airways. drawing applications to transfer Sir Freddie had originally the former Laker Airways thought of getting back into the route licences to another com- air by April. But the statutory

Authority has equally strongly made it clear all along that in addition to the route licences, any Laker airline would need an Continued on Back Page

# Moves to speed cable television development expected today

BY GUY DE JONQUIERES

THE GOVERNMENT plans to announce moves today to speed the development of cable tele-vision. But it appears still to be hesitating about a much more ambitious plan to stimu-late massive investment in modernising Britain's communications network.

The Government is expected to announce that it is setting up a committee to report on the likely implications of allowing cable systems to widen their activities beyond the transmission of normal BBC and commercial television broad-

The Industry Department had hoped to publish the outlines of a strategy which includes proposals to restructure British Telecom and to involve outside investors in a scheme to rewire the entire country at an estimated cost of £25bn in the next 20 years.

But the proposals, part of a discussion paper on future tele-communications policy, are being resisted elsewhere in

Whitehall, where they are regarded as too risky and ambitious. The timetable for publishing them is now un-

Instead, the Government is the Prime Minister's Information Technology Advisory Panel, which focuses only on cable television. It calls for a relaxation of

official restrictions on cable television which, it says, could soon grow into a £1bn a year industry and provide the means cations and electronic information services to private homes.
Unlike the Industry Department's paper, however, the advisory panel's report views the development of cable as separate from British Telecom's network, with which it would be likely to compete eventually. It leaves open the question of whether British Telecom should be allowed a role in cable tele-

The report was strongly criticised yesterday by Mr Bryan Stanley, general secretary of the Post Office Engineering Union. He said unless the expansion expected to base its decisions of cable television were planned today on a report prepared by in conjunction with British Telecom, it could prove "a very

expensive mistake." British Telecom is divided bout its own role. It would like to be involved in cable television but it is sceptical about proposals advanced by Mr. Kenneth Baker, Minister for Information Technology at the Industry Department, to link private houses with fibre optic cable which would permit two way video conferences.

The committee, which the Government is expected to announce today, might examine British Telecom's role. It is likely to concentrate, however, on the implications of an expansion of cable television for the quality programmes

# Hard times hit children's pockets

BY ARTHUR SANDLES

having to make do with less pocketmoney. The average UK child gets less than 95p a week — 16 per cent less than the fl.13 of a year ago.

A Galkep survey for the ice cream side of Birdseye Wall's

shows that the curb on parental generosity has hit Northern and Scottish children and teenagers, particularly hard. The survey, which looks at pocket money for five-to-16 year-olds, shows that Northern year-olds, shows that are seen and Scottish children have seen fall average pocket money fall from £1.18 a week to less than 78p.. Teenagers pocket money, nationally, has fallen by 26 per cent from £1.73 to £1.28.

It was in 1975 that Wall's started the survey of this "significant group of con-

sumers," who have almost

£500m a year in pocket money

BRITAIN'S CHILDREN are to-seven year-olds who have having to make do with less fared best, with an average pocketmoney. The average UK quadrupling of their pocket money. In recent years, girls have fared better than boys throughout the age groups. At the moment the average girls gets 24p a week more than the

average boy.

The last year has also seen friends and relations being less generous with additional pay-ments. There has been a fall in average earnings from Saturday jobs and paper rounds. 'Children are now considerably worse off than at the end of the 1970s," says Wall's.

The survey shows that the social background makes little difference to the average pocket money, but indicates that Southern children are suffering less from the squeeze than those in other regions. Their average

in the Midlands and Wales (down 11 per cent) and only 78p in Scotland and the North. This means Southern youngsters are on average more affluent than those from other regions for the first time. In the past children from either the Midlands or Scotland and the North of England have fared best.

For the second year running children from the Midlands and Wales are having to make do with less pocket money than in the previous year.

When it comes to earning extra pocketmoney, the outlook for children in the regions other than the South is

depressing. Presumably the levels of adult unemployment in the Millands and Wales, and Scotland and the North, are reflected in pocket money is £1.09 (down 4 fewer Saturday jobs and paper alone. Since then it is the five- per cent), compared with 91p rounds for youngsters,

BY DAVID LENNON IN TEL AVIV

commercial strikes continued throughout the Israeli-occupied West Bank of the Jordan yespunitive measures against are outspoken supporters of Palestinians protesting against Palestinian independence. the dismissal of one of the region's elected mayors and the killing of a demonstrator.

Curfews and restrictions on the movement of many residents were imposed by Israel yesterday. People living in three towns north of Jerusalem were prohibited from crossing to or from Jordan over the river bridges.

Tension increased sharply after soldiers shot dead one young demonstrator in El-Bireh on Saturday and harassed his funeral procession by firing tear gas at the mourners.

The protests followed the if dismissal of Mr Ibrahim Tawil. mayor of El-Bireh, because of his refusal to meet the Israeli "civilian" administrator appointed in November to replace the military governor. The Palestinians regard this appointment as part of an Israeli attempt to impose autonomy on the region under Israeli rule.

VIOLENT demonstrations and also been fomented by Israeli attempts to promote a new collaborationist leadership on the West Bank to replace the terday as the army intensified elected majors, most of whom

> Other mayors are considering resigning in solidarity with Mr Tawil Mr Karim Khalaf, mayor of Ramallah, said yesterday that his town council had already decided to resign, but was waiting for the appropriate moment to notify the occupation

authorities. The Israeli Cabinet yesterday discussed the disturbances after hearing a report from Mr Ariel No details were released but it is known that Israel is considering dismissing other nationalistic mayors and totally

tinian youths who threw stones at Israeli army patrols and burned tyres in the streets of a number of towns. The trouble also spread to the Gaza Strip where 40 Palestinians were arrested after a violent demon-

# **Autonomy talks postponed** after Jerusalem dispute

BY OUR CAIRO CORRESPONDENT

THE LATEST round of talks Israel's unilateral declaration due yesterday between Egypt, Israel and the U.S. on self-rule for the Palestinians has been postponed, because Egypt refused to accept Jerusziem as the venue for the talks. Egypt also expressed "great

esident Hosni Mubarak of gypt yesterday approved leath sentences against five Moslem fundamentalists for their part in the murder of President Anwar Sadat last October, Reuter reports from Mr Mubarak also approved prison sentences against 17 others.

concern" at mounting tension the occupied West Bank which it said would prejudice the possible future participation the Palestinians in talks on autonomy.

The problem over the Jerusalem venue arises from Minister, last week.

that may lead to fresh efforts

closing the bridges to Jordan the troubles continue. Israeli soldiers fired at the legs of demonstrating Pales-

ne region under Israeli rule. stration in support of the West The spate of disturbances has Bank Arabs.

that the whole of the city is its undivided capital. When the

for nearly a year.

Israel in 1967.

month

to resolve the decade-old con-fict between his country's predominantly Christian popula-tion and its 5m Moslems.

Thatty per cent of Philippines oil is supplied by the kingdom. The majority of the estimated 250,000 Filipinos working in

After a one-day stop in the Middle East are employed Jeddah on Saturday Mr Marcos in Saudi Arabia. The two was welcomed in the Saudi countries are expected to sign

capital, Riyadh, yesterday. Both an agreement on technical co-

the Saudi Press Agency and operation before Mr Marcos, newspapers in the kingdom left no doubt that the quest for Moslem autonomy in the Philipines is high on the agenda Saudi Arabia heads a com-

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to an unspecified date.

Mr Ali discussed this and the

arrangements for Israel's final

withdrawal from Sinai next

Saudi pressure on Marcos likely

President Ferdinand Marcos of of his talks with Saudi leaders. mittee set up by the 43-nation the Philippines has begun a The Philippines have development to Saudi Arabia loped close relations with tion to help bring an end to the

Saudi Arabia in recent years.

with Mr Menanem

the Israeli Prime

# Swiss exports hit by

By John Wicks in Zurich

Jerusalem Bill was passed by the Knesset in July 1980 Egypt broke off the autonomy talks Egypt maintains that the talks should cover the future of all the 1.2m Palestinians living in the West Bank and Gaza Strip, including those in Berne.

East Jerusalem, captured by latest disagreement comes shortly after a similar rencies. row over Israel's insistence that President Hosni Mubarak should include Jerusalem in his itinerary for a planued visit to Israel. His refusal has led to the postponement of the trip

The commission foresees stocks and the expectation of the coming months.

# Mahatir

Malaysian elections

By Wong Sulong in Kuzia Lumpus

calls

MALAYSIA'S Prime Minister, Dr Mahatir Mohamed, announced last night that Parliament would be dissolved on March 29 for general elec-tions to be held within 60

He made the announcement after taking the chair at a meeting of the ten parties comprising the ruling National Front coalition. The Front controls 137 of the 155 seats in the federal Parliament and also dominates the 13-state legislatures.

Dr Mahatir said the state assemblies in the 11 West Malaysian states would also be dissolved, but those of Sabah and Sarawak in East Malaysia would continue since they had elections two years

The Prime Minister has several times indicated that he wanted to seek an early mandate since he took over from Tun Hussein Onn eight

months ago. One of Dr Mahatir's prime considerations will be the state of the economy which is expected to deteriorate further as weak commodity prices continue. He has not been able to push through his policies as fast as he wished because of obstruction from the "old guard" entrenched in positions of influence at federal and state levels.

stronger franc

FOREIGN demand for Swiss capital goods and domestic investment activity fell in the final quarter of 1981, according to a report from the Government's economic study commission in

Export business was hit particularly by the streng-thening of the Swiss franc against all other major cur-The commission adds that foreign demand will keep falling if the exchange rate remains at current levels, especially in relation to the D-Mark.

Tall in Swiss production, as a result of the deterioration in order volumes, excessive a further drop in orders in

guerrilla war waged for Moslem

self-rule by the Moro National Liberation Front (MNLF) in

The Islamic Conference Organisation, which has head-

quarters in Saudi Arabia, has repeatedly urged its members

economic pressure" on the Philippines to implement an

agreement concluded in Libya

in 1976 that called for autonomy

in certain Moslem areas.

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"exert political, social and

the south of the Philippines.

### FESTIVAL OF INDIA OPENS TODAY

# Thatcher hopes to heal rifts with Gandhi

THE IRON ladies of East"and seems to be a major fence-West meet for what both sides hope will be a friendly joust week when Mrs Indira Gandhi, India's battle-hardened Prime Minister, comes to Britain for her second meeting

with Mrs Margaret Thatcher. The last time the two first ladies met they disagreed about almost everything. Little has changed since but, this time Whitehall and Number Ten appear to be going all out to ensure that no blood is spilled.

The meeting takes place against the background of the Festival of India, which Mrs Gandhi will inaugurate at the Festival Hall today. This unique event is likely to dominate the Arts in Britain for eight months.

The festival also has an underlying political significance. Both governments hope it will help to smooth relations between Britain and its former colony. Since the end of the Raj in 1947 these have been prickly and sometimes downright hostile . It is also hoped that the fes-tival will help community relations in Britain through a sympathetic portrayal

Mrs Thatcher is said to be devoting a "wholly unusual" Indian Prime Minister in what the same year.

Indian culture.

mending exercise. However, only two hours of formal talks are scheduled for the week,

Mrs Gaudhi is not bringing any ministers with her which suggests that, on the political front at least, each regards the other as irredeemable.

The two leaders clashed on the key foreign policy issues of Afghanistan, the Vietnamese invasion of Kampuchea and the U.S. plan to re-arm Pakistan as part of its efforts to forge a defence line against the encroachment of Soviet power, when Mrs Thatcher was in Delhi last year. The Tory Government's Nationality Act

was also a source of friction.
Whitehall officials insist that the two "get on very well personally," one reason being because they are both "strongheaded" and "like a good Be that as it may, the talks on

the economic front are likely to prove more fruitful as India begins to look to the West for technology, expertise and finance. Britain remains the single largest aid donor to India, Gross payments reached £140m in 1980-81. Britain's visible trade surplus with India has risen are attaching greater imporamount of her time to the since 1978 reaching £213m in

gress on these during this week's talks. The Indians, for their part, tance to the festival which was

conceived in 1978 by the then

Mrs Indira Gandhi:

battle-hardened

considerable—including the pos-

sibility of India buying more

Jaguar fighter aircraft - and

Britain hopes to make some pro-

The potential for contracts is

Labour and Janata Governments most of the country's 625, excesses of her emergency rule mixture of progress in the mid-1970s.

first visit since then—made Mrs. as dozens of priviless treasures. Gandhi deeply unpopular in Britain where millions of people the festival and Britain's related to the festival and Britain's The emergency—this is her Britain where millions of people the festival and Britain's schools and colleges are being festival may help to improve the image.

There have been complaints from Indians in the UK who feel they have been excluded by the organisers because of their past or present opposition to Mrs Gandhi.

The Indian Prime Minister is likely to face a picket of Indian workers when she arrives at the Festival Hall with Mrs Thatcher

this evening.

Each government is spending over flm to subsidise the events which range across the spectrum of Indian life. They include exhibitions at the London museums and art galleries, lectures, concerts, arts and crafts shows, dance and drama all drawn from a central theme which is the continuity of India's civilisation from the 3rd millenmium BC to the present.

The festival includes cameos

ranging from the village life of

as a goodwill exercise. At the people to India's space from time Mrs Gandhi had been flung gramme and is a stark remin into the political wilderness by der that the country of Gandhi an electorate incensed at the and Nehru remains a volatile

poverty. Artists and troupes as well

doubt with an eye to the growing market in India .- have put up plenty of money. So far £400,000 has been collected although this also includes donations from British's Endian

community. British Agrospace. Day McKee International, Stindard Chartered Bank and Northern Engineering Industries all of whom have a big time in India, are sponsoring an entitle tion of Indian scientific achieves. ments at the Science Bosons.
Others, including Sarclays
Bank, Grindlays and Blassey. sponsoring

For a taste of British actions Mrs Gandhi is being taken to see the West Shift amekal "Cats." She will be scom-panied by Mr Douglas Fart a junior minister at the Foreign

**Enders firm** 

on Salvador

guerrillas

PHE U.S. will talk with the E

Salvador opposition only about

how it should join in the con-

stitutional plans of the country's present Government. Washing-

power between all the factions

ton refuses to discuss.

# Austrian banks reject Soviet credit request

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

A SOVIET bid to raise a\$150m (£83m) credit has been firmly rebuffed by Austrian banks. over the weekend that the Soviet Union had asked for the cash credit in connection with the recent Austro-Soviet protocol setting out the availability of Austrian export credit protocol was accompanied by a guarantees to Moscow over the request for a cash loan.

next two years. The Russions were told that now was an inappropriate time to discuss such a credit, the was reported to have failed in bankers said. "We tried to efforts to raise a \$300m financial stop the conversation immediately," one added. "We didn't As a result confidence in the want to talk about financing that was unrelated to Austrian bloc has diminished to the point

tocal the Austrian Government has agreed to guarantee export Bankers in Vienna confirmed credits to Russia for a maximum of Sch 10bn (£333m) between now and the end of 1983. But it is seen as a measure of the tight financial position facing the Soviet Union that the request for a cash loan. Similar stories are becoming

common across Eastern Europe. creditworthiness of the Eastern where even Hungary, arguable

Under the Austro-Soviet pro- the region's most popular borrower, has now suffered with-mitigated by the fact that it is drawals of short-term credit now expected tor each agreefacilities from international banks. Bankers say that until now

> making international payments on time but some are beginning to wonder how long even the region's stronger economies can hold out under such pressure. "It's not the borrowers who

> are causing the problems," said one London banker, "it's the banks themselves." He blamed particularly Arab and Japanese banks for culting and running from Eastern Europe after Polish and Romanian debt

> mission at 10.00 am Eastern U.S.

Although the countdown at

Cape Canaveral was proceeding

Hungary's problems may be ment with the International Monetary Fund on membership by early May, but even bankers Hungary has been punctilious in sympathetic to Eastern Europe admit that the future for other countries in the region looks

A test case will be Yugoslavia's request for a cerdit of DM 200m (£46.7m) from German banks and \$150 from French institutions. If banks in these countries agree, there is a chance that Yugoslavia may be able to revive its project to raise a large syndicated credit from U.S., British, Canadian

switched to an alternative site

in the New Mexico desert—the

For the last three days, train

loads of Nasa equipment has

been transferred from Edwards

White Sands missile range.

with guns. This tough rejection of offen to negotiate from the stratiles who control about a track of the country was speciary ve-terday by Mr Thomas Salars, the U.S. Assistant Secretary of State for Inter-Secretary Affairs.

In a television interest in London he said: "If you are going to have a democrate precess which distributes posses in society according to eligibus you cannot graft on to that deals by which those people who have guns obtain a shall of power simply because that the

He added: "We will not bet ticipate in negotiations that are designed to allocate power to the several factions." If Enders said he welcomed " contacts that will facilitate participation in emerging democrate.

through Nevada down to White He admitted that the U.S. hal end to its concern en America. He forecast it could take a period of ye matters right. He 3 beyond previous Admi statements that the U.S. would not send troops to the nee by strongly criticising the intervention elsewhere in the pest.

Anatole Kaletsky and from

Washington: The State Department has issued an 11-page document giving detailed sup-port for its contention that Cuba is arming the El Salvador

The evidence includes dials of arms caches select a total Rica, Honduras and Extended. all of which could a

# Power rationed as NSW workers defy union

BY MICHAEL THOMPSON-NOEL

effect at midnight last night as

Industry in the state has been The New South Wales put on a four-day week, affecting more than 500,000 workers. Which has criticised the State to earth after a week in space.

Heavy rain has waterlogged

Premier, has refused to capitulate to a demand from salaried

POWER CUTS and rationing in cent pay increase in preference New South Wales came into to the flat A\$35 (£21) a week is due to blast off for its third negotiatied between the state's more than 100 Electricity Com- labour council and government mission workers throughout the last December. There is to be state defied union calls to end a hearing before the state industrial commission today.

smoothly vesterday, a major change has already had to be Mr Neville Wran, the state Government's plans for industrial power rationing, says the dispute could cost industry workers for a 13.44 per A\$50m a day.

# Irish interest rates call

THE TRISH GOVERNMENT of rates Mr Charles Haughey will come under pressure to subsidise mortgages when the 2 per cent jump in commercial interest

Banque Nationale de Paris

Morgan Guaranty Ltd

**Nomura International Limited** 

Union Bank of Switzerland (Securities)

Deutsche Bank

comes The new rates, which range from 19 per cent for prime commercial borrowers, to 22 per cent for ordinary overdrafts, give Ireland the highest interest rates in Europe.

There have already been calls from industry and agriculture for the government to guarantee exchange rates.

# GM wage talks continue

**Space shuttle Columbia** 

THE SPACE shuttle Colombia and the landing has been

due to blast off today

BY DAVID LASCELLES IN NEW YORK

BY DAYID LASCELLES IN NEW YORK

between Motors and the United Auto Workers on a new cost-cutting wage deal continued in Detroit last night, after an all-night session on Saturday.

There are two principal sticking-points. One is profitsharing. Workers want a share as possible, and has been prob-in the profits in return for what-ing the idea of re-opening ever concessions they make on plants.

General basic wage rates. But, unlike ited Auto GM's main rival, Ford, which recently agreed to such a plan, GM is basically profitable

The second is the status of the many car plants, which GM has already closed. The union wants to preserve as many jobs

# Heavy rain has waterlogged the usual landing site on a dried-out lake at Edwards airforce and Col Gordon Fullerton who base in the California desert, will orbit the earth 115 times.

guerrillas and that Nicota the guerrills' centre mand and control.

traced back to Cr

For the Coloureds and Asian

# Treurnicht leads breakaway party

BY J. D. F. JONES IN JOHANNESBURG

A NEW White political party of the extreme right — the Conservative Party of South Africa (CPSA) — was launched in Pretoria at the weekend under the leadership of Dr Andries Treurnicht, the ex-pelled Cabinet Minister.

The move follows a split in the ruling National Party. An ultra-conservative wing based in the Transvaal rebelled against any hint of "powersharing" with the Coloured and Indian minorities and was ejected from the party. The CPSA, for the time being,

brings together the Nationalist

rebels, including 16 sitting MPs, the small National Conserva-tive Party of Dr Connie Mulder (a disgraced and senior National Party ex-Minister), the more ideologically inclined Aksie Eie Toekoms ("Action our Future"), and various right-wingers and quasi-fascists. Significantly, the new party does not include the well-established Herstigte Nasionale Party (HNP), which was formed in 1969 after a similar rightwing breakaway from the National Party and which at last April's election was 200,000 votes to become a substantial factor in White politics.

The leader of the HNP, the demagogic Mr Jaap Marais, is playing hard to get and is insisting that Dr Treurnicht tion," said Dr Treurnicht. "We
should come cap in hand if he
wishes to pursue what seems to society and all efforts to bring observers an obvious strategy of about multiracialism in South a right-wing electoral alliance Africa. For us, it is unacceptagainst the government of Mr able that Whites and non-Whites P. W. Botha.

The party was launched on



Saturday at a mass meeting of Dr Verwoerd, a generation ago.

"Healthy apartheid is being abandoned and we are being



Dr Andries Treurnicht: expelled from Cabinet.

between 7,000 and 8,000 people in a building in Pretoria called, in Afrikaans, "Tortoise Hall." The principles of the CPSA ununashamedly hark back to the fundamentalist apartheid ideology that was expounded by

There has been sustained

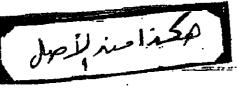


BRITISH LIMBLESS EX-SERVICE MEN'S ASSOCIATION

# WETHE

Kenya Malaya Admi Q ... and from Usier. Now disabled, we may

Give to those who gave - please



The second secon

iders

VH 22 100

# **Defence mission** from India to visit Moscow

BY K. K. SHARMA IN NEW DELIB

AN INDIAN defence mission is stood to have promised subto visit Moscow next month for talks on purchases of sophisticated weaponry from the Soviet Union and to the up the rights to manufacture MiG-23 aircraft

The purchase of the MiG-27 for the Indian Air Force will also be discussed and assurances will be sought that the Russians will continue to supply spares and components for the military hardware that they have provided for the Indian armed forces since 1971 when the 15-year treaty of peace and co-operation was signed between

the two.

The mission is a follow-up to it is for this the talks held in New Delhi last week when a Russian delegation led by Marshal Dimitri Ustinov, Soviet Defence It is for this remainder the delay on in-Minister, held talks on indetence co-operation. In the 70-strong delegation were the Soviet air and naval chiefs and the deputy army

Marshal Ustinov, who is one of the most senior members of be replaced in the medium-term the Soviet Politburo, is underby the MiG-23.

stantial increased assistance to India to improve its defence in the wake of the U.S. decision to supply Pakistan with \$3.2bn worth of weaponry which includes the F-16 aircraft.

India's armed forces are already equipped with large quantities of sophisticated Russian equipment which includes the MiG-21, the MiG-23 and the MiG-25 for the air force, T-64 tanks for the army and submarines for the navy.

However, India's policy is to achieve self-reliance in all weapons that it acquires and it is for this reason that it usually seeks manufacturing rights for the equipment pur

It is for this reason that India wants to manufacture the Mig-23, which is the main fighter used by the Indian Air Force. The MiG-21 and its later ver-sion, the MiG-21-BIS, are already being manufactured in Indian factories but these are to

# Moves towards talks on trade in services

BY BRIJ KHRNDARIA IN GENEVA

MOVES TOWARDS a new round of multilateral negotiations concerning trade and services such as insurance. tourism, banking, and transport, gained ground in Geneva last week with a decision to prepare a new UN study on barriers in such trades.

The study will be produced by the UN Conference on Trade and Development (Unctad) as a contribution to ongoing international debate on whether the services sector warrants a new set of negotiations. It will be part of an Unctad programme analysing the impact of protectionism

The study has been ordered by Unctad's policy-setting Trade and Development Board (TDB) which also discussed a separate Unctad report on world trade problems, including industrial restructuring in developed countries to meet competition from Third World

The report, which analyses trade figures from 1960 to 1980, says that services, the so-called fastest-growing area of world Transport and insurance costs

growth of world manufacturing output-the "visibles" sectorslowed to just 3.7 per cent a year in the late 1970s, compared with 4.7 per cent yearly in the early 1970s and 6.6 per cent

yearly in the 1960s. The decision on whether to hold new multi-lateral negotiations—to be styled on the 1979 Tokyo Round, which reduced tariff and non-tariff barriers in manufactured and some agricultural goods-would come at a ministerial meeting of members of the General Agreement on Tariff and Trade (Gatt) this November. Even if current doubts are ironed out, the negotiations are unlikely to begin until 1984.

The U.S., a long-time supporter of the need to study the services trade, has not gone so far as to suggest new multilateral talks. Japan alone seems keen for such negotiations. Although most developing

countries are lukewarm several would be willing to so along because of increasing awareness of the role of expensive services usually provided by Westernbased companies in inflating invisibles" sector are the their import and export costs. trade with a total worth of are of particular interest to

### **World Economic Indicators** RETAIL PRICES

		. (1975:			
•	Feb. '82	Jan. 782	Feb. '81	% change over previous year	
UK	230.4	230.4	229.1	207,6	11.0
	Jan. '82	Dec. '81	Nov. '81	Jan. '81	× .
W. Germany	133.4	132.2	131.8	125,4	6.3
France	198.9	196.9	195.8	174,7	13.8
ltaly	277.3	273.8	270.7	236.0	17.5
Netherlands	149.1	148.4	148.4	139.0	7.3
Belgium	153.5	152.1	151,1	141.8	8.3
U.S.	175.2	174.6	174.1	3,161	8.4
apan .	145.9	145.8	145. <b>7</b>	141.3	3.3
	So	urce: Euros	tata (axcept	U.S., Jap	an and UK)

# FINANCIAL TIMES

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# **Forward Trust DEPOSIT RATES**

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Deposits of [1-[50,000	12.00%*	12.50%	12.50%	12.75%	13.00%				
*Annliestoexistingder	vositson!v.)	Very denosis	sat seven day	naicearchai	excepted.				



iformation apply to: Forward Trest Limited. Der

# Hong Kong and U.S. in textiles agreement

By Robert Cottrell in Hong Kong HONG KONG and U.S. negotiators have reached a six-year agreement on Hong Kong's textile and garment

exports to the U.S.

It provides for low growth in categories to be restricted quota covering roughly two-thirds of relevant export volume, but opens up the remaining third to a new system of "export authorisation." This amounts to an unrestricted monitoring system, with the provision for imposing new restrictions if desired by agreed procedures.

The agreement has yet to be ratified at government level, but both sienplemented from today following its initialling by delegates at 6.30 am yesterday in Hong Kong. Back-dated to January 1, it runs until December 31, 1987.

If forms one of the bilateral agreements provided for by the Multi-Fibre Arrangement (MFA). Next month, Hong Kong begins its negotiations with the EEC.

Speaking of the new quotas, Mr Lawrence Mills, Hong Kong Trade Commissioner, said yesterday: "The growth rates are extremely low. They range from as little at 0.5 per cent per annum to 2 per cent, which is well below the standard 6 per cent rate pro-vided in the MFA.

"However, the MFA does provide for growth rates at lower than 6 per cent, and in the prevailing circumstances in the U.S., we were per-suaded that higher growth rates on our quotas in many categories could have caused a recurrence of market disruption in the U.S."

Mr Mills estimated that the next year could see growth of perhaps one per cent overall in quota-restricted categories. These include commonplace garments such as shirts and trousers, and cover all categories whose quotes were fully utilised last year. No quotas have been cut. The export authorisation

system covering the remaining third of textile and garment exports allows the U.S. to negotiate ad hoc restrictions with Hong Kong for the balance of a particular year, or agree new formal ceilings based either on the level of the previous year's trade or trade over a longer preceding period, in each case with an increase of 15 per

"The real test," said Mr Mills, "will be the extent to which the trade can adjust to a new restraint structure, and take advantage of the new liberalisation, and I'm quite sure they will."

### Soviet quotas take effect

By Our World Trade Staff REGULATIONS have been posted by the import licensing branch of the Department of Trade to cover the restrictions on imports to the UK from the Soviet Union following the EEC's decision last week to impose economic

The restrictions came in-to force Saturday but do apply to imports covered by existing contracts, to those already in transit or to those for which import licences have already been issued. But there may be difficulty defining what is an existing contract

Soviet imports which had unrestricted access to the EEC are now subject to a quota of 75 per cent of 1980 imports. Where goods are already subject to a quota in a member state, the allow-able quantity of imports is cut by half. If a member state did not have a restric-tion then the level of imports is set at 50 per cent of 1980

The goods involved in the restrictions include some manufactured foods, sanitary ware, television sets and some other electrical equipment, ball hearings, toys, kraft liner paper and some glass and aluminium.

### SHIPPING REPORT Tanker market remains quiet

By Lynton McLain

UNCERTAINTY OVER the outcome of the meeting on Friday of the Organisation of Petroleum Exporting of Petroleum Exporting Countries led to a continuation of the quiet trading which had marked the tanker market last week. Tanker charterers hoped

the meeting would produce a clear policy and the resultant possibility of stable trading. However, a considerable in-crease in demand for oil and oil products would be needed to boost tanker charter rates. Despite the uncertainty, several large tankers did win work from the Gulf, although at low rates. A 350,000 tonne vessel was chartered at Worldscale 16½ for discharge in Japan and a 220,000 tonne vessel gained Worldscale 21, again for discharge in the

LEIPZIG TRADE FAIR

# A mirror for shifting moods

Opening day: Western bankers say no one is sticking to OECD's recommended minimum interest rate for supplier credits to Soviet Union — currently 10.5 per cent. The Russians are said to be paying 7.8 per cent on eight-year Austrian loans for a deal just signed by state-owned Voest-Alpine to build \$500m steel plant in the Soviet Union.

Another publicly owned steel and engineering company, West Germany's Salzgiter, is said. to have lost out because it could not match this financing. Bankers note Voest is having to absorb difference between the interest which the Soviet Union is paying and the 9.8 per cent rate offered in export finance by Austrian Government.

At Soviet Pavilion, the usual growth figures not displayed this time. The modernised Pavilion resembles an enormous Howard Johnson's motel in the U.S. Soviet special exhibit is devoted to Soviet Georgia. Friendly Georgian from Tiflis points to massive laboratory machine, and says it has been chosen for a gold medal award at the fair. Conversation turns to one J. V. Statin, a well-known native son.
The encouraging Georgian,
explaining his countryman's
"excesses," says: "You must remember, we are partly

Big Western guns arriving in Leipzig and more to come: Otto Wolff von Amerongen, head of West German Chamber of In-dustry and Trade; Count Otto Lambsdorff, West Germany's Economics Minister; Walther Leisler Kiep, the CDU opposition's economics specialist, and West Berlin's CDU economics chief. There appears to be no drop in West German interest to revive East-West trade which. it is hoped, is only temporarily in the doldrums.

British exhibitors, 65 of them. get high marks for effort from Herr Erich Honecker, the East German leader, who stops at order to lure back Western Back in the Soviet pavilion Golden Star aromatic balm, UK stand. UK trade with East exhibitors to Warsaw's Book several of latest Soviet machines made in Hanoi. Apply it on Germany was down last year Fair if it is again held this displayed turn out to have return home and, amazingly, it over 1980 when nearly half UK spring. Otherwise, no one cares Polish-made components such works.

PARTICIPATING in the four-day-long Leipzig International Fair, the world's main East-West trade fair, can be an exhausting experience. But many representatives from companies in Eastern and Western Europe have done it in both spring and autumn, year-in and year-out since the East German fair was revived after the war in 1947 after a run of nearly 800 years. Leslie Colitt. our Berlin correspondent, tells of his experiences at the fair which just ended yesterday which he has attended for a modest 15 years

Thuringla against strong West growth this year. German competition.

and other top company executives ensconced in DM 120 per —GDR". Also seen and the main post and other top company executives ensconced in DM 120 per —GDR". Also seen and the main post and other top company executives ensconced in DM 120 per —GDR". night hotel rooms while executives from smaller Western concerns return to more modest DM 12 berths in private Leipzig homes. Here they guzzle beer with the hospitable Leipzigers and relearn how to cope with a coal-burning water heater while hand-showering in a crouch. One picks up latest joke: "Why did the Poles return the relief packages we recently sent them?" Answer: "Because the parcels contained work

Many Westerners staying with East German families for the first time never cease to be amazed by the way their hosts get up around 5 am and are ready to start work at 6 am

Second day: Western book publishers, here for the Leipzig Book Fair, say Poles have paid millions of dollars to amazed Western publishers from whom they buy mainly technical books. Feeling is payments came in

exports to GDR consisted of to predict when Polish produc-£40m in silver purchased on tion might recover, and several London Metal Exchange. GKN. East Europeans note that Moshowever, is bidding on a wheel cow, itself, is in danger of rim plant to be built in declining to zero effective

erman competition.

Signs on East German buildExhausted exhibitors and ings reveal some priorities. In visitors heading back toward huge letters in the main post their Leipzig quarters. Bankers office windows: "GROWTH —GDR". Also seen over a party shop facade "AGITA-TION, PROPAGANDA, ADVER-

But Leipzig during the fair also tolerates diversity as shown by excellent student cabaret where girl says to loud audience applause: "You can't always be a GDR citizen, sometimes you have to be a human being." East German churchmen

echoing prevailing mood in East and West Germany, says what-ever happens in Poland the Poles should "not forget one factor, the importance of work." Perhaps Soviet-style socialism does function so much better in East Germany than elsewhere because of Martin Luther's legacy of two separate worldsspiritual and temporal.

An East German about 50 years old at the technical fair gazes up at a giant West German Gottwald crane soaring 78 metres over the fairgrounds and exclaims: "What a beautiful thing."

as casings and électromagnetic clutches. This illustrates how problems in one Comecon country can affect all the others involved in the integration

Third day: Klaus von Dohnanyi, the Mayor of Ham-

burg, jolts some guests at the Hamburg harbour reception in Leipzig when he notes that both German states are jointly responsible for reducing the massiv pollution of the Elbe Ride the tram for the 10th time at 20 pfennigs a ticket.

Seems that story in main party newspaper that freight being carried at night by tram in Leipzig to save fuel is somewhat premature as it was only a trial run. Despite dirt cheap public transport, East Germans are eager as ever to buy exorbitantly priced cars and wait for them Fourth Day: Sign of the times

in East Germany—a hardware store in the Karl Liebknecht lawn mower in the window for DM 705 (£170). Count Otto Lambsdorff meets Guenter Mittag, East German economics chief. They discuss renewal of DM 850m interest-free credit to East Germany allowing it to overdraw its trade account with West Germany. Also talk about electrification of West Berlin-Helmstedt rail line across East Germany at large West German cost. Bonn would like to see political concessions from East Berlin, in return, such as a reduction in border currency exchange requirements for Westerners entering East Germany, West German sources say there is no sign of this about to happen.

Depart Leipzig, city of Bach and the Leipzig Fair, with a first-rate "flu" which East German hosts insist should be treated with their Vietnamese

French set for \$860m pulp plant in Indonesia

A FRENCH-LED consortium of engineering companies has signed a letter of intent for an \$860m pulp project in Indonesia, which is expected to produce \$400m worth of work for the European partners.

The pulp complex, due to be built in the south of Borneo is to be 51 per cent controlled by non-Indonesian interests. Among these, the consortium of French, West German and Finnish companies is to take the minority share alongside international banks and insti-

tutions. The World Bank's International Finance Corporation has been asked to take part in the venture.

The ocnsortium, headed by Sogee, an engineering unit interests and banks, com prises the French companies Grands Travaux de Marseille. Leroy-Somer and Fives-Call Babcock, West Germany's Siemens, and Rauma-Repola of Finland.

complex, construction of which is to start next year. will have a production capa-city of 250,000 tonnes a year. This is to be made up of 100,000 tonnes of fully-bleached long-fibre pulp for the export market, plus 70,000 tonnes of printing and writing paper, and 80,000 tonnes of all paper for the domestic Indonesian market.
The principal engineering role

is to be taken by Grands Travaux de Marseille, which will also have responsibility for the paper unit, with the Finnish partner handling the pulp side of the project. seen that 30 per cent of the total investment cost will, come from equity capital—260m.

# The Alternative Approach to Banking

# LISTENING IS ONE THING. HEARING IS QUITE ANOTHER.

A lot of people claim to be good listeners, while at the same time contriving to be deaf to things they don't wish to know, or don't understand.

But hearing is another matter. If you hear what someone is saying, that implies it has sunk in. 'I hear you' people say, meaning they've got the message.

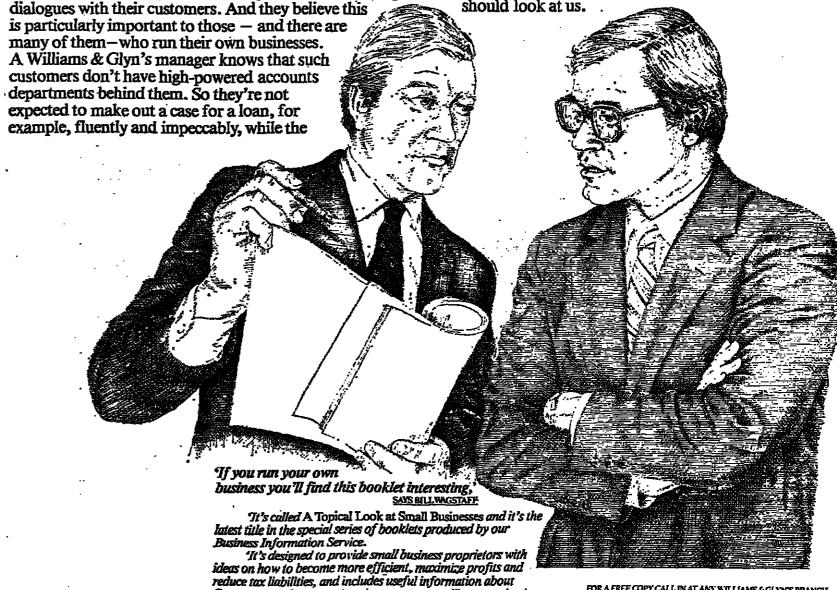
It's all very relevant when you're having a dialogue with your bank manager. A dialogue - not a monologue, with one doing all the talking and the other all the listening. Problems are seldom properly solved if they're not properly discussed.

At Williams & Glyn's our managers believe in having

manager sits back and listens in open-mouthed admiration, convinced first go. No. Our managers know that putting a case together for a loan, even though it's a sound one, is far from easy. So they're always ready to offer advice, to see if a proposition can be knocked into shape, and to search for reasons why they can lend rather than reasons why they can't.

The way we look at it, the relationship between a bank manager and a customer should be that of a partnership trying to find a solution, not two antagonists fighting over unnecessary problems.

If that's the way you look at it too, perhaps you should look at us.



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and special bank facilities, together with general advice on the

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# London rate rises highest in Tory councils

A COMBINATION of tactical errors and the vagaries of the Government's system of allocating grant to local authorities has left all the major London rate rises in this, a crucial election year, in Conservative-controlled boroughs. Almost all Labour councils are setting rates for 1982-83 at well below the inflation rate.

The upset has caused embarrassment at the Environment Department, anger among London Tory boroughs and London Tory MPs and led, finally, to the intervention of Mrs Thatcher to insist on 20 extra £25m hand-out to London without which some Tory councils would have been in an even worse rate-fixing mess.

Rates are important in election years because the bills go out in April and local elections are held in early May. All London boroughs go to the polls this year, with metropolitan district councils.

Councils traditionally levy bgher rates than necessary in pre-election years, putting some of the excess into balances. This usually reappears in elec-tion years to subsidise the rate

But since the Government came to power. Tory-controlled councils have been responding more eagerly to demands for expenditure and manpower cuts than Labour councils. They have tried to keep their spending and rates as low as possible with the result that they have nothing in balances.

But the complicated and unpredictable system of block grant has consistently worked against thrifty Conservative councils, particularly in Lon-Westminster, Wandsworth Kensington and Chelsea treated exceptionally

ings certificates last month.

latter issue, withdrawn on year.

for national savings.

Council	Control	• • • • • • •	Total commercial		Average of the case	domestic bill
		1981-2 °	1982-3*		1981-Z <del>T</del>	1982-3
		P	P	<u>"</u> %	£	<u> </u>
City	Ind	121.7	143.0	17.5	47.9	559 624
Camden	Lab	179.6	192.4	7.1	578	924 348
Greenwich	Lab	150.6	179.56	19.2	275	
Hackney	Lab	783.7	198.0	7.8	399	447
Hammersmith/Fulham	Con/Lib	751 <i>.4</i>	174.8	15.5	334	339
Islington	SDP	162.2	_ <b>‡</b> _	<u>.</u>	424	÷
Kensington/Chelsea	Con	130 <u>.</u> 0	152.9	17.6	565	711.50
Lambeth	Lab	191.0	786.0	-26	422.	415
Lewisham	العا	175.12	176.6	0.8 ·	353	367
Southwark	Lab	186.2	197.5	6.1	<b>367</b> .	403
Tower Hamlets	Lab	171.0	0.885	8.8	382	419
Wandsworth	Con	117.8	132.5	12.5	248	285
Westminster	Con	120.6	141.6	17.4	480	614
Barking/Dagenham	Lab	148.0	150.0	1.4	281	285
Barnet	Con	119.5	140.5	17.6	366	442
Bextey	Con .	741.5	158.5	12.0	284	323
Brent	Lab	197.63	206.0	4.2	456	528
Bromley	Con	115.0	133.0	15.7	<b>279</b>	.331
Croydon	Con	98.0	112.0	143	241	283 ·
Ealing	Con	131.0	142.0	8,4	304	334
Enfield	Con	128.0	146.5	14.5	296	346.50
Haringey	Lab	207.2	226.8	9.5	473	522
Harrow	Con	152.5	169.5	11.1	405	456
Havering	Con	139.0	150.5	8.3	322	352
Hillingdon	Can	131.33	153.25	76.7	301	359
-lounslow	Lab	766.0	166.0	0.0	380	380
Kingston .	Con	179.0	130.0	9.2	286	317 -
Merton	Con	116.5	139.0	19.3	269	331
vercon Newham	Lab	196.0	215.0	9.7	364	406
Redbridge	Con	123.5	134.5	8.9	293	324
Richmond ·	Con	103.0	126.62	22.9	243	310
Sutton	Con	115.5	137.5	9.0	265	325
Waltham Forest	Lab	186.0	205.0	10.2	386	430

Notes: \* Poundages Include GLC, ILEA and police precepts. Domestic rate pound (35.3p less) and Westminster (25.9p less).

† Excluding supplementary rates.
Individual rate bills can be calculated by multiplying the rateable value by the \$ lalington's rate fixing meeting collapsed without setting a 1982-3 rate.

severely by the 1981-82 grant share-out, and although much more money has been allocated to London this year they have

again fared badly.
In addition, there have been unexpected multi-million pound windfalls in housing subsidy

The National Savings Bank

only £11.6m net,

CONTACT LD.E.A. (Scunthorpe's Industrial Development and

Enterprise Agency) and discover the happy fusion of work and leisure hiestyles only found in an industrial town in the country.

**National Savings yielded** 

A CONTINUING steady de- March 10, offered a net yield of

mand for both the index-linked 10.51 per cent — the highest

yielded £275m in .net receipts Investment Account . yielded

Net index-linked Certificates Receipts for February
—still known as Granny Bonds brought the total net contribuaccounted for £162m of these tion of National Savings to the

receipts and the 23rd issue of Government's funding require-conventional certificates pro-duced another £100m. The months of the 1981/82 financial

Get the I.D.E.A. portfolio Send coupon to Sainthorpe

1.D.E.A. office, Civic Centre, FREEPOST, Scunthorpe, South Humberside DNI.6 IBR.

For further details contact: Ian M. Hutchison, C. Eng., DipTP, MLMon.E., MRTPL, Industria

Development and Enterprise Agency, Civic Centre, PREEPOST, Scinthorpe, South Humberside, DNI6 18R. Telephone Scunthorpe (0724) 62141 Ext 251 Telex 527733 Scubor G. FT 9

and conventional National Sav- ever for a Savings Certificate.

£275m in February

councils with much more cash in hand than they expected. The principal beneficiaries are those with the heaviest housing responsibilities mainly Labour-controlled.

Insolvency law

recommended

By Duncan Campbell-Smith

THOROUGH REFORMS. of

insolvency law are recom-mended in the final report

presented to Mr John Biffen.

Trade Secretary, by the In-

solvency Law Review Com-

The submission of the

report completes the work of the committee appointed in 1977 under the chairmanship

of Sir Kenneth Cork. The recommendations, made

in two stages with an earlier

report submitted last summer, amount to "a major study

with ramifications throughout

the entire legal system," Str

"We cannot canvass our ideas before the Government

has seen them but we are con-

fident that both parts of the

report will be published in full, perhaps in the early

Meanwhile, the Department

of Trade must take stock of two is an inch and a-half

thick - prepared by a com-

mittee with 30 members, assistants and advisers. Their recommendations aim at three

To offer new ways for

third parties to help a strug-

gling company.

To introduce quicker and

simpler treatment of personal

• To extend the ambit of

voluntary insolvency to require the formal involve-

ment of the courts only in

interest is concerned.

major changes:

Kenneth said yesterday.

reforms

—the current inflation rate—in 1982-83. All are Conservativecontrolled except Greenwich (Labour), the City, and Hammersmith and Fulham which Some 15 councils are plana Conservative-Liberal

payments in 1981-82, leaving ning to increase their general rate by more than 11 per cent

alliance. The lowest Tory rise will be 8.3 per cent (Haveting), whereas several Labour councils have rises under 5 per cent.

-All the rises include the levy for the Greater London Council, Inner London Education Anthority and Metropolitan Police, which masks the fact that many councils this year are councils the local part of the

But even including these precepts, one council has managed a rate reduction of 2.6 per cent. It is Lambeth, regarded as the most extravagant and profligate Labour council.

It has strict each limits in every department, is not filling vacancies and is cutting spending wherever possible in an attempt to try to retain control of a council which is regarded by the SDP as prime territory for gains.

Tory councils, in spite of their difficulties, will still be sending out rate bills which are in many cases smaller than those for comparable properties in Labour areas because the Tories have mainly kept the base rates low. Ratepayers in Richmond, for example, face the steepest rise

in London — 22.9 per cent — but last year there was no rise. The average domestic bill continues to benefit from last year's standstill and so will be only 5310 in 1982-83.

Kensington and Chelsea, on the other hand, follows last year's rise of 42 per cent on the general rate with another 17.6 per cent. The effect on comestic ratepayers will be an average bill of £711, the highest in Britain.

One council, the SDP-controlled Islington, failed at the last minute to fix a rate last week but is having another

# Prior faces decisive battle over N. Ireland legislation

BY MARGARET VAN HATTEM

MR JAMES PRIOR, the parties are resisting his Northern Ireland Secretary, proposals. While all appear faces a decisive battle with the Prime Minister and senior elections, the Unionist parties Cabinet colleagues on Thursday intend to use their seats to for legislation this summer to main Catholic party considers the province.

Although legislation is not convinced that the Government for legislation this summer to set up devolved government in the province.

essential for setting up the assembly he envisages, their decision is crucial to his chances of success. For it will be widely interpreted as a vote of confidence in his plans for transferring power to local politicians.

But Mr Prior could meet much opposition from several ministers, including the Prime Minister, who have yet to be convinced that his plan has sufficient chance of success. In considering his draft Bill and White Paper, they will

prepared to contest the autumn when he seeks their backing fight for majority rule and the

> must show it will not be put off by these traditional objections, his colleagues fear another failure in the province would damage its general election chances.

Should he fail to win their support, they are likely to delay legislation because of insufficient time. However, the collapse of opposition to the Canada Bill has left the Government with a relatively light programme.
Should he succeed, the deci-

sion would almost certainly be possibly say all the main endorsed by full Cabinet the Northern Ireland political following week.

# NatWest defends growth in banks' personal loans

BY WILLIAM HALL, BANKING CORRESPONDENT

OFFICIAL CRITICISM and Personal lending offers the anxiety about the recent rapid banks higher margins and lower growth in bank lending for risks than many types of tradihouse purchase and consumer spending has been rejected by National Westminster Bank, which with its rivals is enjoying a boom in lending to the

nersonal sector. There has been growing conern in recent months that the High Street banks are concentrating increasingly on lending to personal customers while many of their corporate customers are finding it too costly to

borrow money.

tional corporate lending.

Mr Robin Leigh-Pemberton, National Westminster's chairman; says in the bank's annual report for 1981 published today that there is no conflict between the growth in the bank's personal lending and its commitments to meet industry's financing needs when the upturn

NatWest's record foreign loans, Page 22

# Snow and floods cost insurers £200m

By Eric Short

THE BLIZZARDS which swept Britain in December and the floods and storms which followed in January cost UK insurance companies at least £200m, says the British Insurance Association.

The association's review rerealed that the severe weather hit insurance companies harder than usual.

in comparison, snow and frost at the beginning of 1979 cost insurance companies £65m, while floods at the end of the year, confined to South Wales, cost £27m. At today's prices, the costs would have been 195m and 135m respec-

The £200m costs this winter arese from damage to both domestic and commercial property caused by burst pipes and collapsing roofs, and from flood damage in Selby and the surrounding area of York-shire, and in the West Country.

The bill could be even higher. Insurance companies are still processing claims and March saw bad weather in Scotland and the north of

The BIA has not tried to ascertain the effect of the weather on motor insurance But those companies which have already issued their 1981 results, including Britain's largest motor insurer, General Accident, have reported heavier than usual claims. However, these are small com-

pared with property claims. The higher damage bill also reflects that more households are insured for full value, largely as a result of the insurance companies' efforts. They have introduced the principle of index-linked sums insured and premiums to allow for inflation. This means higher premium income for the companies, but it also results in higher payments.

### Sealink to run Lakes yacht

THE NATIONAL TRUST has amounced that Coniston Gondola, the 1859 steam yacht which it restored in 1980 for over £100,000, is to be operated by British Rall Scalink. The new service will be called Sealink Coniston.

Mr Laurence Harwood, the trust's regional director. explained yesterday that, because of the heavy financial loss they had incurred in running it themselves for two seasons  $a_S$  a public service, they either had to get some other organisation to run it or shut it down.

British Rail Sealink will manage it initially for a year, during which details of a five-year agreement will be worked out. British Rail will will share any profits 50-50 with the National Trust.

### Riots 'threatened style of policing'

THE POLICE were in danger of taking on a "quasi-military" role at the height of last summer's riots, Mr John Alderson, Chief Constable of Devon and Cornwall, has told a Communist Party magazine. In an interview published in Marrissa Today, Mr Alderson said: "It appeared that it would not have taken much to drive the police into a situation where they had passed the point of no return in the style of policing which we like to see in this country.

"We would get a quasimilitary police armed with for shooting at

# Laser-scanning check-out growth likely

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A SIGNIFICANT advance in tion and a director of J. Sainsthe use of laser-scanning elec-tronic check-outs in super-markets is forecast today as over 70 per cent of goods sold delegates attend the fifth are bar-coded and the number store computer which registers annual conference at Wembley, of scanning stores is accelerated the check-out the item's price. North London, on article ingrapidly."

At present, only about six large stores are experimenting with scanning systems, but at least 25 could be doing so by the end of the year. For example, Tesca is committed to example. Tesco is committed to installing scanning systems this year in some 15 of its large

The Association, whose conference opens at Wembley today, is responsible for allocating to manufacturers special 13-digit product codes unique to each

The codes are translated into a bar-code - a series of black of the Article Number Associa- duct. When the item is passed

over a special low-power laser the number is scanned and the information passed on to the in-

faster and more efficient than conventional check-outs and also gives retailers greater stock con-

publishing a comprehensive manual on the standards for paperwork and electronic data tores. lines of varying thicknesses — passed betwen manufacturers Mr Jeremy Grindle, chairman which is then printed on a pro- and retailers under the new passed between manufacturers

# Goldsmith urges full privatisation

THERE IS no half-way house private sector, Mr Walter Gold- paign. smith, director-general of the Institute of Directors, said at

the weekend.
Mr Goldsmith told a Bow Group conference in Oxford that the policy of treating nationalised industries as businesses at arm's length from government, subject only to subsidy and external financing limit control, had failed.

It was equally clear that between maintaining an enter- measures short of full transfer prise in the public sector with of an undertaking to the pri-drawing of the boundary strict Parliamentary control and vate sector might weaken between public and private handing over the provision of rather than strengthen the the service in its entirety to the Government's privatisation cam-

He urged the Government to abandon its "ill thought out conception of nationalised industries and public corporations as businesses." They were limited State role and a new difference of the State with in fact arms of the State with their policies ultimately dependent upon the political ultimately of the day.

"The key question that remains to be answered is the sectors." Radical solutions were required to transfer resources and services to the private sector and confine the State's

drive to examine all the methods and financial techniques of transferring operating activities complexion of the government to the private sector offers enormous advantages."

# BL board approves truck investment

BY KENEVETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE BL BOARD has formally approved the investment in a new Leyland light truck range involving "several millions of pounds."

The BL BOARD has formally in marking of 435 a week when it was opened, will be increased to eventually it could be expected to profice at least 900 units

The decision was deferred carlier this year because of the four-week strike by truck and bus division employees.

The light truck range, codenamed MT 211, will reptace the Terrier models which operate at gross weights of 7-11 tonnes. The MT 211 will complete the renewal of the Leviusd truck ranges for the UK and the Continent, It will have a new cab but it will probably share some components from the Oio can used on the heavier TVS It was to be produced at Bathgate. Scotland, but under the terms of the reorganisation

The last of the T45 range, to replace the Boxer, is due to be issuached towards the end of

Leyland has also, as part of its £200m investment programme, replaced its trucks for non-European markets with the Landmatter and Landmatter. A heavy Scattened, code named the \$36, is due this year.

senger car, the FW 11, de-

Kittens (to be called Dolphins) a year by 1984.

The car for the disabled is to be built by Elswick Hopper,

the bicycle and engineering company. Reliant expects initially to provide 200 bodies

per year. But the car has been designed to meet European

legislation and the potential sales are seen as being much

# Car for disabled gives Reliant a further boost

RELIANT's recovery plans will capacity of 50. Meanwhile, Otosan Otomobil Sanayli of Turkey is moving towards production, after some delay, of a medium-sized pasbe boosted in the autumn by the launch of a disabled drivers' car for which the company will provide the bodies. But part of is export business has run into

programme announced last November, assembly will now

Leyland sold about 2,500

Terriers last year but would expect to double that when the MT 211 comes on stream early

Therefore output at the Ley-land plant, scheduled to be a

be at Leyland, Lanes.

difficulties.

In the past few weeks
Reliant, based at Tamworth. Both the Fox and FW 11 may
Staffs, has launched a replace
also be included eventually in ment for its Robin three the Indian groject, which runs wheeler and amounced an initially for five years and enacreement with Suprise Auto visages production of 3,600 Industries of Bangalore for its Kitten four-wheeler to be built in India. Another export assembly agreement, also in Asia, is expected to be announced in the next few

But the future of its £1mayear business with the MEBEA company of Athens looks uncertain. Reliant has been providing 1,000 kies a year of a light pick-up based on the Kitten and called the Fox.

The company said at the weekend that MEBEA's bankers had moved in to take over its management. However, Reliant is also preparing to launch the Fox in the UK, possibly later this year.

week for the Robin model.

higher. The car was engineered by GKN Sankey around BL Mini mechanical parts. The bodies will be provided by a new Reliant subsidiery. Reliant Industrial Mouldings. set up specifically to contract to outstide industry—a business which Reliant wants to build up

The company's mainstay has substantially.

The company's mainstay has substantially.

Last year was a traumatic one wheeler, 75 a week of which are for the company: it was debeing built, against 50-55 a merged from JF Nash Scantities, closed one of its three Three-wheeler production far factories, cut its staff from 900 outstrips the conventional cars: to 500 and lost just over film. only three or four Scimitar But the changes, Mr J. F. Nash, estate and sports cars are being its chairman; said at the start of built a week, while the Kitten this year, allowed Reliant to economy four-wheeler is down face 1982 with realistic opto two a week against a weekly timism.

# LT prepares for trouble as bus and tube fares rise

BY DAVID CHURCHEL

THE FULL impact of the 100 resistance to them — will be felt this morning when Londoners travel to work.

Although bus and underground fares rose yesterday, in line with the Law Lords' judgment, the full effect was mitigated by the meximum fare system which still operates on Sundays. Also, many passengers tourists with special

There were some reports of isolated incidents of passengers refusing to pay the new fares, but London Transport said last night it had no reports of any serious trouble.

But the campaign supported by some Labour members of the GLC for passengers to pay only the fares charged before the increase may be more effective

In anticipation of trouble, LT displayed at ticket collectors' booths to remind passengers of their legal obligation to pay the

LT elso took advertising space per cent rise in London Trans in national newspapers yesterport fares — and any consumer day to explain its difficulties. The advertisement, showing a hand holding a gun pointing at a LT rounded, has the caption

"Fares up!" It says LT-regretted having to double its feres as a result of the Law Lords' judgment, but was hoping to limit "huntful" effects by keeping the simple zonal fares system brought in

last autumn
LT adds: "We think that the reduced fares policy would have been night if it had not put such a heavy burden on ratepayers." Bromley Council's legal challenge over the supplementary rate imposed to pay for the reduced fares eventually forced LT to raise faces.

LT warns in its advert that London "may eventually come to a standard" if not enough use is made of the mensport network because of the higher fares.

At the lower fares, LT has had to cope with 7m journeys every weekday by 3m

# BASE LENDING RATES

	PASE I	LENE			-
	A.B.N. Bank	. 13 Oz		Grindlays Bank	
	Allied Irish Bank	. 13 🕊		Guinness Mahon 13 %	
	American Express Bk	. 13 %	=	Hambroe Renk 19 N	
	Amro Bank	. 13 Ó Č		Heritable & Gen. Trust 13 %	
	Henry Ansbacher	. 13 %		Hill Samuel	
	Arbuthnot Latham	· 13 📆	• -	C. Hoare & Co	
	Associates Cap. Com	. 13 62		Hongkong & Shanghai 12 oz	
•	Banco de Bilbao	. 13 QŽ	•	Kingsporth Trust 144, 14 02	•
	BCCI	. 13 %		Knowsley & Co. Ltd. 121cc	
	Bank Hapoalim BM	. 13 🐍		LIDYOS HARK 19 DE	
	Bank Leumi (UK) plo	: 13 QC		Mallinhall Limited 13 %	
	Bank of Cyprus	13 %	٠.	EUWRIG Manann & Co 1410	
	Bank Street Sec. Lad.	. 15 qz.		Midland Bank 13 0	
	Bank of N.S.W	. 13 🐔		Samuel Montagu 13 %	
	Banque Belge Ltd	13 %			
٠,	. Banque du Rhone et de		-	National Westminster 13	
	la Tamise S.A.	13100		Norwich General Trust 13 &	
	Barclavs Bank	13 OZ	٠.	P. S. Refson & Co 13 %	
	Beneficial Trust Ltd	. 14 %	. •	Roxburghe Guarantee 1410	
	Rremar Holdings Tad	14 0	٠.	E. S. Schwab 13 %	
	Brit. Bank of Mid. East	13 %			
•	Brown Shipley	13 0		Standard Chartened 113 of	
_	Canada Perm't Trust	14 20		Standard Chartered 13 of	
	Castle Court Trust Ltd.	1210	•	Trade Dev. Bank 13 of	
	Cavendish G'ty T'st Ltd	. 1517		Trustee Savings Bank 13 of	
	Cayzer Ltd.	· 751.29		TCB Ltd	
	Cedar Holdings	. 70170	٠.	United Bank of Kuwait 13 of	
_	Ceuar norumgs	13 %		Whiteaway Laidlaw 1316	
-	Charterhouse Japhet.	. 13 %		Williams & Glyn's 13 %	
	Choulartons	14 %		Wintrust Secs. Ltd 13 %	
	Citibank Savings	11512	_	Yorkshire Bank 13 %	
	Clydesdale Bank	18 %		Members of the Accepting Houses	
	C. E. Coates	14 %		Committee.	
	Consolidated Credits	13195	-	7-day deposits 10%, 1-month 10.25%. Short term 28,000/12	
	Co-operative Bank	13 %		10.25%. Short turn £8,000/12 month 12.6%.	
	Corinthian Secs	10 %	ŧ		
	The Cyprus Popular Bk.	12 %	•	210.000 104% C10.000 HA	
	Duncan Lawrie	10 %		250,000 11%, £50,000 and mar	
	Eagil Trust	10 %	_	11270	
	E.T. Trust	1017	#		
	Exeter Trust Ltd First Nat. Fin. Corp	1610		10%	
	First Nat. Secs. Ltd	167.0	į	21-day deposits over £1,000 111.00	
	LIBE DAT SECR TIO	T04.4.	Æ	Demand deposits 170.4	

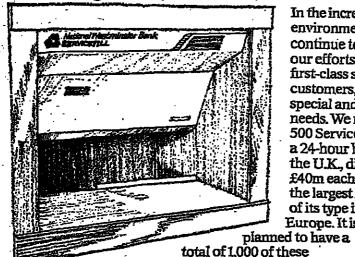
IF DAME NELLIE MELBA RETURNED TO THE SAVOY, WHAT WOULD SHE FIND? She'd find it just the same - and she'd find it different. THE SAVOY has always been well placed in London. Nellie would find many familiar theatres and, of course, Covent Garden Opera Housemoments away from her suite at THE SAVOY. Nellie would be surprised to find new delights in London - The South Bank only a bridge away from THE SAVOY; the Hayward Gallery, the Royal Festival Hall, the National Theatre. Not only that, she would find new delights at THE SAVOY - the American Bar the Thames Foyer with its theatrical chandeliers and original art deco mirrors would doubtless meet her approval ... as would that favourite delicacy to which she gave her name - Melba. Toast and the Pêche Melba, a dish Escoffier created in her honour at the River Restaurant, now newly decorated.

For information and reservations telephone 01-836 4343.

Telex 24234. The Savoy, P.O. Box 189, London WC2R OEU.

# Aworld's eye view from NatWest

# **Extending our service to customers**



In the increasingly competitive environment in 1982 we will continue to concentrate all our efforts into providing a first-class service to our customers, recognising their special and often individual needs. We now have well over 500 Servicetills operating on a 24-hour basis throughout the U.K., dispensing over £40m each month, already the largest network of its type in Europe. It is

machines by the end of 1983. Towards the end of this year we plan to introduce a new quick-action customer-operated cash dispensing machine sited inside branches.

### The NatWest Mortgage Service



forward to developing our service over the coming year.

# NatWest and Small Businesses

We have continued our policy of support for small businesses and have again held down interest rates on Business Development Loans whilst raising the upper limit for this facility to £250,000 to meet the needs of

our customers. We completed during 1981, for instance, our 50,000th loan under our Business Development Loan Scheme and an increase of over 40% in lending to a total of £489m indicates the value and flexibility, as well as the competitiveness, of this kind of facility. We are also lending under the Government's Small Firms Loan Guarantee Scheme and our interest terms are the cheapest of the four major clearing banks.



# A Royal Opening for the National Westminster Tower

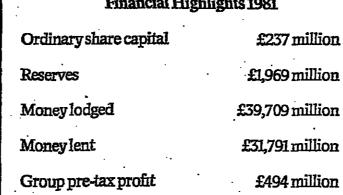
The cover of our Annual Report shows the Royal Standard flying over the National Westminster Tower on 11 June 1981. This was truly a memorable occasion when we were honoured by a visit by Her Majesty the Queen to declare the Tower formally open.

# & NatWest Bank Trophy

1981 saw the introduction of the competition for the National Westminster Bank Trophy. After a series of exciting matches, the Trophy was won by Derbyshireliterally on the last ball-when they defeated Northants in a closely contested Final at Lord's.

Retained profit

# Financial Highlights 1981



Copies of the Report and Accounts, which include the Chairman's Statement may be obtained from the Secretary's Office, National Westminster Bank PLC, 41 Lothbury, London EC2P 2BP.

£273 million

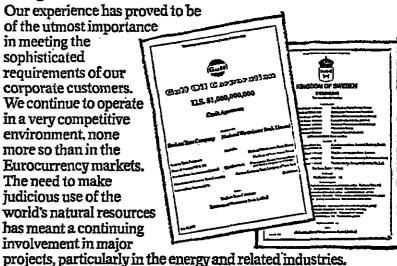
# Our international presence

We see the Far East as offering major growth potential and in August an offshore executive office was opened in Singapore with a catchment area extending from China to Australasia and including Burma and the ASEAN countries. Our Canadian subsidiary applied for chartered status, now granted, and under its new name - National Westminster Bank of Canada, with an office opened in Montreal-we look to a material expansion of our business in that country to complement our substantial representation in the United States. In Germany, the activities of International Westminster Bank based in Frankfurt have been merged with our subsidiary Global Bank AG with effect from



# Corporate Finance

Our experience has proved to be of the utmost importance in meeting the sophisticated requirements of our corporate customers. We continue to operate in a very competitive environment, none more so than in the Eurocurrency markets. The need to make judicious use of the world's natural resources has meant a continuing involvement in major



# Youth opportunities with NatWest

Unemployment remains a pressing problem, especially amongst the young, and in recognising this we have increased the number of places made available each year under the Manpower Services Commission, Work Experience Programme. The Bank remains a major recruiter and is thus making a continuous contribution to employment levels among the lower age groups. We have also made grants available to bodies doing research into unemployment and have seconded able and senior managers to the job creation schemes.

balance to ensure that at the same time we were not insensitive to the needs of our customers.

Our international banking policy remains appropriate to the difficult and highly competitive world scene, and we continue to seek good opportunities for growth of our existing business and expansion of our representation. We remain confident that our overseas loan portfolio is carefully balanced and distributed, and we shall continue to observe those principles of policy which we believe will contain our risks to acceptable levels. In the United States there is some prospect of recovery in the latter part of 1982 which should help to stimulate the economies of the industrialised

I should say something by way of explanation of a policy of allowing loans for personal consumption to rise at a time when the demand from manufacturing and exporting customers remains below the level of available bank credit. Most personal loans are structured to be of short duration and repayment terms in our experience are scrupulously observed. We feel satisfied, therefore, in extending to that category of customer which contributes so much to our deposit base, a service which will not conflict with a commitment to provide adequate funds for manufacturing and exporting customers when the economy expands and the need arises.

# Comments from the Chairman-Mr Robin Leigh-Pemberton

The improved profit is attributable to increased volumes of which business handled by a marginally smaller number of staff. using increasingly sophisticated electronic equipment. It is a very satisfactory performance particularly having in mind the 3% reduction in the average base rate in the UK and shows that our profits are little influenced by fortuitous circumstances outside

The world economy during 1981 was very subdued, with low growth and rising unemployment in most countries. Governments in general were unable to adopt expansionary policies, because inflation remained high and payments imbalances were still very large. 1981 will be remembered as a frustrating year for the British economy and it has become apparent that the high inflation of past years is deeply embedded leaving British industry more seriously uncompetitive than remedial measures over the past two years have been able to correct. Government measures which are designed to reduce the cost burden on industry and to enable it to be more competitive are most likely to stimulate economic activity without introducing inflationary pressure. We therefore think it right to support the Government's broad monetary strategy; for us as a bank it has been a matter of judicious

# National Westminster Bank Group

One of the world's leading banks

The latest in the series is written by Gordon V. Hill and Christopher J. Clarke of the A.T. Kearney group, international management consultants.

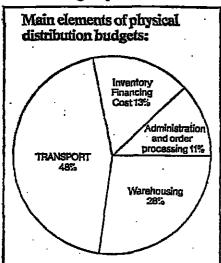
The article highlights the importance of distribution to a company's profitability and describes ways of reviewing the entire distribution. function. A précis of the article is given here.

For your free copy of the full text, please use the

# The profit potential in distribution.

Companies should reconsider their distribution strategy at regular intervals, in the light of increasing costs and changing customer needs. Such reappraisal can lead to greater efficiency-by reducing the number of depots or the amount of product held in stock, for example-and this in turn means more sales and profit.

Recent studies show that the cost of distribution-storage, outer packaging, order processing, delivery, etc.-accounts for an average of. 17% of the selling price of a product. These costs can be broken down in the following way:



рī

The article then examines eight vital steps in the evaluation of a distribution operation:

Market segmentation. By allocating customers into

characteristic groups, a company can become more discriminating in its distribution policy and planning.

Who else but Wrexham.

Wrexham, where the American

company Continental Can found a home

from home back in 1980. They we never

regretted their move, having benefited

from this selection of sound economic

★ An excellent industrial relations

★ Rent free periods in advance

★ Easy access to major markets.

★ Welsh Development Agency

We've put a strong case

financial incentives.

to others too. Firms like

GKN, Kellogg's, Metal

Cyanamid Fothergill Ltd.

Box Public Co. Ltd.,

★ Special Development Area and EEC

advantages.

record.

factories.

assistance.

Analysis of competition. Through comprehension of competitors' distribution patterns, a company can gauge customers' expectations and build a service to outperform

Quantifying the service required. Research into the customer's motivation in each market segment allows a company to gauge appropriate service standards-the crucial factor in very competitive

Determining commercial objectives. Distribution to some customers can be unprofitable-for example, to those who are distant even from local delivery points. Such considerations dictate a re-evaluation of each customer's potential.

Analysing the distribution network. In some cases the sheer need for speed in delivery entails a system of depots. Precise definition of this need can identify possible cost reductions in transport, stockholding and warehousing.

Alternative arrangements. The decision to change a distribution pattern in order to cut costs obviously demands careful investigation of alternative means depots, central warehousing, employment of outside carriers, etc. The best method of evaluating options is to programme all information, preferably into a computer, for assessment of potential profit increase from the various distribution methods.

Support systems. A distribution. method needs systems to initiate and administer the movement of goods and to monitor performance. Computerised order processing and stock control bring speed as well as efficiency, and their costeffectiveness must be considered at the planning stage.

Assessment of commercial acceptability. When all factors are assembled, the decision has to be made: does the physical solution provide the lowest cost to meet the distribution service required, and if so can the company afford it? Otherwise, re-evaluation of service standards may be necessary...

The article examines these eight factors in depth, step by step, and concludes that companies have an opportunity to position. themselves to out-distance competition and be strongly placed in the next economic upturn, by reviewing their distribution. operations?

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# UK NEWS=LABOUR

# Town hall union casts political vote

political opinion, on whether the same—80 per cent against, their union—the National and and only 9 per cent in favour. Local Covernment Officers' Nalso, which claims to be the Association—should affiliate to largest solely white-collar union

For the Labour Party-both in terms of a possible boost to its squeezed funds, and in terms of showing just how far the party's own internal divisions have damaged its credibility. For Nalgo, in testing whether Government culs in local spending authority have politicised

its traditionally neutral and moderate members to the extent that affiliation to Labour is now seen as a natural consequence of the affiliation to the TUC. For local authorities, particularly Conservative - con-

trolled, some of which see even move towards affiliation by their staff's union as undermining their own positions. It seems an odd time for Nalgo to be considering affiliation. Labour's 52 affiliated unions have not been uncritical

of the party recently. have been scathing about its financial organisation, and deeply concerned about its internal wrangling, fearful that its effect might cost Labour the next election—and, therefore, consign the unions to further years in the political wilderness.

Unions recognise that many of their members must have voted Tory in the 1979 election. For some, particularly the whitecollar unions, the danger of the Social Democratic Party must be in part that it may prove more attractive to their mem-bers than the deeply divided Labour Party.

This is confirmed by a recent poll, which—admittedly, on a statistically shaky base—shows that 32 per cent of the staunchly Labour transport workers union thinks the TGWU should not be affiliated to Labour, and 62 per cent disapproves of any link with the SDP.

For a white-collar union like Clive Jenkins' ASTMS-which voted for Mr Tony Benn in Labour's deputy leadership contest after a conference decision—the results are even more disturbing. Seventy per cent are against the union's Labour. affiliation, while 43 per centthe largest figure of the unions surveyed—are in favour of a link with the SDP.

For Nalgo, by far the largest TUC union outside the ranks of Labour's affiliates, the figures making such a decision may show that some SI per cent dis-create divisions and split the approve of affiliation, and only 11 per cent are in favour. Per-

BALLOT PAPERS are being for the union's traditional Labour Party gives great cause Communist Party. One Nalgo sent out today to 780 000 white political neutrality than about for concern. An increasing member welcomed the ballot collar tewn-hall workers, who Labour, since the figures for a amount of the time and energy to that a massive. No may serve councils of all shades of link with the SDP are almost gies of both the constituencies and the image which the Labour and the unions seems to be taken up in bitter feuds between the Right and the Left Presentation of the arguments

the Labour Party.

The outcome of the ballot from presenting to its members the choice they are facing.

On the ballot papers being committee open to the charge sent out today by the indepen-dent Electoral Reform Society the arguments for and against

voted 29-20, with 19 members absent, against a ballot on affiaffiliation are set out starkly above the voting form. liation, although last year's For affiliation, it is argued conference - regarded in the union as being to the left of the that such a step is necessary to bring Nalgo into the main-stream of the Labour move-NEC-voted against this posi-tion and decided to hold a ment: that the union should be involved where crucial decisions affecting its membership are made; and that the Conservative

Accordingly, the NEC has been strictly neutral. It decided that none of the union's officials Government "is seeking to implement a wide range of should speak on the issue,

# Philip Bassett looks at Nalgo's poll on Labour Party affiliation

potentially dangerous, implica-tions for Nalgo members." In addition, it notes: "A

generally moderate union such as Naglo could exercise its influence within the Labour Party to prevent the adoption of extreme policies which might jeopardise the chances of a future Labour eing elected."

For moderates in the party. this element is crucial. It is widely realised that had Naglo affiliated during deputy leadership contest, its block vote would have assured Mr Denis Healey of an easy victory, rather than a nailbiting cliff-hanger as he scraped

Again affiliation, the ballot paper rubric stresses the importance of Nalgo maintaining its party political independence, since "local government members are expected to give impartial advice to majority groups in differing political persuasions.

It acknowledges that "presumably, a sizeable proportion (of Nalgo members) voted Conservative in the General Election and it would be wrong for Naglo to be identified with a political party which only a minority of its members is likely to support.

"Affiliation could lead to resignations and the process of

unless they were prepared to

put both sides of the case. Many, including Mr Geoffrey Drain, Nalgo's general secretary, are firmly pro-affiliation and so the effect of this decision has been to silence most of the

The NEC has been strict in its interpretation of the 1913
Trade Union Act, which
governs the setting up of a
political fund which is a necessary pre-requisite to affiliating to a political party.

branches make it clear that con-. tributions from Nalgo funds to probably be unlawful; and even that such things as union premises, cars, duplicating and printing services may not be Branches have been instructed not to pass resolu-tions on the issue, to allow members a clear mind when they come to vote.

Accordingly, the campaign has brought into the open two groups pressing for affiliation: longer-running Campaign for Nalgo Affiliation to the Labour Party (CNALP), which first properly raised the issue six years ago, and the Fight for Group (FLAG), comprising 22 executive members who disagreed with the NEC's formal position.

groups have been charged with being extremists. making such a decision may runner surrounded Flag's accepted, proposals for rule create divisions and split the formal launch at last year's changes nreessary would go to association."

On the party itself, it states: when it was discovered that two September, followed by another ballot on these changes.

"so that a massive 'No' may and the image, which the Labour Party presents to the public is one of an organization tearing itself apart."

Financial Times Monday March 22 1982

finally lay to rest the militants' in this way has laid the union's attempts to shivert Naigo's

68-member national executive traditionally neutral role." CNALP activists argue that that members are being confused by the issue because the NEC has given them no lead.

The Nalgo NEC originally members in the view of Nalgo members as included by the issue because the nolitically neutral is but of the NEC has given them no lead.

The Nalgo NEC originally membership, who are now presented 29-20, with 18 members dominantly. Inwested clerical workers, rather than the senior officer grades who incided to

they suggest that goes the last 10 years, not only has the Nalgo membership doubled by size, but its complexion has altered Chango is working through the union from the bottom up.

Opponents of affiliation argue that this is not the case. No formal anti-affiliation bodies have been set up, but in some local authority areas the English shire counties far example—semor officers have been urging staff to vote in the hallot to have affiliation resoundingly rejected.
Pro-affiliationists acknowle

that there is likely to be a ferre majority regainst affiliation in the South, South-West and Wales, but that Scotland, the North-West and North-East may well opt in favour. The NEC has ruled that there will he no regional breakdown of the results.

Those working for affliction agree that attendance at membership meetings has been low. and that a rejection of affilia-tion is likely. They point how-ever, to Nalgo's long history of thinking about TUC affiliation: Internal union circulars to the issue was raised 10 times oranches make it clear that consince 1921, including as ributions from Nalgo funds to membership, ballots, before campaigns on the issue would being finally settled.

now looking for is a respectable vote that will mean the issue is not dead and buried. Another ballot is unlikely before General Election year in 1984, partly because the political climate then may well be sharper, and partly because of its costs-Naigo officials estimate the current ballor could cost as much as £200,000. Which even for a wealthy union like Nalgo, is not inconsiderable.

Ballot papers will be distributed by branches from to-morrow, but members will return them directly to the Electoral Reform Society for counting by April 23. The results will be announced to the NEC on May 8. If the unlikely happened, and it were

# TUC divided on plans for reorganisation

BY JOHN LLOYD, LABOUR EDITOR

THE TUC will divide sharply Staff-has switched sides to this week over the plan to radically reorganise General Council, its supreme

policy-making body. General Council members believe they must come to a decision on reorganisation at there meeting on Wednesday
—and that the far-reaching plan for change, which passed last year's Congress, has at best a 50:50 chance of

The pressure to drop or neuter the idea, coming most strongly from the Transport and General Workers' Union has been intense. One major union leader — Mr Clive Jenkins, general secretary of the Association of Scientific,

Technical and Managerial

come out against reorganisation. Others may follow when the detailed proposals on how to effect the restructuring are debated,

The restructuring would, for the present, benefit right-led unions at the expense of the left. However, it would also benefit a few large, left-led unions such as the National Union of Public Employees and discriminate against small right-led ones like the Iron and Steel Trades

Confederation. The general principle of reorganisation, which received a 1.3m majority at the last Congress, was endorsed by 21 votes to 17 at January's

It is thought that the council majority may be whittled away detailed proposals spell out the loss of influence which many council members would suffer if the plan went through.

Three broad positions have emerged. First, a TUC docu-ment on change accepts the principle of "automaticity" -that is, that all unions of more than 100,000 members bave representation on the It proposes two methods of securing proportional representation for smaller unions which would reduce their numbers on the council, but softens the blow by allowing them to retain their present representatives

until they raire. Mr Jenkins has proposed a which would retain the present system of representation by trade group but widened to include same medium-sized unions not

presently represented.
Thirdly, the TGWU and elody set tasw zaciau reto plan dropped, but might swing in behind Mr Jenkins' compromise.

The TUC paper is likely to get approval from the TUC3.
"inner cabinet," the finance and general purposes committee, at its meeting. today. The real struggle of expected to be joined at General Council on Wednesday.

# ASTMS in move to step up managerial recruitment

BY BRIAN GROOM, LABOUR STAFF

THE GROWING inter-union Manchester conference - was wil be invited to jon, as well as ing Staff Association the staff managerial and professional tive voice to more than 40,000 staff was underlined at the week- ASTMS members in this group, end when the Association of without cutting across the Scientific, Technical and autonomy of in-company bargain-Managerial Staffs formed a ing units.

recruit aimied at giving a louder collec-

Mr Roger Lyons, ASTMS the unit's merger, affiliation and partnership efforts. Professional and Management TUC-affiliated associations with Staffs Council-formed at a a total of about 15.00 members

difficulties. Falling memberships are spurring several white-collar unions ASTMS's plans. to try to step up recruitment in managerial and professional

eight small TUC affiliates. These section of Mr Frank Chamble's account for another 50,000 Electrical and Plumbing Product managers, and are in financial Union-has formed a similar council with a similar name. Mr Lyons said it had com The EESA has agreed with

in managerial and professional the Engineers' and Managers' grades. This has led to a flurry Association to aid the two of publicity and mud-slinging unions' recruitment in engineer. The Electrical and Engineer ing shipbuilding and agreespace.

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The Swire Group

The legislat ised control on local affairs.

In 1979 they put the Local Government Planning and Land Bill before Parliament.

Parliament didn't care for it. And the Bill was withdrawn.

Swiftly Whitehall put together some new proposals, imaginatively entitled the Local Government Planning and Land (No.2) Bill. It became law, transforming the financial framework within which Local Authorities work.

Within a year Whitehall was back with the punitive Local Government Finance Bill.

So many M.Ps doubted the constitutional wisdom of the referendum clause, the Bill was withdrawn within a month.

Now, for the fourth time in two years, the legislators are back. With (wait for it) the Local Government Finance (No.2) Bill:

And even as this Bill is about to become fixed inglated here is already in existence a

overnment Green Paper outlining radical Particularly when it comes to imposing central-changes to the financing of Local Government.

The conclusion is that Whitehall is in too much of a hurry.

We believe this latest Bill should at least have a time limit imposed on it.

So that it can be replaced or abandoned once all parties are agreed on the proper relationship between Central and Local Government. And upon a new rating system.

To quote G.W. Jones and J.D. Stewart (Professors of Government, and Local Government respectively),

Whitehall's record is amazing: four bills in two years; two bills withdrawn; three major changes in intention; and a grant system that is not merely complex beyond belief but contradictory in purposes."

Is this the right way to legislate?

If you think not, write to your M.P.Askhim to voice the demand KEEPIT1 for a time limit on the Bill.

# BUILDING AND CIVIL ENGINEERING

### FINANCIAL PERFORMANCE

# Industry's creditable effort

in its financial performance. Not one major contractor cut number of other points, inits dividend payment for 1980: cluding the following: the majority produced creditable accounts. In the stock market, the contracting and convicted wide range of activities and a ket, the contracting and convicted wide range of activities and a ket. atruction sector was the best performer in 1981, outpacing the All-Share Index by more than 23 per cent.

Moreover, say stockbrokers Savory Milln in their latest Building Bulletin, the quoted companies' experience during 1981 has been much better than almost all commentators predicted at the outset of the year, and the current results season is once again showing a healthy set of figures from the majority of companies.

Last week Savory Milln held a Building Conference to launch their annual Building Book. Both the brokers and guest speaker Peter Galliford. chairman of Galliford Estates, produced reasons for these strong performances in a mar-ket which has been shrinking for 10 years.

Mr Galliford held that the proprietor influence in most of the major companies had led to continuity of management style. tealistic accounting (particularly with regard to valuation of work in progress), and a flow of high calibre qualified civil enzineers through the manage-

Mr Galliford advanced

considerable there is considerable flexibility of resources and contracting, in particular, has a low level of fixed assets locked in: • the contracting activity is cash generating:

there has been considerable scope for reducing costs at grass root level—from buying advantages when suppliers and sub-contractors were weak, productivity gains and the quick competion of contracts: e inflation of land values and

work in progress coming through as profits in property and housing; and, finally. o profitable North Sea apportunities. Savory Milln agree on costs:

"Construction inflation "during 1981 has been considerably less than the growth of prices generally." In particular the brokers highlight the squeeze imposed on sub-contractors and materials suppliers whose prices remained remarkably stable

They also note that a number companies had incurred serious losses on contracts, parneularly in civil engineering, in the late 1970s and at the same

THE WOES of the construction ment structure to the top of time began to experience increasingly lengthy delays in the settlement of claims due from public sector clients. "We be-lieve," says Savory Milln, "that substantial settlement of claims on these contracts were reached

during 1981."

"Most companies' declared profits for 1981," say the brokers, "will have less to do with work carried out in 1981. than with jobs largely com-pleted in previous years and claims on work from two to three years ago."

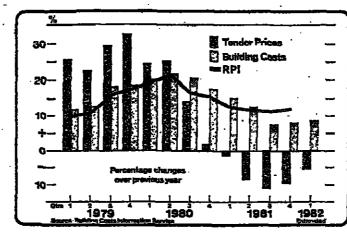
capital spending on new plant, has maintained interest earning cash balances at high levels, and housted historic cost profits through lower depreciation

Finally, they say, the dechining workload has led had fallen by 13.2 per cent chinits to investicate the com- since the third quarter of 1980. presence and viability of con-tractors more closely, so that the quoted companies may have in-contractors have been cutting creased their market share at margins in a bid to win what the expense of their smaller work has been available. brethren-even though their

prices are not necessarily the lowest.

Savory Milla see pressure on contractors profit margins throughout 1983 and 1983. They output has fallen by almost a are looking for growth in fifth. househulders, their suppliers. The and related materials producers. have been able to live with

WILLIAM COCHRANE reduced workloads and margins



They add that a smaller work-load and dramatically reduced a number of leading contractors is partly explained by the fact that building costs have not risen as fast as some expected, when originally tendering for appear even more creditable in the light of latest figures on construction tender prices produced by the Building Costs Informa-

According to the Building Costs Information Service of These show that by the end of last year, average tender prices the Royal Institution of Chartered Surveyors, average building costs in 1981 rose by almost 8 per cent, compared with a 12 per cent increase in the Retail Price Index over the same period.

The squeeze on sub-contractors and building material pro-ducers has meant that the cost of a job to leading contractors has often been less than was Last year total construction budgeted for in the original tender price, says the BCIS. Paradoxically some construc-

tion leaders are concerned that too fast a recovery in building activity—leading to an easing of competitive pressures on sub-contractors and building material producers—could produce a sudden escalation in costs and create new problems for the industry. If building costs were to rise sharply it could leave some contracts, won on low margins, in serious difficulty.

BCIS believes that tender prices having fallen since the third quarter of 1980 may now be starting to rise again; although it says that increases in 1982 are likely to be in line with or just less than the projected rise in annual inflation. In 1982 BCIS is forecasting an 8.6 per cent increase in average tender prices and a 9 per cent increase in building costs. It says that the industry will still be competing fiercely for orders in the face of substantially reduced workloads, despite the 4 per cent rise in construction orders recorded

Recycling

old road

surfaces

ALTHOUGH IN the UK the

practice of recycling old bituminous road surfaces is still

viewed with some suspicion, in the U.S. it is widely used. In

some States contractors are

legally required to use propor

tions of recycled material varying from 30 to as high as

Parker drum-mix equipment bas been taking cold planings

from the M1 which have been recycled and used again on roads in Nottinghamshire. Derbyshire and Yorkshire.

With maintenance and materials costs rocketing, particularly bitumen and oil, but including aggregates, the recycling approach is increasingly approach is increasingly approach is increasingly approach is increasingly approach.

ingly attractive, and not only for asphalt. Parker also has plant which can take planings

from concrete roads and pro-duce acceptable aggregate. The trial surfaces so far laid

by Tarmac have proved to be much more acceptable than was

initially expected. Savings in

cost of replacement materials for roads under repair using the recycled asphalt have turned out to be as high as

25 per cent.
Latest development in this

field is the introduction of two

small cold planers by Arrow Construction Equipment, New-castle. The company already makes cold planers in the two-metre wide range, and the two

smaller machines, with cutting widths of 300 and 450 mm. enable these machines to plane

roads with minimum traffic

disruption, and to work on narrow runs such as footpaths. Maximum cutting depth is

Bomag (Great Britain). Maid-stone, has just launched what the company describes as a mini asphalt/macadam recycler.

Capable of handling up to inch chunks of planed asphalt, he machine, designated AR6.

basically consists of a revolving drum and propane burner. Material to be recycled is fed into the drum via a hopper, and after 8 to 10 minutes processing is discharged at rates up to 6 tonnes/hour. The

company suggests the machine, which can be towed by a car, it suitable for pot hole repairs,

trench reinstatement and foot-path repairs. An AR6 costs £6.750.

115 mm.

ANDREW TAYLOR

Costain Holdings Inc. with a 60

begin in late 1983 and mining should start in late 1985 on an expected operational span.

Revenue is likely to be in the limite will be moved by con-

State guidelines as the lignite is extracted. Pollution control equipment at the plant includes second dragline and bucket flue gas scrubbers and electro-wheel excavator system will be static precipitators. brought into use later in the Costain Group's mining

interest were expanded recently Orders for this equipment are expected to be placed soon, most prohably with U.S. companies.

Orders for this equipment are with the purchase of a 50 per expected to be placed soon, most cent share in Pyro Energy Corporation's coal mining pro-The power generating unit perties, preparation and will be near the mine and the shipping facilities in Western

# INTERNATIONAL CONTRACTS Hong Kong development

sioned a study to assess the development potential of Victoria Harbour, Hong Kong

The study area, which contains some of the most commercially valuable land and highest

population densities in the world, covers the port facilities, which are among the world's A wide range of disciplines

A wide range of disciplines, including planning, engineering, sociology, demography, transport planning and economics, will be brought to bear on key issues, ranging from land-use, environmental and economic plans, population forecasts, housing and commercial development, transport requirements, land reclamation and site formation. Recommendations on land reclamation and site formation. Recommendations on
future port requirements and
operations will also be made.
Scott Wilson Kirkpatrick and
Partners, British consulting
engineers and transport
planners, will lead the group
supported by Robert Matthew,
Johnson-Marshall and Partners,
architects and town planners:

architects and town planners; Coopers and Lybrand Associates, economists and financial advisers; and Collier Petty of Hong Kong, chartered surveyors.
Total fee for the study, which starts this month with a final report to be submitted in mid-1983, is about £2m.

THE DOUGLAS GROUP of Birmingham announces

AS PART of its long-term award to DOUGLAS-OHI (an development strategy the Hong associate company recently Kong Government has commis- formed in Muscat, Oman with Oman Holdings International) of its first construction contract in the Sultanate of Oman. This is with Oman Shapoorji and covers the construction of 350 houses at the new town of Al Khohd, 50 miles north of Muscat. It is valued at around £5.25m and due to be com-

> INVOLVED IN the £43.7m six underpasses project in Dubai by Al Ashram is UK admixture maker, CORNIX, which will supply three of its speciality concrete auxiliaries. An estimated 130,000 litres of Cormix P4 will be needed for the 60,000 cubic metres of concrete to be placed; 20,000 litres of Cormix CM90W curing membrane and 5,000 litres of Cormix MRA1 will also be supplied.

pleted in about 18 months.

THE STUDY and design of a water supply to a recreational complex in Jebel Hafit at Al Ain in the United Arab Emirates has been awarded to UK-based BALFOURS, consult-

ing engineers.

Design work has already commenced and it is envisaged that a ground level storage reservoir of about 2,200 cubic

**UK CONTRACTS** 

ec astruction Build for Commerce & Industry Solihull.Reading

city of Al Ain. A 12 km pump-ing main will be installed to deliver water to another 2,200 cubic metre reservoir at the

top.

The contract is being undertaken on behalf of the Government by the Abu Dhabi Water
and Electricity Department.

TILLDEN INDUSTRIES (UK) has signed a £129,000 contract with Makers Development Ser-vices of Bombay/Dubai to supply formwork and falsework for a schools contract in Baghdad.

Japanese team has won international tender in the United Arab Emirates for construction of a cement plant. NISSHO IWAI CORPORATION, NISSHO IWAI CORPORATION, a trading house, and UBE INDUSTRIES, a cement maker, jointly received an order from Sharjah Cement and Industrial Development Company, of UAE, for a full turnkey cement plant worth Y6hn (£14m). The plant, with a production capacity of 750,000 tons a year, will be completed by June 1983. The official metres, together with a pump-ing station, will be provided near the base of a 1,240-metre high limestone ridge near the

# Costain wins major U.S. mining contract

SUBSIDIARIES OF the British Costain Group and J. A. Jones Construction Co., of the U.S., have signed a major contract for the mining of lignite in North-West Louisiana, U.S.

Costain says the joint venture will entail an investment of between \$50m and \$60m (£35m). The contract, with South-holding and J. A. Jones Con-Western Electric Power Com-struction Co., with a 20 per pany and Central Louisiana cent holding.
Electric Company, is for mining Construction on the mine will and delivery of about 2.5m short tons of lignite annually, to fucl the Dolet Hills Power Plant. a 640 MW generating unit scheduled for operation in 1986.

near Mansfield, Louisiana The contract is subject to approval by the principal parties. The joint venture comprises the U.S. and Australian subadiaries of the Costain Group,

per cent holding. Costain Australia with a 20 per cent holding and J. A. Jones Con-

year, with an escalation clause.
About 300 acres of leased land will be mined and reclaimed annually with an average annual overburden removal of 28m cu he removed by dragline, and a

life of the mine.
Orders for this equipment are

veyor belts to the plant (the system known as "dedicated

The fact that contractors

Mined land will be reclaimed in accordance with Federal and

£8m for Monk A VARIETY of work with a total value of £8.1m has been won by A. MONK AND CO., including a £1.7m project for tank foundations and road works to be carried out for Lever Bros., at Warrington. Another major job for Clee-

thorpes Borough Council is a £1.5m scheme for the construction of Humberston Trunk Sewer. This involves laying five km of concrete pipe of varying diameters in heading, and 900 metres with both temporary and permanent piling. Other contracts are from British Railways Board, Shell UK, North East Electricity Board and North Yorkshire

LESSER DESIGN AND BUILD will undertake the total refurbishment of London's Ivan-hoe Hotel for Crest Hotels at a cost of £1.4m. The scope of work includes upgrading conference accommodation, providing a new games room, restora-tion of the bar area and certain internal and external details with overall upgrading of hot and cold water supplies and electrical services.

County Council.

YORK MOUNT GROUP, a company recently floated on the unlisted securities market, has obtained over £Zm worth of building and partitioning contracts including £1m for a super-store at Boroughbridge, North Last year Tarmac Roadstone
(Northern) opened a plant at
Renishaw, near Sheffield. This
Parker drum-mix equipment

store at borougnoringe, worth
for an extension to the existing
factory of E. W. Thomson and
Sons. Kendal: a £250,000 contract for the refurbishment of the David Dixon and Son (Leeds) for the refurbishment of the CONTRACTS WORTH £3m are been awarded a £1.5m contract David Dixon and Son (Leeds) announced by companies in the by J. Sainsbury to extend the Mill on Kirkstall Road. Leeds; London and Northern Group, store at Christchurch, Dorset.

and £220,000 from O'Donnell including a £im worth going to Estates, and Evans of Leeds, all to be carried out by York Mount Construction. Walker Partitions has 12 contracts worth a total of £520,000 for partitioning work, the largest of these being £250,000 from Systime. Another subsidiary, York Mount Properties has purchased land at the Western Blace Carliele for ties has purchased land at Queens Road, Leeds, for £20,000 and has obtained planning permission for flats. It has also purchased land in Westgate, Leeds, for £126,000, subject to

ther office block has been pur-chased in Pilgrim Street, New-castle, for £67,500 for refurbish-ment and letting. BIGGS WALL AND COMPANY, Arlesey, Bedfordshire, is to con-struct a 22,700 cu metres (5m gallons) capacity reinforced concrete reservoir at Whit-church, Bucks, under a contract worth £765,000 awarded by the Thames Water Authority, Vales

permission being granted for a 16.000 sq ft office block. A fur-

A glazing contract worth more than £500,000 has been awarded to JAMES CLARK AND EATON. The order placed by Elemets Windows is for the supply and installation of double glazed Pilkington Suncooled units for an office complex at Goodmans Yard, in East London

A second glazing contract worth more than £121,000 has been placed by timber window makers East and Son of Berk-hampstead for the supply of glass and glazing all external windows at Central Telegraph Office in St Martins Le Grand

CONTRACTS WORTH £3m are

Lancaster, roofing and heating work at Fairfield School. at Victoria Place, Carlisle for Cumbria Council.

The European Earthmovers division has more than £2 m worth for a two-year major earthworks scheme for Tarmac on the A9 trunk road and the loading and hauling of dug rock from Orrock Quarry in Fife to Moss Moran for

FRENCH KIER CONSTRUC-TION has been awarded a con-tract by BP International for the construction of a new 3storey office block at Harlow, Essex. The contract is valued at £1.4m and covers 40 weeks duration, commencing this

HENRY SIMON. Stockport, has won a £1.3m contract for the design, supply, erection and commissioning of a flour mill for Wheat Industries Refineries, an Irish-Australian company, of Dublin. The new mill is to be part of a £20m-plus development of a greenfield site at of a greenfield site at Ringaskiddy, Cork.

WILCON CONSTRUCTION is building an office block at Billing Road, Northampton for Wilson (Connolly) Properties, under a £647,000 contract.

BOVIS CONSTRUCTION has

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AMRO INTERNATIONAL LIMITED

DEUTSCHE BANK AKTIENGESELLSCHAFT Swiss Bank Corporation International

LIMITED S.G. Warburg & Co. Ltd. Morgan Guaranty Ltd CREDIT SUISSE FIRST BOSTON LIMITED KUWAIT INVESTMENT COMPANY (S.A.K.) Union Bank of Switzerland (Securities)

LIMITED YAMAICHI INTERNATIONAL (EUROPE) LIMITED

The Notes issued at 99.75 per cent, plus accrued interest from March 31, 1982 have been admitted to the Official List by the Council of The Stock Euchange subject only to the issue of the temporary global Note. The Debentures to be issued at 33.8498 per cent of their principal amount at maturity plus accrued amortisation of criginal issue discount from March 31, 1982 to the date of exercise of the Warrants, have also been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary global Debenture.

Particulars of the Notes, Warrants and Debentures are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including April 5, 1982 from:-

March 22, 1982

Panmure Gordon & Co. 9 Moorfields Highwalk, London EC2Y 9DS.

Morgan Guaranty Ltd, 30 Throgmorton Street, London EC2N 2NT.

# What's new in building Mesting the demand for a

high capacity system for use on large roof areas such as warehouses, factories and agricultural buildings is Hunter's ribbed guttering (01-835 9851). The ribs on the 160 mm guttering promise strength, reduced risk of blockage by leaves and increased flow capacity round

angles. The guttering at 160 mm, and pipework at 110 mm, is complete with all necessary outlets. brackets, angles, connectors, bends, branches and shoes.

Insulated cladding said to reduce intestitial condensa-tion and increase insulation value by up to 10 per cent over others is suggested for use in sports halls, swimming baths, catering establishments or any building where the internal heat level is likely to produce water vapour. Telatherm comes from Teal Claddings of Telford (1952 585580).

Airport visual control rooms can benefit from an electrical powered anti-condensation, automatically controlled winautomatically controlled window system called Sonarview.
This incorporates solar
retardant glass laminated
with webbing which acts as
the heating element to prevent any condensation or
icing, claims Aluminium
Alloy Fabrications of Woking
(048 62 5744).

In terms of strength and security a new high security inward opening casement inward opening casement window suggests an advance in the UK secondary double glazing market. This is Selectaglaze's casement unit in aluminium with a multi-locking espanol bolt system, said to provide specific application in high security areas. Operating handle for appinention in high security areas. Operating handle for the boit is available as standard, removable or key operated (St Albans 64345).

one-coat rendering l of damp control

perfected by Watts Blake
Bearne and Co. of Newton
Abbot, Devon. This is called
Devonite. 45 521d 45 Devonite, is said to allow walls to breathe, provides insulation, and inhibits salts. More on 0626 2345.

Designed for fastening insulation board to metal deck prior to fixing a roofing material is a new tool from British Industrial Fastenings. Designated Pneutek PT504 it uses a helical knurled pin to effect a firm mechanical fix, as opposed to adhesives which

the board. The 85mm diameter plastic washer will not rust and is designed to combat uplift. The tool can be modified if a slightly flatter metal washer is required says BIF (0296 81341).

"What's The Flaming Difference" is a new publica-tion which, with photographs, highlights different performance characteristics of various types of rigid foam plastic insulation materials when exposed to large-scale fire tests. From Celotex, 27 St. Mary's Road, London, W5.

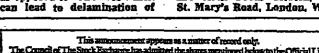


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# **Placing**

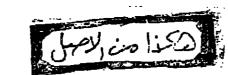
of 295,000 new shares of NOK 40 each at NOK 340 per share

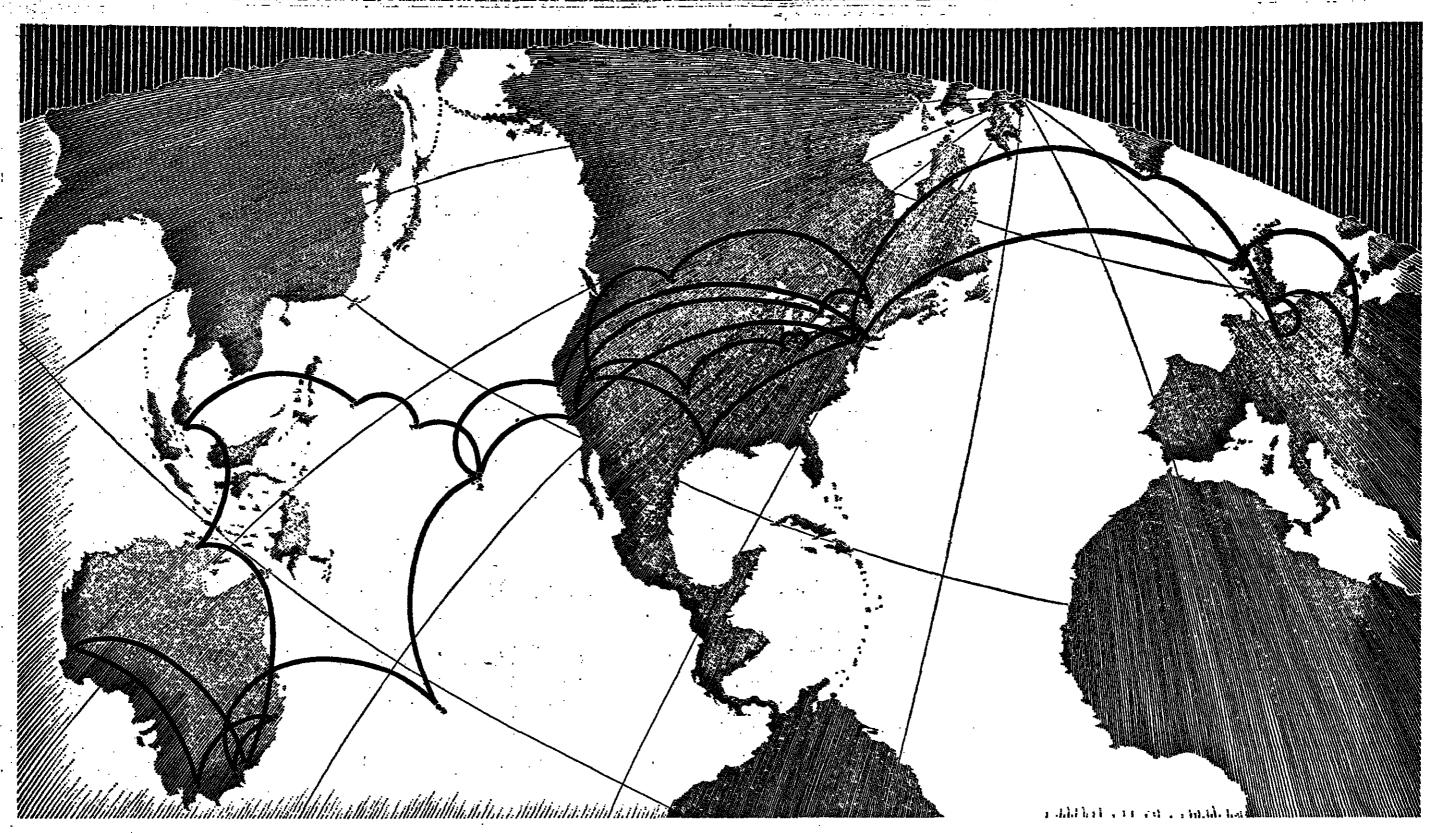
**COUNTY BANK** 

Hoare Govett Limited

Fondsfinansa.s

Carnegie Fondkommission AB





# When you fly a new corporate jet over 70,000 miles in 48 straight days, virtually anything can happen. In fact, virtually nothing did.

By now, you may be aware of the fact that the Canadair Challenger will fly its passengers more economically and in greater comfort than any other intercontinental corporate jet in the world.

What you may not be aware of is the success with which the first Challengers have already done so.

A crucial point illustrated best, we feel, by an actual case history.

ling

# What we did with this aircraft in less than two months, you probably wouldn't do in five months.

On September 14, 1981, Canadair Challenger #5 left its home base in Hartford, Connecticut with a crew of three, flew to New York to pick up eight passengers, flew to Long Beach, California for the National Business Aircraft Association Convention, flew 13 demonstration flights in two days, then left immediately for Honolulu and the Western Pacific.

The itinerary included Wake Island, Guam, Singapore, Kuala Lumpur, Penang, Paya Lebar (Singapore), Darwin, Sydney, Perth, Melbourne, Essendon (Melbourne), Brisbane, Canberra, Pago Pago, Honolulu again, and finally San Francisco, Bridgeport and Hartford.

Total miles flown: 36,000. Total days: 20. Total takeoffs and landings: 60. Average hours flown per day: 4.7. Total hours flown: 93.4.

Dispatch reliability: 100%. Special maintenance and support provisions: none.

Which is not to say that, with its Pacific tour completed, the Challenger had arrived back in Hartford for a respite.

The next morning it refueled and flew to Europe.

And, by the sheerest coincidence, so did another corporate jet.

# **Duel over the Atlantic.**

On October 4 and 5, respectively, the Canadair Challenger and another corporate jet flew New York to Vienna, with a stop in Shannon, Ireland.

As the chart below will show you, the Challenger arrived exactly three minutes later, and exactly \$2,367.12 cheaper. One way.

(Incidentally, based on computer projections of their manufacturers' own data, even some far smaller corporate jets with shorter range would not have achieved any meaningful advantage over the Challenger in fuel efficiency, while some corporate jets of comparable size would have required about 1/3 more than the Challenger.)

Which is still not to say that the Challenger then flew home for a respite.

Instead, it flew home for a tour of North America. By way of London, Paris, New York, Houston, Las Vegas, Pittsburgh, Montreal, Toronto, Calgary, Los Angeles, Cincinnati, Kansas City and Akron. To name just a few of the stops.

Total miles flown: 70,000. Total days: 48. Total takeoffs and landings: 111. Average hours: flown: 1959.

Dispatch reliability: 100%. Special maintenance and support provisions: none.

Which is still not to say that the Challenger then flew home for a respite.

At this writing, it is uninterruptedly flying its missions, receiving only routine maintenance and parts support and giving no one even the slightest degree of grief. For a detailed explanation of how a corporate jet so new can possibly be so reliable, we suggest you ask the man in the best position to know. His name is James B. Taylor and he's the President of Canadair Inc. His address is 274 Riverside Avenue, Westport, CT 06880 and his telephone number is (203) 226-1581.

There's a great deal he can tell you himself. And, if you like, he can even have you meet with the maintenance people responsible for that Challenger.

They have lots of free time on their hands.

In the Mideast business world, TAG Aeronautics Ltd. is the exclusive distributor and representative for Challenger sales and support. For further information, contact Adel A. Oubari, Vice President, TAG Aeronautics Ltd., 14 Rue Charles Bonnet, 1211 Geneva 12, Switzerland. Phone: (022) 46 17 17. Telex: 289 084.

TOTAL TIME TOTAL T

Flight summary: New York-Shannon-Vienna-October 4 and 5, 1981.



canadaır challenger

For the 6 months

to December 31:

HIGHLIGHTS FROM THE INTERIM REPORT DECEMBER 31, 1981

Minerals and Resources Corporation Limited (incorporated in Bermuda) and its consolidated subsidiaries

		1000	Year ended June 30
USS thousands except per share amounts	1981	1380	1981
l'naudited Earnings from operations Share of undistributed earnings of investments	16,336	15,441	28,200
Share of interest in earnings of subsidiary companies	48,280 (677)	65,443	158,741 (568)
Earnings before extraordinary items	63,939 (765)	80, <del>584</del> 3,612	186,373 (14,605)
Net earnings	63,174	84,496	171,768
Earnings per share: From operations Before extraordinary items	\$0.10 0.40	\$0.15 0.81	\$0.23 1.55
Net earnings	0.40	0.85	1.43
Dividends per share	\$0.06	\$0.06	\$0.22
Weighted average number of shares outstanding	159,320,861	99,793,134	120,273,015

sponding prior half-year due to the major acquisitions which took effect in February 1981.
While dividend income during the first half of the financial year under review increased materially as a result of the investment acquisitions in February 1981, the increase was not as substantial as anticipated as a result of the decline in the values of sterling and the South African Rand against the US dollar. Part of the dividends from Minorco's investments in Consolidated Gold Fields and Charter Consolidated amounting to US\$11.3 million was not treated as the three dividends were paid out of income earned prior to the date of the acquisition of the investments. In addition prospecting charges increased as a result of a greater level of activity and interest costs were significantly higher than anticipated as a result of the investment and the level of interest costs.

of both increased borrowings and the level of interest rates.

Minorco's share of undistributed earnings of investments accounted for by the equity method for the half-year to December 31, 1981 declined as a result of the adverse effect on those companies' earnings of the continuing economic recession at present being experienced by the majority of industrialised economies.

The results for the first half of the year, for the reasons referred to above, are less than anticipated and in consequence the Board of Directors has declared an unchanged interim dividend of US 6 cents per share. Difficult economic conditions are expected to pertain during the second half of the year and it is now not expected that the total dividend for the current year will exceed the US 22 cents paid in the previous year. On February 1, 1982 Minorco received the proceeds from the issue of USS60 million 91% convertible subordinated bonds redeemable on or before February 1, 1997. The proceeds were

used to repay Minorco's short-term borrowings.

In December 1981 Minorco acquired a 10% indirect interest in Empresas Sudamericanas Consblidadas S.A. (Empresas) at a cost of US\$31.25 million for which Minorco issued 3.8 million shares and contributed cash of US\$2.5 million. Empresas has extensive mining and industrial

activities in South America. In February, 1982, Inspiration Coal Inc., just under 50% owned, acquired additional coal properties and plant adjoining its existing Balley mining property in Kentucky. Inspiration Coal has also entered into a letter of intent with Compagnie Francaise des Petroles for the establishment of a 50/50 joint venture to own and operate the coal properties owned by Inspiration Coal.

An interim dividend of US 6 cents a share (1981: US 6 cents) has been declared in respect of the year to June 30, 1982, payable to shareholders registered in the books of Minorco at the close of husiness on April 8, 1982 and to persons presenting coupon No. 93 detached from share warrants to bearer. A notice regarding payment of dividends on coupon No. 93 detached from share warrants to bearer will be published in the press by the United Kingdom transfer agents on March 30, 1982. Shareholders resident in the United Kingdom who do not elect, by notifying the United Kingdom transfer agents by April 8, 1982 to receive their dividends in US dollars, and South African residents, will receive their dividend in local currency equivalent converted at the rate applicable on April 13, 1932, less appropriate taxes. Dividend warrants will be posted from Bermuda and from the South African and United Kingdom transfer agents on May 10, 1982. The dividend is payable subject to conditions which can be inspected at the head office of Minorco or at the South African and United Kingdom offices of the local transfer agents.

Transfer Agents

Charter Consolidated P.L.C., P.O. Box 103, Charter House, Park Street. Ashford, Kent TN24 8EQ

Consolidated Share Registrars Limited. P.O. Box 61051, Marshalltown 2107, 62 Marshall Street, Johannesburg 2001, South Africa

The interim report for the half-year to December 31, 1981 will be posted to shareholders on

Pembroke, Bermuda March 19, 1982

# WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions

ionside Tst., 44, WC 10.30

WC 10.30

Vestige Grp., Prestige House, 14+14.

Holourn, EC. 12.00

Inv., 45, Charlotte Scotsish American Inv., 45, Charlotte Scotsish Edinburgh, 12.00

The Great Westminster Prop. Grp., The Great Westminster Prop. Grp., Topic Charlotte II.00

Westminster Prop. Grp., Topic Charlotte II.00

Westminster Prop. Grp., Topic Charlotte II.00 laterings Makin (J. And J.) Paper MES Relable Procs. Second Chy Procs. Trabord Park Est. Wratz (Myodrowa BOARD MEETINGS Achequer 91 at 1982 Alast. Do. 12 at Com. 1985 Sec. Oo. 12 apr 1990 Siept. Do. 13 pt 1992 Siept Appetries dist. 0.79 BICC 3.00
Srezibery Willdown, 22\$ Berlington Road, New Mahden, Serrey, 12.00 mass (Theodore). Chamber of Commerce. Surningham, 3.00 Mayor Bidgs., Sayt. Olis Color Hotel. Boursemouth. 12.30 Resources. The Courthill Hotal, Foreman Square. W. 20.30 BOARD MEETINGS-

DIVIDEND & INTEREST PAYMENTS-Banes De La Uacion Argentina Fits. Rate Notes 1986 587.36 Notes 1986 587.35
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1.75oc. Do. 4.3oc (fmlv. pc) Red.Pl.
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S867-29
Sidlaw Inds. Ls. 3Lapc
Stawart Plastics, 0.7993o
Urcuilo Int. NV Gtd. Figs. Rate Notes
1986 589.24 THURSDAY, MARCH 25
COMPANY METINGS—
ries Electrical. The Kinsley Hotel.
Roomsbury Way.
Mid Qualcast. The National Hotel. New
treet. Birmingham. 12:00
longit. 20. Temos Steet. EC. 10:15
visial in 11:00
valley Water
graham Hill. Er. 11.00
Cable Valley Water, Blackwell House
Cable Valley Water, Blackwell 12.30
Addenham Road, Watford, Harts. 12.30
Creg Nicholson, The Ashley Park Hotel.
Walton-on-Thames. Surrey, 12.00
Eastbourne Waterwick, 14. Upperion
Road, Eastbourne, 11.45
Foode Hidgs., Common Road, Statford. WEDNESDAY, MARCH 24
MARANY MEETINGS—
e and South Pages. The Churchill,
may Square, W. 12.00

OIVIDEND & INTEREST PAYMENTS— Altred Suppliers Hidgs, Lrs. S. Supc Assoc. Smitsh Poots Lat. 2 & Jupo Barter and Dobson La. Got Black and Docker Manufacturing 19cts Salloud? 5.35p 1015.61 (1st payment to 25/3/22). Do. Li. 1.79 Manchester 3oc Red.Cons. 1928-14pt Meat Trade Suppliers 1.750 Metropoliza Water Ed. Chelses WW Zupc

Gro., The Perk Lane Hotel. rian partners Tat. 44. Storm are the 12.15 of Flat and General Inc. TSt. 44. Storm are the 12.15 of Flat and General Inc. TSt. 44. Acceptance WC 11.15 occusions Saurae, WC 11.15 occusions Saurae, Editoria, Editoria,

Financial Times Monday March 22 1982

### APPOINTMENTS

# New head of finance at Showerings

Mr Peter Rosewell has been appointed finance controller of SHOWERINGS, VINE PRODUCTS AND WHITEWAYS, the wine, spirits and soft drinks division of Allied-Lyons, effective from March 8.

LLOYDS LIFE ASSURANCE appointed managing director. has appointed Mr Brian Coyle as regional manager, Scotland and Mr John O'Rorke as assistant mass marketing

Mr George Gonszor, Mr Philip Gooding, Mr Leslie Goodman and Mr Donald Rushton have been appointed to the board of HILL SAMUEL AND CO from April 1.

Mr Gilbert C. Hinckley has been appointed group managing director of the SANDIRON HOUSE GROUP OF COM-PANIES, March 15. Sheffield, as from

BLANFORD AND HOUDRET, the London-based Baltic air

charter in the UK and Ireland MAGAZINE COMPANY, wholly man of GOLDENIAY is Mr for Aviaco, Spain's foremost owned subsidiary of the Hearst scheduled and charter sirline, Corporation. announce two appointments. Mr Eddie Tribe, formerly managing director, now becomes chairman and director and Mr Mike Shiman is

-Mr Neil Kennedy has been appointed a director of BERRY ASSET MANAGEMENT.

WIGHAM POLAND announces that Mr GROUP Richard Allardyce has joined the group and has been appointed to the boards of Wigham Poland Oil and Gas and Wigham Poland Marine.

Mr Nick Scott has recently appointed c of GEN been financial CENTRE-FILE, director National Westminster Bank's computer bureau subsidiary.

Mr Stephen Hemsted and Mr Mark Miller have been appointed to the board of the NATIONAL

HARGREAVES REISS AND QUINN announces that Mr Alistair Forsyth, currently managing director of the parent company Caledonian Produce (Holdings), has been elected chairman

Mr Bengt Duner who is group managing director of SAFVEANS, and chairman of Ekman, and Stuart Scholes, head of the packaging films and board division, have been elected as directors of Ekman Cleave.

Mr Derek Austin Wallace Newman has been appointed deputy chief executive of ALLIED ARAB BANK in deputy chief executive of ALLIED ARAB BANK in succession to Mr Peter Carlyon Rees, who has retired. Mr Rees remains as a director on the

Humphrey chairman of The Valley Eggs—becomes deput chairman. Both appointment chairman. Both a are for three years.

BRITISH GAS has appointed Mr Allan McKay to be deput chairman of East Midhards Region and Mr George Language deputy chairman of Marin Western Region. Both are con-rently regional directors of finance.

HORSTMANN GEAR GROUP has appointed Mr Dudley G. G. Barker as financial director. He was finance director of Newskis Insulation, a member of Case Industries.

Mr John Briggs has the appointed to the board of UNITED CERAMIC DISTRIBU-TORS TORS as a non-executive Mr Briggs is a director of Blagden Industry, Bunzi, Norcros The newly appointed chair and British Rail Western Board.

# DEVELOPINE INDUSTRALIS IN THE PROPERTY OF THE

We're aiming for long term growth in the economy of the West Midlands by investing in medium to large scale firms. If your company is looking for development capital you'll want to know:

Who are we? The West Midlands Enterprise Board Ltd has been set up by the West Midlands County Council to maximise investment and employment

How much will we invest? Probably £100,000 to £3,000,000 in firms employing about 100 people upwards.

What do we offer? Long term finance through a package of equity and loans at competitive interest rates. How are we different? We offer constructive involvement when investing in companies who share our primary objective-long term capital growth. Our flexible

financial package can include features such as site purchase and leaseback. Firms must be based in the West Midlands County area or intending to locate there: companies are required to enter into an agreement to remain in the West Midlands and appropriate employment and investment targets.

We are interested in seeing proposals from firms who feel they could benefit from partnership with the Board.

Write to Norman Holmes c/o Economic Development Unit, West Midlands County Council, County Hall, Lancaster Circus, Birmingham B47DJ.

Development Capital for West Midlands Industry

# CONTRACTS AND TENDERS

# REPUBLIC OF DJIBOUTI DJIBUTI PORT AUTHORITY

BID NOTICE -- PREQUALIFICATION

The DJIBUTI Port Authority will call for international bid for the creation of a container terminal and other civil works. The works are expected to be financed by the

Kuwait Fund for Arab Economic Development (K.F.A.E.D.) and Arab Fund for Economic and Social Development (A.F.E.S.D.). Contractors who are interested in the project

can obtain prequalification documents at BUREAU CENTRAL D'ETUDES POUR LES EQUIPEMENTS D'OUTRE-MER (B.C.E.O.M.), attention Division P.V.N.—15, Square Max Hymans—75741 PARIS CEDEX 15.

Prequalification documents will have to be submitted before April 19, 1982.

### **GOVERNMENT OF GIBRALTAR** PUBLIC WORKS DEPARTMENT

The Government of Gibraltar Invites Tenders for Contract PWD 9/81.

for 1350 M3/DAY DISTILLATION PLANT

This contract is for the first phase of a new seawater distillation plant be constructed on reclaimed land edjacent to the North Mole. The tract consists of the complete turnkey supply, delivery, erection and amissioning of a 1350 m<sup>3</sup>/day multistage Rash distiller, together with associated mechanical and electrical euxiliaries including a packaged dilary boiler, to relies steam for the distiller, in confunction with waste it recovery boilers being installed under another contract in the new sel power station on jetty No. 5. This contract also includes the titler building, with overhead crane, civil works control building and lew seawater pumphouse at the end of jetty No. 5. Buried seawater elines and discharge culverts are included in the contract. The contract includes an option to purchase a second identical distiller, with occased boilar, auxiliaries, civil works and plant building.

It is desired that the desalination plant be in operation as early as sible and early delivery and commissioning is essential.

Tender documents may be obtained from Presce, Cardew and Rider, aston House. 185/187 Preston Road. Brighton BN1 8AF, the Consulting agineers to the Government of Gibraltar for this project. Applications a Presca, Cardew and Rider should be accompanied by a cheque for £80.

The Tender closing data will be at 12.00 noon on 1st June 1882 in Gibrelter. Fixed price contracts are required, with proposals for extended terms of payment. Tenders should be accompanied by a 5% Bid Bond valid for six months and the successful Tendersy will be required to provide a 10% Porformance Bond.

# **CONTRACTS & TENDERS ADVERTISING**

appears every Monday

The rate is £27.50 per single column centimetre

# **COMPANY NOTICES**

# Canadian Pacific **Enterprises** Limited

DIVIDEND NOTICE

. The Board of Directors of Canadian Pacific Enterprises Limited. at a meeting held at Montreal, Quebec, on the 5th day of March, 1982, resolved that a quarterly dividend of twenty-eightcents (28c) Canadian per share on the outstanding Common Shares of the Corporation be and the same is hereby declared payable on April 21, 1982 to the payable of April 21, 1982 1982 to shareholders of record at the close of business on March 17,

By order of the board,

G.S. MacLean Vice President Administration and Secretary

Montreal, Quebec, Canada

March 5th, 1982.

### NOTICE OF RATE OF INTEREST BANQUE NATIONALE DE PARIS

# U.S.SSO,000,000 PLOATING RATE NOTES DUE 1987

In accordance with the provisions of the agency agreement between Banque Nationale de Parls and National Bank of Abu Dhabi, dated as of 5th March, 1980, notice is hereby given that the rate of interest has been fixed at 15b per cent per annum, and that the coupon amount payable on 22nd Saptember, 1982 against Coupon No. 5 will be US\$78.38 and that such amount has been computed on the actual number of days stapsed (184) divided by 380.

by: NATIONAL BANK OF ABU DHAB!

18th March, 1982 .

Head Office Agent Bank

Parls Branch

Reference Agent

NOTICE OF RATE OF INTEREST

# CREDIT LYONNAIS

U.S.\$30,000,000.- FLOATING RATE NOTES DUE 1987 In accordance with the provisions of the interest determination agency agreement between Credit Lyonnais and National Bank of Abu Dhabi, Paris Branch, dated as of 28th August, 1990, notice is hereby given that the rate of interest has been fixed at 155 per cent per annum and that the coupon amount payable on 20th Soptember, 1982, egainst Coupon No. 4 will be US\$403.65 and that such amount has been computed on the actual number of days stapsed (185) divided by 380.

16th March, 1982

SIAM COMMERCIAL (CAYMAN)
LIMITED U.S.\$20,000,000 GUARANTEED FLOATING RATE NOTES DUE 1984 GUARANTEED BY
THE SIAM COMMERCIAL BANK
LIMITED

Pursuant to the tarms and conditions of the notes, notice is hereby given that the lotterest rate for the atth interest record of 22 March 1982 to 22 September 1982 has been fixed at 157, 56.

The interest amount payable on the interest amount payable on the fixed of 1982 has coursen noted for the condition of the course o

22 March\_1982 \_ . . . .

# **EDUCATION**

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NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN SHARP CORPORATION SHARP CORPORATION

NOTICE IS HERREY GIVEN that a cach
dividend, will be add to shareholdery of
record date March 21, 1962. Furthermore, it has been declared that the
share will be traded excludeded on the
share will be traded excludeded on the
share will be traded to divide the
share will be traded to divide the
share will be traded to the dividend.
I turther soldies will be published stating
the amount and actual date of payment of
such dividend together with the procedure
to be followed for obtaining payment
thereof 38 soon as practicable after
receipt of the dividend by the Desgritary.
Coppon No. 2 will be used or collection
of this, dividend.

Chilbanks. N.A., Lendon.

March 22, 1982.

# CLUBS ----

THE GABLIGHT OF ST. JAMES'S. London's most exciting businessman's night club. No membership needed. 2 bars, dozens of danceble companions. Intriguing Caterest Acis. Happy Hour 8-9 pm. frequired, superb three-course dinner, cannot 19.75. Plus service and tax. Emmance has \$5.75 ids retunded to diners ordering before 9 pm. Open Mon-Frt. 8 pm. 2 am. \$2 m. 4 Dake of York Street. Wil. Tel: 01-930 4648/4950.

CHILEAN EXTERNAL LONG TERM DEST CHILEAN GOVERNMENT 49% BONDS
FOR \$275,000
TOW OF \$3.9100
NOTICE IS HEREEY GIVEN that all the
outstanding bonds of the about loon will
be redeemed at per of 1st April 1842
from which deep all interest thereon will
coses.
These bonds when presented at the

CHILEAN EXTERNAL LONG TERM SHAT —LAW NO. 6962 CITY OF VALPARAISO WATER BOY

SPANISH 49 EXTERNAL LOAK The coupons due 1st April 1982 him he presented for payment at \$4.000 he Extrector LIE. 60 London will too 10 a.m. and 2 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 1 b. nottreen the heer of 10 a.m. and 10

# LEGAL NOTICES

PREVENTION OF FRAME

(INVESTMENTS) ACT 1888

NOTICE IS HEREBY GIVEN that
Host John King of Manicle.
Victoria: Approximate has religioushed
the Principal's Houses leased pur-Victoria: Australia: bas religioushed the Principal's Houses lessed particle. Seeked 3 of the April Assessment of Casard to carry on the business of deating in securities.

Nost John King has made application to the Department of Fade pursuent to Beguitation \$ of fade pursuent to Beguitation \$ of fade pursuent to Feed (Investments). Deposit, Regulation 1944 [5 ft & 0 1944 No 541] for the religion of the sum of Expl deposited at the sum of Explanation that the deposit Any persons having a clean of section of sec

# ART GALLERIES

SANDFORD GALLERY, 1 Mero WC2 Bighteenth & Harrist

# FINANCIAL TIMES SURVEY

Monday, March 22, 1982



MEXICO is a very chastened During those six years, which place these days. For a decade coincided with the term of it had fived on a euphoric wave President Luis Echeverria, a new of partially realised hopes of economic bonanza. And any other country would have done

In 1970 there seemed little to halt the inexorable slide towards economic crisis as Mexico found itself unable to pay for the imports needed to keep its industry growing and provide the jobs needed to keep the unemployment situation moving did the same. Today oil pro-from the grave to the disastrons. vides some 70 per cent of all In that year a diplomat in Mexico City commented to me that, as far as he was concerned. the question was not if there was going to be another wave to starve in the countryside and they'll soon start rioting," he said.

Then the oil boom started.

started to reappraise its existdrill new exploratory wells with previous levels. very remarkable results.

1976 Pemex spent 34 per cent sumptious act. Customers boy— As the peso tumbled last more on investment than in its cotted Mexican oil and Pemex month in a massive devaluation previous 32 years of existence. was again obliged to cut prices which brought it down from 27

plant was inaugurated on average every 34 days.

As billions of barrels of new reserves were discovered production shot up and the price

SY HUGH O'SHAUGHNESSY Latin America Correspondent

certainly kept the balance of payments and government revenues from undergoing the was going to be another wave severe crisis which was kooming of revolutionary insurgency but in the early 1970s. Politicians when. "People are beginning forecast that the economy would be starting in the countries of the countr forecast that the economy would owed the rest of the world grow for years at 10 per cent a around \$70bn, a figure compar-

In the past few months how-Then the oil boom started.

Petroleos Mexicanos (Pemex),
the state oil monopoly about

ever the boom has turned into
a nightmare. Last year the
Government was so sure that the which the international oil good times would continue companies had been publicly indefinitely that it sacked the dismissive for years began to head of Pernex when he reduced show unsuspected strengths. It prices of crude exports in line with the demands of the market ing geological information and and raised prices back above

The gods have since taken In the years between 1971 and their revenge for such a prein order to retain markets. At that moment the bankers who Mexico, a country they regarded as one of the brightest prospects in the developing world, decided that the outlook was now gloomy and ceased courting potential Mexican

At the same time Mexicans and foreigners alike woke up to the fact that the peso had become considerably overdepreciation against the dollar was nowhere near matching the gap between the levels of infla-tion in the U.S. and that in Mexico itself.

A further worry came with the realisation that Mexico able to the often quoted debt burden of Brazil.

In a very short time sentiment, domestic and foreign, did a remarkable turnabout and everything that a year ago had been taken as a sign of Mexican economic strength—its oil resources, its proximity to the ing tens of billions of dollars on the euromarkets, the relative stability of its currencybecame bear points.

MEXICO CITY SYMBOLISES THE COUNTRY'S GROWING WEALTH. THE SKETCHES ABOVE ARE OF THE COMMERCIAL SECTOR (LEFT) AND THE BUSY TRAFFIC PATTERNS (RIGHT) IN THIS CAPITAL OF 12M INHABITANTS. CENTRE, ONE OF THE OFFSHORE OIL PLATFORMS PRODUCING THAT WEALTH. THE ILLUSTRATIONS ARE PART OF A SERIES IN THIS SURVEY BY JIM ANTONIOUS ARIBA, CONSULTANT ARCHITECT

### CONTENTS

ON A NUMBER OF MEXICAN URBAN AND RURAL STUDIES.

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Oil: Hydrocarbons in abundance V Foreign policy: Focused on the U.S. VI Tourism: Hopes of end to deficit VI

to 45 to the U.S. dollar fears were again being expressed that bad economic prospegts would bring about political crisis. The pessimists argued that the rate of inflation, which is forecast by ministers to be not less than 50 per cent this year, would bring severe hard-ship to labour which would in any event be hit hard by the slowdown of the economy prompted by the drop in oil

With President José López Portillo and his designated successor Sr Miguel de la Madrid unable or unwilling to defend the existing standards of living of workers, the argument went, the mistrust of government and the disappoint-ment of hopes would sooner or later well up into political protest and possibly even insurrection.

As the Government and public opinion begin to settle lown after the trauma of the devaluation and to be reconciled to the prospect of several years of growth of not nyre than about 4 per cent a year there are signs that the state of panic is lifting. Mexico is realising that its problems are neither unique in the develop-ing world nor insoluble.

1981, the state oil company is

market. As a new exporter, it is When President Echeverria decided not to take Mexico into seats of power.

Opec he pledged that the The permanence of the PRI Opec prices.
With Opec at sixes and sevens

about its pricing policy the Mexicans feel that their Opec colleagues have made it difficult for them to continue with such a pledge. Mexico is making sure a wasted vote. that it will not be bested in any price war.
There are indications, too,

that an export consciousness is industry on the high plateau in the centre of the country. Our ports are bad and we never knew very much about ships," remarked one industrialist.

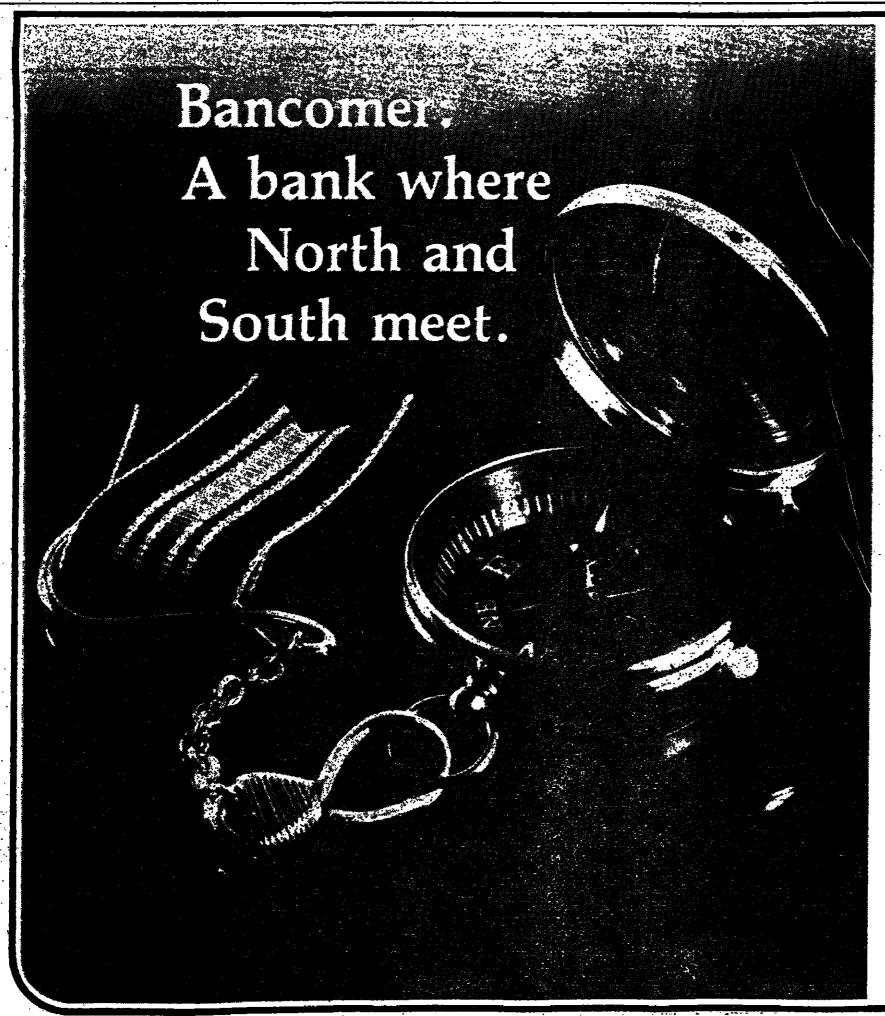
"Now with a recession Pemex is pushing ahead with squeezing demand at home and

the company should with little difficulty have reached a daily production target of 3m barrels and have substantially increased the proportion of saleable light structures of the country look likely to dampen whatever sought after heavy Maya crudes. impelus for revolt there arises
Having learnt its lesson in Mexico. Government and taking care not to let its export stantial in Mexico. For 50 years prices get out of line with the the Institutional Revolutionary Party (PRI) has been running keen to extend its markets and Mexico in a structure which, if consolidate customer loyalty, pluralistic in form, has never allowed any rivals near the

country would never undercut in power has lead to some moribund politics. The opposition open at sixes and sevens tion parties know that they are going through a name as they postulate their candidates for president and the voters know that a vote against the PRI is

Apathy about the electoral process became so widespread that the Government recently dawning — or being forced — some real, though carefully con-on the rest of industry. "Hither-to we have developed our doubts however that Sr de la Madrid as PRI presidential candidate will be returned with a big majority in the July 2 elections.

The PRI way of politics has survived because those who benefit from the system are an exploration and sales cam-the peso devalued abroad we'll allied to those who see the PRI paign. By the end of the year have to learn to export," he as the only practical way of



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# No threat to ruling party despite voters' wider choice

Institutional Revolutionary if any improvements in inParty (PRI) which has ruled
Mexico for 53 years, politics
have suddenly become much
have suddenly become much
the poor, under the impact of the condition of Mexican society
the poor, under the impact of the condition of Mexican society

Tepresent all national interests
through its three sectors covering the peasantry, the middle there is the
social Democratic Party (PSD).

All but the PRI, PPS, PARM
the poor, under the impact of the condition of Mexican society
and PAN are newly legalised more of a mosaic. Nine parties the country's oil wealth, they are competing in the July 4 have been rainimal.

presidential and general elec- Millions of pen presidential and general elections of pensants and tions, five of them for the first dwellers in urban slums live on

of patronage and exercises a strong influence over most of strong influence over most of the media. Under the PRI's stewardship Mexico has enjoyed a long period of political stability since the 1910 revolustability But the stability or "one party democracy," as the at gingering up the PRI by Mexican system has been called, giving it stronger opposition. has not prevented the development of a socially very abstemtions. These are inter-uphalanced society. The World preted as a sign of discontent under the present system.

1963 and 1977 the share of national income going to the place against a delicate backpoorest 20 per cent of the population fell from 4.0 per cent

per cent. The top 20 per

tions, five of them for the first time under the programme of the absolute poverty line. Given the absolute poverty line. Given this situation, it is to be this situation, it is to be expected that the political ever, that the official party will eventually bring win an overwhelming victory. The PRI is deeply entrenched in the state, controls the system.

### Framework

work. The reform is also aimed and combating the high level of

ground. The country's economy is deteriorating rapidly after four years of boom. Declining cent of the population also saw oil revenues have forced the its share decline—from 56.8 per Government into stabilisation cent to 53.3 per cent. But the measures.

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shows, exhibitions and conferences –

anything that will be of practical use

shows that the PRI has done parties. the bidding of the rich while speaking in the name of the

Now, with the emergence of new parties like the United 64 senators will be the most Socialist Party of Mexico (PSUM), a coalition party organised around the Communists, Mexican politics are said to be a fair one. Opposibecoming more class-based. The 22m Mexican voters will

have an unprecedented set of

political choices next July. The PRI ticket again includes two insignificant stooge parties, the Popular Socialist Party (PPS) and the Authentic Party of the Mexican Revolution (PARM). On the PRI's right is the National Action Party (PAN), a pro-Catholic Church

On the PRI's left, apart from the PSUM, is the Revolutionary Party of Workers (PRT), a genuine Trotskyist party, and the Socialist Party of Workers (PST), which many believe to

gulf between rich and poor is still very wide.

The PRI has long claimed to be in the Government's pocket represent all national interests like the PPS and the PARM.

The elections for President, 400 seats in the Congress (100 of them awarded on a proportional representation basis) and

said to be a fair one. Opposi-tion parties on the Right and the Left have long claimed that the PRI wins some elections by fraudulent means. The recent elections for governor of the state of Yucatan were widely

But as a well-known Mexican

political commentator once

pointed out, the PRI does not have to resort to stuffing ballot boxes in order to win elections. (PAN), a pro-Cathone character party with strong private sector The party has at its disposar links, and the more extreme so many human and financial resources that it steamfollens that it steamfoll the opposition The PRI's high rise headquarters in Mexico City, adorned with a mural depicting revolutionary seenes, is as large as a Ministry building. The PRI is known as the "Ministry of Elections"

The PRI's finances have always been a mystery The party receives quotas from its three sectors, particularly from trade unions, most of which are affiliated to the party. State funds are also used by PRI governors and mayors for party

activities.

The PRI has not stated publicly how much it is spending on the elections, but it is believed that the party's cam-paign is costing tens of millions of dollars.

Its advertising outlay alone is forbidding. Uno Mas Uno, the liberal newspaper, relent-lessly prints day after day the four to five speeches given by Sr Miguel de la Madrid, the PRI's presidential candidate. The speeches however do not appear as adverts aithough they are run verbatim.

Other parties are receiving some financing from the state, but the amounts are tiny compared with the PRI's fat budget. Sr de la Madrid has spent the past five months flying about Mexico in the PRI's jet. Hordes of Mexican journalists accompany him and are paid by the PRI's Press department for covering the gruelling campaign. There are also other perks for Mexican journalists. When Sr de la Madrid campaigned in Baja California, immediate the control of the control o

journalists were able to buy International report says: "The television sets and other con- concerns of Amnesty continue television sets and other consumer goods in that state's dutyfree zone and bring them back
to Mexico City to sell on the

the rest of Latin America where
the rest of Latin America where
to be irregular arrests, detention
and trial procedures, including
the use of confession obtained
to Mexico City to sell on the
the use of confession obtained
the rest of Latin America where
t

secuted, Disappeared and Political Exiles. Her son disabolute monarchs for six years. Juchitan in the state of Oaxaca, the only one on the American mainland, came under attack from Right-wing groups after the PRI lost the municipal elections thefe last year. Two attempts have been made on the life of Juchitan's mayor and a member of the town council was murdered.

Secuted, Disappeared and Political presidents rule like absolute monarchs for six years. They control the bureaucracy. They control the bureaucracy, the indiciary and the PRI and through their right to veto all legislation passed by Congress they also control the legislation passed by Congress they a

# BASIC STATISTICS

Area:	1,973,000 sq km
Population:	71.91m
Currency: Mexican pe	so, £=82.60 pesos
GNP (1980):	4,159.3bn pesos
Per capita:	57,840 pesos
Trade (1980) Exports:	357.52bn peses
Importe-	446 97hm neese

State authorities also tried to discredit the town by carrying out a politically inspired audit had been paid by a leading of the town's books. An audit member of the PRI-affiliated was never carried out under the

Despite the political reform, later escaped. human rights abuses are still committed. The chapter on Mexico in the 1981 Amnesty black market:

The PRI uses the carrot and the stick to exercise political countrol. Rebellious students reasons for arrest were political, markably flexible and subtle, have been co-opted by the PRI trades union or peasant and gone on to enjoy successful arrest were political.

The Mexican system is reconstructed by the PRI trades union or peasant arrest were political, markably flexible and subtle, trades union or peasant activities."

The system's greatest in-built constitution of the system's greatest in-built constitution.

ficularly intense. Some peasants who have occupied land have been killed by paramilitary units in the service of large

Activists in "independent" (i.e., Left-wing) trade unions. are also prone to attack. The murder of Sr Misael Nunez. Acosta in 1980 is still a burning issue among those teachers in the state of Mexico trying to

form their own union Mexican newspapers reported the arrest of two people charged with Sr Nunez Acosta's death. They confessed to the crime to the police and claimed that they national teachers union. The two men were imprisoned and

The repressive side of the Mexican political system is a far cry, however, from the abuses committed in most of the rest of Latin America where

The system's greatest in-built than political careers. On the other The candidate for the safety valve is that the Presi-hand, strong-arm tactics are Trotskyist PRT is Sra Rosario dent cannot stand for re-elec-sometimes used when the PRI Ibarra de Piedra, president of tion. This stability factor pre-

loses control of an area and the National Committee for the vents the system from becoming wishes to get it back in the Defence of Prisoners, the Perapersonalised dictatorship.

Secuted, Disappeared and Polimerican presidents rule like Mexican presidents rule like absolute monarchs for six years.

term of the presidential office there is a large turnover every six years even down to the level of departmental heads within the Ministries and the

public sector. The regular turnover gives PRI activists a good chance of achieving political or executive power at some stage during their career. Public sector jobs

can be extremely lucrative. Corruption under the present government has reached unprecedented levels. A senior Mexican banker estimated that officials in Pemex, the state oil monopoly, receive on average a 10 per cent rake-off from con-tracts with foreign and domestic suppliers.

President Lopez Portillo himself compares corruption to a "cancer which runs the risk of devouring Mexico if we do not succeed in controlling it." Sr de la Madrid has made the fight against corruption a central part of his campaign and has called for a "moral renova-

same call, but so far in vain. The need to do something about the problem is greater now

William Chislett

# Critical year for economy after peso devaluation

THIS IS a critical year for the Mexican economy as the Govermment gets to grips with a stabilisation programme following last month's 40 per cent devaluation of the peso.

For the past four years the economy has roared along like an express train, thanks largely to the country's massive oil wealth. Real growth has averaged 8 per cent during that period and an astonishing 2.8m new jobs have been created. Substantial progress has also been made in agriculture, Mexico's Achilles heel, where growth of extput is now greater than the explosive population

But this impressive perform ance has only been achieved at a high financial cost. Mexico now has the dubious distinction of being the world's most indebted country, with a total The public sector external debt has risen 85 per cent in the past four years to \$48.7bn and the private sector debt is reliably estimated at \$15-20bn.

The correst account deficit was a record \$11.7bn last year, 73 per cent more than 1980 and almost 5 per cent of Gross Domestic Product (GDP) despite a significant increase in oil

The public sector deficit of 735tm pesos (\$27.2bn) was 12.5 per cent of GDP last year-Inflation has spiralled and the

peso became overvalued as U.S. and Mexican inflation rates got Mexico's oil wealth encour-

aged the Government to overspend and be lax about reducing the very high level of subsidies which were about 10 per cent of GDP last year. The world oil gint has come

as a great shock for Mexico, a newcomer on the present international oil scene-although it was a major producer 70 years

Servicing last year's public sector external debt alone swallowed up some 85 per cent

of the \$13.3bn revenue from oil ment prefers not to make public and have also been depositing exports. Oil revenue fell \$6bn for political reasons. their dollars in U.S. bank below target because of the glut. The 1982 budget deficit will accounts.

Tumbling oil prices have be at least 8 per cent of GDP-brought the Government up the pre-devaluation target. with a jolt. The country's state Given Mexico's propensity in the of financial disequilibrium is past to overspend the deficit now severe. Unless there is a could be higher. marked improvement in the external accounts this year there ment is the victim of its own is a very real danger that the progress made over the past into major expansion plans in refused to say by how much; four years will be undermined. As things stand at the moment economy from schools to steel spoke of "veritable assaults" on there are few serious signs that on the basis of high oil the government will really cut revenues, it cannot easily call

**ECONOMIC 'INDICATORS** 

† Estimate. Remainder Central Bank figures.

social unrest. Unemployment ation, after 28.7 per cent in

1981

pression of continuing to live in an ivory tower. Adjustments in an uneven

Real economic growth (GDP) ...

Current account deficit (\$bn) ....

Consumer prices (per cent rate

of increase)
Year-end public sector debt (Shn)

Gil and gas exports (\$bn) .......

will increase this year. On the

other hand the longer corrective

measures are delayed the greater will be the economic up-

The World Bank warned in its

last confidential report on Mexico—which came out six

months before the devaluation

—that the continuation of ex-

pansionary policies would cul-

minate in drastic measures having to be taken in 1983 and

a considerable slow-down in

economic growth for two to

Despite cutting back economic growth by almost four points this year to 4.0-4.5 per cent the

Government is still talking of

This means pushing up the public sector external debt to

nearly \$60bn. As a result Mexico will be very much at the mercy of international interest

rates. Unless they drop substantially over the course of the year, servicing this year's debt will eat up all Mexico's oil revenue of \$13-14bn. In the pre-

sent situation oil revenue is

unlikely to be greater than last

Bankers are convinced that interest margins will have to rise because of the huge amounts Mexico is seeking. They

are already increasing signifi-

declined in real terms by 1.4 per

cent last year, will not greatly benefit from the devaluation be-cause Mexico's overseas markets

are depressed and there is a lack

of extra domestic production capacity. The import bill, how-

ever, will rise since the economy is closely tied to the U.S. dollar. This year's budget is being cut back by only 3 per cent, which is hardly a belt-tightening measure unless further cuts are

to be made which the Govern-

borrowing \$11bn net (\$20bn a why gross) after almost \$15bn net cash.

heaval.

three years.

To some extent the Governsuccess. Having locked itself

back, a reluctance which is off or postpone the programmes, causing serious concern in The stabilisation programme domestic and international finalso includes tax relief for the ancial circles. It gives every imprivate sector. This is bound to exert pressures on the already constrained budget at a time

when the Government should be

dealy, after raising them for the to increase by 45-50 per cent were reduced by two pe

4.9

3.8 9.9 13.8 †15

Companies struggling to meet

the extra cost of servicing their

debt caused by the devaluation can claim up to 42 per cent of

their foreign exchange losses

through tax relief. The Govern-

ment will judge companies on

a case by case basis and also

allow those in trouble to defer

payment of this year's corporate tax until next year.

Companies like Alfa, the

precarious situation. After over-extending itself before the devaluation—like the country as

The private sector has been

howling that the central bank

margin on the exchange rate — the peso is now undervalued —

in order to compensate for the higher differential between

Mexican and U.S. inflation rates.

exchange rate controls would be almost impossible to operate because of the very open 2,000 mile long border with the U.S.

a high exchange rate is a means of limiting capital outflows and

discouraging Mexicans from tak-ing holidays abroad. They have

been visiting the U.S. in droves

Besides, in a country where

change rate policy.

16.2 20

1.8

The country's total international reserves, which stood at a record \$10.7bn at the end of 1981 thanks to some expensive short-term borrowings, were whittled down in the six weeks before the devaluation to a low level. The Bank of Mexico has the reserves.

At the same time interest rates have begun to come down in an attempt to stimulate the depressed stock exchange and to take some of the pressure off the private sector. Prime commercial borrowers could only raise bank loans before the desociety like Mexico's cannot, of trying to control public spend-course, be made overnight. To ing to curb inflation.

Consumer prices are forecast on short-term peso desposits past four years, could spark off this year because of the devalu-since the Bank of Mexico began

its flexible policy in 1979. Such a sharp decline would appear, however, to contradict the stated policy of maintaining real" interest rates in order 1978 1979 1980 1981 1982 to avoid another surge of new deposits in dollars as opposed to pesos. Higher interest rates are also needed, say analysts, to

maintain the tighter monetary policy.

The Government is also in an awkward fix; with the trade unions, which are pushing to be compensated for the loss in purchasing power caused by the devaluation. The wage increase ceiling was fixed at 35 per cent before the devaluation, which would have allowed workers to regain some of their lost pur-

chasing power given that infla-tion was estimated at 30 per Unions made some sacrifices after the abrupt devaluation of the peso in 1976 and they are now in a more militant mood. None the less, they are closely allied to the Government through the ruling Institutional

Revolutionary Party.

At the time of writing the country's largest private sector holding company which has an external debt of \$2.3bn, are in a unions, the Government and the private sector were still negotiating the extra wage increase. Some observers believe the Government will be lucky to get away with less than a 15 per

a whole—Alfa is now tight for cent increase in wages.

The Government has been The Bank of Mexico (the cengetting tough with commercial tral bank) appears determined to maintain a high exchange establishments which have broken new price control regu-lations. Over 900 shops, includrate in oder to prevent the peso from becoming overvalued again. Sr Jesus Silva Herzog, from becoming overvalued ing major department stores, at again. Sr Jesus Silva Herzog, the Perisur shopping complex the articulate Finance Minister, in Mexico City were closed in the first week after the devaluation of the first week after the devaluation. said there had been a "fundamental" change in ex-

The government has extended price controls to products like cars, television sets and a furhas allowed the peso to depreture range of foodstuffs, and is clate by 42 per cent (as of limiting the increases to 10 per March 10) when it was generally cent until mid-May.

accepted that the currency was Perisur is a fitting monument

overvalued by about 30 per cent. to the bad effects of sudden oil

The Bank of Mexico, how wealth. Set among 52 acres with four different department stores, 154 shops, restaurants and banks, the glass and conand banks, the glass and concrete shopping complex, the largest in Latin America, offers everything from imported Japanese motor-cycles (carrying over 100 per cent duty) to sophisticated kitchen-ware.

The volume of trading at Periur in Mexico's newly straightened circumstances will be an interesting harometer of be an interesting barometer of

whether the country has stopped living beyond its means

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# Industry braced for tougher times

AFTER FOUR YEARS of 600 of them, employing over capacity—in which Pemex, the of drilling rigs and complemen- country's revived export com-dramatically rapid growth 125,000 people. national oil company, enjoys a tary equipment. The first petitiveness. dramatically rapid growth 125,000 people. Mexican industry is bracing This pattern itself for tougher times as the international oil glut and worldwide recession slow the economy's advance.

But viewed with hindsight the current economic problems are likely to be seen as little more than a temporary, albeit large, hiccough in the industrial progress of a nation which already has one of the most advanced manufacturing sectors in the developing

Uniquely among the Third Vorld oil powers Mexico developed a solid infrastruc-tural base before it discovered its crude wealth in the mid-1970s This has given the economy a far greater capacity to absorb the oil riches and turn them into industrial fixed assets than many other coun-— though even in Mexico the past few years have produced manpower shortages and supply bottlenecks

Walk into any large shop in Mexico City and you are likely to be impressed by the wide range of consumer goods bearing the "Made in Mexico" label They range from cars and trucks (some 500,000 units a vear being sold at present) through white goods (600,000 a year) and television sets (900,000) to children's toys.

But the country differs in two important respects from other states at the forefront of Third World development-the so-called newly industrialised states such as Brazil and South & year now (4m from the state

It has yet to develop a broadly based capital goods sector and manufacturing is geared overwhelmingly to the domestic market rather than to exports. The Government is anxious to remedy both weak-

Before the oil, boom the country's industrial structure foundations: classical import substitution and — a Mexican innovation — the "maquilainnovation — the doras" or "in bond" system, a type of offshore assembly industry. Maquiladoras plants • A substantial increase in the the export market and pay no duties on the import of raw

industry enjoyed a strong sector can be involved, is due growth rate behind high tariff to increase from some 6m and quota barriers. But by the 1970s the easiest forms of consumer goods substitution were nearing the limit and the deve-lopment of intermediate and capital goods sectors was proving more difficult. Industrial growth slackened. Then, happily for the Government, along came oil to provide a fresh springboard for industrial

advance. Growth in manufacturing output, which slumped to a nate of 2-3 per cent in the mid-1970s. soured to around 9 per cent in more besides skilled manpowthe later years of the decade. Even last year, with the onset of the glut, a 7.4 per cent growth rate was recorded according to provisional central bank figures.

Equally dramatic has been the increase in fixed assets by both the public and private secgrown by 40 per cent or more ach year since 1977, representbetween 13 and 20 per cent. far from the energy and agri-Anxious to ensure that oil cultural raw materials on the leads to broad-based develop- coast and in the north and ment and not an ever-increas- south.

ing reliance on the petroleum sector, the Government is pushplan whose key features are as follows. country's steel industry to meet panies are being offered sub-

domestic needs. Production is sector, 3m from private companies) to 24m tonnes by 1990 middle-sized towns dotted (18.5m from state companies), around the country. The move (18.5m from state companies). This is one of the more controversial of the Government's afbeit slowly. tioning the wisdom of such a

very large capital commitment at a time when there is a world glut of steel. The Mexicans justify the development on was built up on two economic grounds of security, job creation the possibility of a steel shortage by the time all the plans are operating and the development of an integrated oil industry supplies sector.

are strung along the border manufacture of petrochemicals with the U.S., are 100 per cent for both domestic and export foreign-owned, work solely for markets to yield the maximum

sector can be involved, is due peche. tonnes a year to 9m tonnes by

Some analysts have raised doubts about the scale and economics of some of the petrochemicals projects — particularly at a time when Middle Eastern oil states are planning a major expansion of feedstock production. There can be little quibbling over the broad thrust of Mexican policy, however. As one industry leader puts it:
"The Mexicans have got all the advantages the Saudis have and

er and proximity to the Ameri-

can markets, both North and

 Decentralisation of industry to under-developed areas of the country. At present some 70 per cent of industry is concentors. In nominal terms they have trated in the three big urban centres of Mexico City, Monterrey and Guadalajara on the ing a real per amoum rise of country's high central plateau-

The Government is therefore developing four industrial ports -Altamira and Laguna del Ostion in the Gulf of Mexico and Lazaro Cardenas and Salina ● A major expansion of the Cruz on the Pacific coast. Comstantial incentives such as cheap expected to rise from 7m tonnes energy and tax reductions to locate themselves in the ports and in a large number of is starting to pay dividends,

plans, with some analysts ques- • Encouragement of the capital goods sector. President Lopez Portillo announced new incentives for the capital goods manufacturers last September and forecast that domestic demand in this area could grow by 18 to 20 per cent a year in real terms over the coming decade. At present rates of development domestic supplies would only increase by 12 per cent a year—leaving a big gap to be met by imports.

Despite his strictures the capital goods sector has been value added from Mexico's growing substantially in recent hydrocarbon resources. The aim years. Mexico can now boast, materials. There are now over is to more than double basic for example, two manufacturers cost advantage and reduce the

This pattern of industrialisa- monopoly—from 9m tonnes to complete offshore platform from worked well in the 1950s 23m tonnes by 1990. Secondary built in Mexico is already and 1960s, when Mexican production, where the private drilling in the Sound of Cam-

> Nacional Financiera, state development bank, has backed projects to provide the country with heavy castings and forged products, processing at for the oil and petro chemical industries, hydraulic and steam turbines, high tencircuit breakers and

> microwave systems. Xenophobic rhetoric notwithstanding, the Government is anxious to attract fresh foreign investment—particularly in the capital goods sector.

Under a 1973 Mexicanisation law foreign investment is of the oil boom, is coming on generally limited to 49 per cent stream. of a joint venture (40 per cent in the case of petrochemicals). But the legislation was not retro-active, so many companies -notably the big car manufacturers—are still 100 per cent foreign-owned.

The Government is a pared to bend the rules in areas where it is particularly anxious for investment. There have recently been at least two cases of new electronics companies being set up with 100 per cent of the equity held by foreigners.

### Attractive .

From the viewpoint of the foreign investor Mexico looks an extremely attractive longterm proposition, affering oil, political stability, no exchange controls, full freedom to repatriate profits and dividends and a market of 70m people.

. The immediate outlook is less however. Recently announced Government spend-ing cuts will mean a substantial drop in demand-public spending now accounts for about 50 cent of total investment. And while the devakuation of the peso should theoretically manufacturing exporters, it will deal a major financial blow to a number of industrial companies which have borrowed heavily in dollars.

During the coming months investment analysis will be keeping a close watch on wage and price changes, since a rapid ard movement in the wake growing substantially in recent of devaluation would again take delivery of the first six of years. Mexico can now boast, start to erode Mexico's labour 12 F5 supersonic jet fighters

Doubts remain Mexican industry will be able to take advantage of its current export advantages. The business community has no strong tradition of exporting—the highly protected home market has offered more attractive profit margins and it will not be easy to start now. Furthermore Mexico's non-membership of GATT makes it easy for competition in the recession-hit U.S. the main export market—to invoke countervailing duties. So with a significant drop in domestic demand and major problems. industry faces a tough few years

just at a time when substantial new investment, the fruits

Martin Dickson

MEXICO is modernising and expanding its armed forces in preparation for a possible spillover of the political turbulence in Central America.

The civil war raging in armoured cars and jeeps. neighbouring Guatemala, not The combined strength very far from Mexico's major oilfields, is making the country feel vulnerable. Some 2,000 Guatemalan refugees are flee-ing across Mexico's southern border every week and into the state of Chiapas. Last month the Right-wing military government in Guatemala stepped up its ruthless counter-insurgency campaign in the Quiché and Petén areas near the Mexican

Mexico fears that the Guatamalan guerrillas may set up bases in the Chiapas jungle and that the well-equipped Guatemalan army will pursue them over the border.

Apart from Costa Rica, the

tiny Central American democracy which abolished its army in 1949, Mexico is the most poorly defended nation in Latin America, a region dominated by military governments. But this is now changing. Mexico is quickly leaving the cavalry age.

In August the air force will

worth \$106m. Last month the

with anti-submarine weapons, tively until the country has a The army's cavairy regiments have been re-equipped with it of impending attack,

The combined strength of Mexico's armed forces is being boosted over the next six years from 120,000 to 220,000. The current strength represents a minute 0.17 per cent of the 70m population. A 4,000 man rapid deployment force is also being prepared for possible use in areas like Chiapas in the event of strife.

But it is not just perceived external threats which are causing Mexico to strengthen its armed forces. The military build-up, albeit comparatively small, is also part of Mexico's ambition to project itself as a Third World power and to demonstrate greater indepen-dence of the U.S.

It will be very costly, however, for Mexico to become a military power. This year's defence spending of 43.7bn pesos (\$971m) is still only 2 per cent of the national budget. This is very low by international standards. Last month's devaluation of the peso has made the pur-chase of military hardware much more expensive.

When Mexico takes delivery there was a guerrilla movement

navy received two Gearing class of the F5 jets the air force will in 1973 and 1974, have two destroyers which are equipped not be able to use them effec- military zones. The army is sometimes used radar air defence system to warn

Mexico City houses a heavy concentration of people and wealth. This monument

of towers by Matias Georitz marks the entrance to Satellite City, part of the

capital's continuing expansion

by way of comparison, has

270,000 square miles.) They

are World War II vintage and

rather run down. Mexico bought

them both from the U.S. Navy

for the giveaway price of \$600,000. A modern offshore

Moreover, the rapid deploy-

ment force has no back-up equipment or transport of its

own. At the moment it has to

rely on commandeering trucks

belonging to public sector com-

panies like Pemex, the oil con-

cern, which hardly makes for

defence, this does not mean that

the army is reducing its internal

security role. The country's

states like Guerrero, where

Military eye on Central America

as a police force. In 1968 several hundred demonstrating students were killed by soldiers Similarly, the two destroyers are totally inadequate to patrol in Mexico City. Mexico's 880,000 square miles In June 1980 there was a

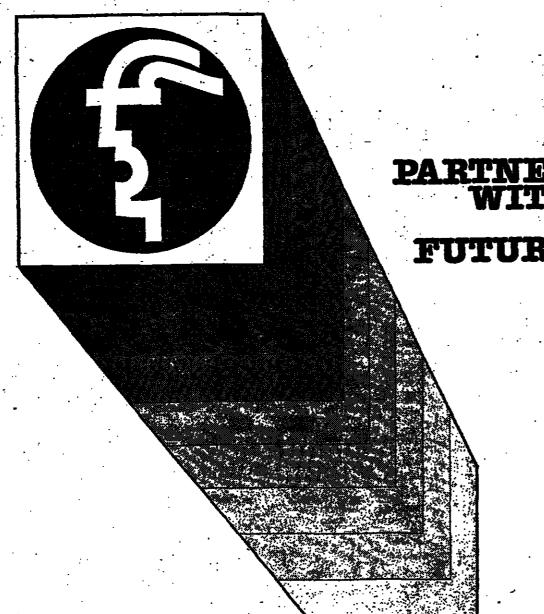
of territorial waters. (The UK, clash between landowners, reportedly aided by the army, and peasants on the Bolanchon estate in Chiapas in which a dozen peasants were killed. Liberal bishops still speak out against the involvement of security forces in the represpatrol boat, half the size, costs sion of peasants occupying land.

However, as far as can be have played no part in the country's decision-making process since the last military president, Gen Avila Gamacho, left office in 1946.

Nevertheless, there is still a cosy relationship between the top brass and the ruling Insti-But while the main thrust tutional Revolutionary Party. of the Mexican armed forces The President, who is expansion is towards external commander-in-chief of the armed forces, generally has a couple of military men as state governors. The new governor of Yucatan is a general and the 35 military zones conform in PRI's candidate for the most cases to the boundaries governorship of potentially exof the 32 states. Troublesome plosive Chiapas is also a

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Merida Industrial Park A New World For Your Industry

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THESE ARE testing times for \$4.6bn in 1960 and \$5.5bn in After several years of rapidly the Mexican oil industry. 1981. This year, however, the rising oil prices Mexicans the Mexican oil industry. the Mexican oil industry.

The worldwide glut of crude reduced oil price is likely to has meant tumbling prices and dictate a lower rate of expendilower than expected earnings ture growth, if any. Mexico, in common with

Petroleos Mexicanos (Pemex), the state hydrocarbons company. Mexico's crude oil revenues in 1981 totalled \$13-\$14bn—some \$6bn short of original projections—and 1982 earnings are unlikely to be much higher. Amid these much more diffi-

cult market conditions Pemex has faced a dramatic shake-up in its leadership. Last June Sr Jorge Diaz Serrano, the company's then director-general, was forced to resign—ostensibly over a dispute about oil pricing

The upshot of all these develpments is that Pemer, the darling of the Mexican public when times were good, now faces a much cooler and more critical domestic audience. But it can at least point to two strongly positive developments in recent

• Mexico's oil exports have con-tinued to rise (except for an unfortunate period last summer when it got its pricing wrong) at a time when most other pro-ducers have suffered declining

 The country's proven hydrocarbon reserves have been in-creasing steadily. Last Sep-tember President José López Portillo announced a 6 per cent rise in proven oil and gas re-serves—from 67.8bn barrels to

### Reserves

With oil accounting for over 50bn barrels of that total, Mexico had the world's fifth biggest proven crude reserves, lying well behind Saudi Arabia (165bn) but close to Kuwait (64bn), the Soviet Union (63bn) and Iran (57bn).

Since then Pemer has un-veiled several substantial new discoveries and Sr Lopez Portillo was expected to announce a further big leap in reserves on March 18, the day he traditionally makes a statement on the oil industry.

March 18 is a date charged with emotion for Mexican nationalism since it was on that date in 1938 that the Government took over the foreign oil companies operating in the country and created Pemex. which has grown into one of the biggest of the world's stateowned oil companies, widely noted for its technical expetrise. From 1938 until the early

1970s the Government followed a conservative oil policy, largely meeting domestic demand but producing little for the international market.

Matters changed dramatically in the mid-1970s. The 1973-74 quadrupling of the oil price, mounting domestic economic discoveries led to a thorough rethinking of oil policy.
In 1976-77 Mexico revealed to the world that its reserves were

much higher than previously imagined. The Government determined to use the resource as a major engine of economic growth and set about becoming - significant international

The results have been dramatic. In 1976 Mexico produced 897,000 barrels a day (b/d) and exported only 94,000 b/d. It is now the world's fourth biggest producer. This year out-put could reach 2.7m b/d and exports are likely to average 13m b/d or more.

Capital investment in the oil sector has risen from some \$900m in 1976 to an estimated

Britain, has been able to keep its oil sales rising at a time of worldwide glut because it is a politically stable, independent producer which does not belong to the Organisation of Petroleum Exporting Countries (Opec). This makes it attractive to buyers wishing to diversify away from volatile Opec supply sources provided it keeps its prices in line with the market.

This Mexico signally failed to

do last summer in an imbroglio which taught this relative novice to the game much about the workings of the international oil market. The drama began in June when Sr Diaz Serrano, faced with a softening market, announced a \$4 barrel cut in prices. This meant that the country's light Isthmus oil dropped from \$38.50 a barrel to \$34.50 and its much heavier and less attractive Maya crude came down from \$32 a barrel

Since at this time Mexico insisted that its customers bought oil in the proportions 60 per cent Maya and 40 per cent Istamus the weighted benchmark price of a barrel fell from \$34.60 to \$30.60.

A political storm ensued.

found it difficult to adjust to the prospect of a fall and Sr Diez Serrano was forced to resign. However, political issues totally unconnected with the oil price are widely believed to have

been an important factor in his abrupt departure. Until that time Sr Diaz Serrano had been a potential presidential candi-His successor at Pemer, Sr Julio Rodolfo Moctezuma Cld, tried to defy the market by announcing a \$2 increase in

in Mexican exports to little more than 450,000 b/d. Pemex was forced to cave in Not only did it drop its prices by \$2,50 a barrel for Isthmus and \$1.50 a barrel for Maya but also agreed to give customers a 50/50 per cent mix, allowing them more of the lighter Isth-

- Since those dark days the company has been more careful to keep prices broadly in line with the falling market and customers have come back in strength.

### Forced

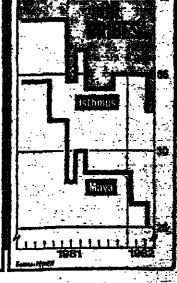
Offshore oil platform near Cudiad del Carmen in

Tabasco State, one of many feeding the country's

oil production

Pemex exported some 1.2m b/d last month and says the total would have been higher

OIL EXPORTS the weighted price to \$32.60 a barrel. The result was a revolt customers and a sudden drop



Financial Times Monday Maten 22 1804

but for the bad weather which prevents loadings at country's Gulf ports. This compares with an average of about Im b/d last year. By April it expects exports to be running at over 1.5m b/d.

For the year as a whole the sim is to average 1.5m b/d—the ceiling on exports fixed by President Lopes Portillo. Industry analysts believe, however, that the soft market and weather problems could make the company fall some way short of that, perhaps around 1.3m

Pemex is contracted to sell 1.72m b/d. The figure is higher than the export ceiling because not all customers will be willing or able to take up their full entitlement in any one month.

Despite the loss of one or two clients who find it difficult to handle the heavy Maya crude, Pemex intends to continue for the remainder of this year with a 50/50 mix.

But the longer term aim, says Sr Gilberto Escobedo Villaion, its commercial director, is to bring more light oil on stream, giving the country greater flexi-bility to vary its offered blend according to market conditions.

As Mexico's oil production has expanded so has its output of natural gas. Some 70 per cent of its gas reserves are estimated to be associated with oil, meaning that they must be produced together, with the gas either fiared, which is wasteful or sold commercially. With the installation of a new gas pipe-line to its offshore fields, Pemex

has now cut flaring to a nit mum and is commercially ducing about 4bu cubic the o gas a day—all but 300m cubic feet of it being used within to country, largely by industry

The 300m ofd (cu ft start) of exports go to the U.S. and a major question facing misler now is whether to increase this to 600m cfd to compensate financially for the falling wing of oil A doubling of gas experts would bring in an add \$500m a year.

Mexicans have begun with potential U.S. talks with potential customers but there several hurdles to clear. Pois not yet sure whether a cant gas will be available. Here is a new pipeline it would have to be built on the U.S. side of the border and the whole deal would be subject to approval by U.S. federal regulatory agencies

Increased gas cales to the GS. would be a significant department for the Mexicans. Negotiations for a major gas export deal and-lapsed in acrimony in 1978 and the Mexican Government from pledged that gas reserves would be used primarily for demands. be used primarily for dementic consumption, though it par-mitted the deal for the 390m and to go ahead in 1979.

In the longer term a lay question of international cities cern is whether Mexico will lift its self-imposed 1.5m b/d export celling on crude vil. National energy plans and in-

decendent analysts suggest that by the end of the decade Mexico ould be capable of producing Sm b/d—equal to Sandi Arabia's current output. The indications, however, are that the Government would profer to keep production much lower around 4m b/d, with exports not rising much above their present level.

Overall production will certainly have to rise from its current Government-imposed ceiling of 2.75m b/d to con with rapidly increasing domestic demand for oil products....

-One of the fastest growth areas is petrol consumption, which has leapt forward by 14 to 15 per cent a year for the past three years—far outstrip-ping Gross Domestic Product growth of around 8 per capt.

Mexico's refineries, which now have capacity for about 1.5m b/d, making the country the 11th biggest refiner in the world, have not been able to keep up with demand and Pemex has had to go abroad It is, for example, now getti some 150,000 to 250,000 b/dic Maya crude processe Caribbean refineries and takes back some 70 to 80 per cention the product for itself.

# MEXICO Gulf of Mexico Chicontepec MAJOR GAS FIELDS Pacific Ocean

# Growing presence in international market

MEXICO'S RAPID emergence as a key element in the international oil supply/demand equation is underlined by a simple but telling statistic.

Last year, as the world be-came glutted with oil, only two major producing countries managed to boost their output significantly. One was Britain, whose production rose 11 per cent, the other Mexico, with an even bigger rise of 19 per cent.

The North Sea and Mexico are the only two major sources of non-Communist non-Opec oil to have emerged during the past decade. As such they are particularly attractive to com-panies and countries wishing to diversity their crude purchases and reduce dependence on the

So while the glut has forced most Opec producers to reduce exports sharply during the past year, Mexico and Britain have been able to keep sales rising —which has in turn helped make the glut greater and put downward pressure on prices.

With an expected 2.7m bar-rels a day (b/d) of output this year, Mexico has become the world's fourth largest oil producer. This figure rather overdramatises its world role, however. It remains a long way behind the leading producers (Saudi Arabia, the U.S. and the (Saudi Arabia, the U.S. and the This year U.S. customers Soviet Union), is only a short account for 43 per cent of head in front of several others Pemex contracts, with Europe and accounts for only 4 per

cent of total world output. That said, its huge reserves tomers include British Petmeans that Mexico is going to roleum, taking 40,000 b/d, and be of substantial and growing Shell, taking 50,000 b/d.

domestic production has meant increased reliance on imports from Opec members, notably Saudi Arabia and Nigeria. Supplies from Mexico offer much greater security.

But as in so many other aspects of their prickly relationship, what suits the U.S. does not suit Mexico. In a move aimed particularly at the U.S., the Mexican Government's energy policy spells out that no one country must receive more than 50 per cent of Mexico's hydrocarbon exposts.

# Customers

During the past few years Mexico has carried out a deliberate and rapid diversification of its oil customers, so that while the volume of sales to the U.S. has continued rising this has represented a declining proportion of Mexico's total

As recently as 1979 the U.S. took 84 per cent of Mexico's 448,000 b/d of exports. Last year the U.S. took some 50 per cent of exports of 1-1.1m b/d. taking about 33 per cent. Recent additions to Mexico's list of cus-

The agreement provoked some sharp protests from Opec producers, notably Saudi Arabia.

Some 65,000 b/d of Mexican exports are going to Central American and Caribbean countries on soft terms under a joint agreement reached Mexico and Venezuela—Latin America's other big exporter in August 1980. The recipients get a very favourable mix of crude—70 per cent light and 30 per cent heavy, as against a 50/50 blend for other customers-and can defer part of the payment.

One country, however—Hon-duras—is having difficulty processing the heavy-crude and is not expected to continue liftings. Mexico has been having difficulties of its own during the past six months in getting payment from financially troubled Costa Rica and Nica-

A major Caribbean deal which has long been mooted but never come to fruition is for Mexico to supply Cuba, taking over from the Soviet Union, with the latter replacing Mexico as supplier to Spain, thereby greatly saving transatiantic shipping costs.

Mexico has held fresh talks with all sides but an agreement still seems remote. A basic problem is that the Cubana Shell, taking 50,000 b/d. have very conventional refining Mexico is also supplying capacity which cannot take

balance for many decades to 50,000 b/d to the U.S. strategic come.

Nowhere is this importance cluded last August to sell to dispose of the 50/50 heavy/ scope for such a policy. This market, where declining market, where declining the agreement provoked some domestic production has meant sharp protests from Opec production has not provided the Mexico's heavy Maya crude. This at pure sharp the Cubans at present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a present, there is himilar to dispose of the 50/50 heavy/ scope for such a policy. This is a policy of the following the following has been decided as the following has

# Strategy

An important aim of the Government's strategy has been to gear crude sales to purchasing countries' contributions to some high technology and equip Mexico's development-whether by investment, the transfer of technology or the buying of its non-oil exports. Japan, for example, which has been taking increasing amounts of Mexican crude and investing in numerous projects, including the construction of port facilities on Mexico's west coast.

the French oil company, decided a contract for 100,000 b/d of crude on grounds of prace and quality.

Mexico then said it had decided to exclude Frence com-panies from the bidding low ment supply contracts, such 46 its ambitious nuclear gramme and the Mexico City Peace was restored when CFR

agreed to resume shipments but the indications are that the Mexicans also had to wild ground before a compare was possible.



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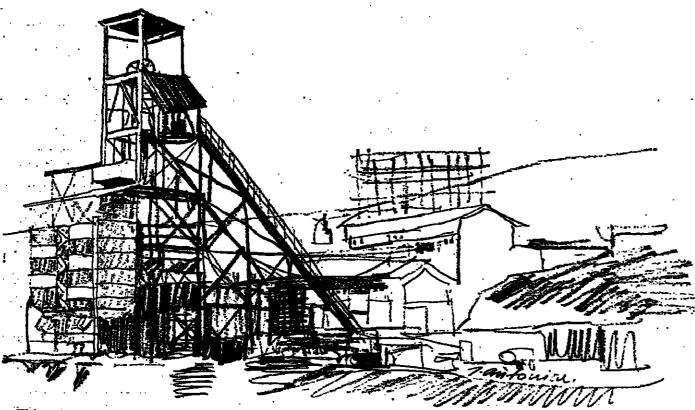
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# **MEXICO V**



This mine at Las Torres is one of to-day's representatives of Mexico's centuries-old tradition of silver mining.

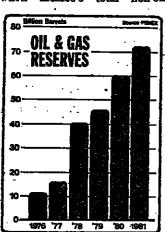
# Top supplier of silver and many other minerals

in the 16th century; today the

But silver is now only the most dazzling in a wide array of riches which make the country an important international minerals supplier.

Mexico is also the world's leading producer of fluorspar and celestite and it is among the top five countries in the supply of II other minerals and ores; graphite, bismuth, mercury, antimony, quartz arsenic, selenite, sodium sulphate, sulphur, lead, zinc and cadmium. In all it produces over 40 minerals at mines widely across the country.

The sector, which accounts for just over 1 per cent of GDP, has been expanding steadily over the past decade at an average real rate of about 3 per cent. A 6.6 per cent rate of growth was recorded in 1980, however—largely because of the extraordinarily high price of silver in that year, when Mexico's total non-oil



SILVER and Mexico have been mineral earnings reached \$2.3bn synonymous ever since the Those heady days have given Spanish came seeking wealth. way to much more sober times the international recession country is still the world's has led to a slump in mineral leading producer of the metal. demand and prices. The silver

lowest level for 21 years. "Mexican production generally increased in 1981 but profits suffered," says one analyst. The blame can be pinned on the high domestic inflation rate

and poor market prices."

The outlook for 1982 is mixed. Production will receive a major boost with the opening of the world's largest opencast silver mine — Real de Angeles in Zacatecas state — but domestic inflation remains high and a recovery in prices depends on the international economic out-

### Exploration

Against this uncertain background there has been a perceptible slowdown in capital investment over the past 18 months, although exploration continues strongly. Some \$100m altogether will be spent this year by both the public and private sectors in the hunt for

The mining industry presents a complicated combination of

ernment has been keen to encourage the development of small and medium-sized private high interest rates. An excess

labour-intensive, thus helping meet its top economic priority, the creation of new jobs. And it is, employment in the sector has risen from 60,000 in 1960 to 160,000.

There are estimated to be over 15,000 separate mining ventures in the country, involving over 920 companies. But despite this impressive tally, most of the output comes from

a handful of major companies. Important developments under way include the follow-

 Silver. The Mexican industry. which currently produces about 50m troy ounces a year, 18 per cent of Western output, could boost the figure to 60m ounces by the mid-1980s.

Outout has remained relatively flat in recent years, partly because the soaring price of silver encouraged the working of relatively low-grade ores. Substantial expansion plans

are now under way at several existing mines, however, and the industry will receive a major boost this summer with the opening of the new Real de ing a significant phosphates Angeles mine. When it reaches produce through the exploitafull production in 1983 it should the control of large reserves in the

Mexican private sector company led ment of Canada (34 per cent) and Fomento Minero, a Govern-ment development agency.

Mexico's higgest silver producer is the Penoles Group, which mine some 15m troy ounces annually and is also an important producer of lead, zinc, copper and fluorspar.

A number of other silver mining projects, which could boost output to 70m troy ounces by 1990, are being held back because of low world prices and

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Foreign ownership is limited to a maximum of 49 per cent in the private sector and 34 per cent in the mixed sector. The role of the state has expanded markedly over the past decade, with Government companies now accounting for 30 per cent of mining output compared to 20 per cent

sector mines which tend to be profits tax slapped on by the

# per 175,000 tonnes. Copper production received a substantial boost in 1980 with the opening of Mexicana de Cobre's La Caridad mine in the

Overruns

However, the project has been plagued with problems which have placed a question mark over its economics. Cost overruns have been immense and it has still to reach its design capacity. The plant's smelter has yet to be completed has been repeatedly delayed. Phosphates. Mexico is become

New York

suite 401

450 Park Avenue

New York, N. Y. 10022

boom but removed last year also led to a scaling-down of

private sector investment plans.

ing lead, zinc and copper, as well, so the output of all four

tends to be linked. Output of

zinc is currently running at about 238,000 tonnes a year,

lead at 145,000 tonnes and cop-

northern state of Sonora.

Mexico's silver production comes mostly from ores contain

full production in 1983 it should from of large reserves in the have an annual output of 7m north-western Baja California region. Its first mine, at San The mine is a joint project Juan de la Costa, came on between Minera Frisco, a large stream in 1980 with an instalcapacity of tonnes a year. The operation is being run by Rofomex, a stateowned company which is also responsible for the development of low-grade phosphate deposits at Santo Domingo, also in Baja California.

Santo Domingo should begin operations this year. Production could build up to 45m tonnes a year of concentrate, giving the country sufficient output to begin exporting.

• Uranium. A big boost has been given to Mexico's hunt for uranium by the Government's extremely ambitious nuclear power programme—designed to add 20,000 MW of nuclear plant to the generating system.

Although this programme could be cut back because of budget constraints, Mexico is scheduled to bring its first nuclear plant—Laguna Verde—into operation in 1984. The first charge for the process. charge for the reactor will come from abroad but Uramex, the state company responsible for finding uranium and exploit-ing it, expects to provide the second charge from domestic

Although only 10 per cent of the country has yet been explored for uranium, Uramex has enjoyed considerable success. Mexico's economically recoverable reserves believed to stand at 15,000 tonnes.

The first uranium mining and processing operation—at Los Amoles, in Sonora state—should begin this year and will be able to warders 50 extraordinarily productive—should begin this year and will rates of 50,000 b/d have been be able to produce 50 tonnes a recorded in the largest field, year of uranium oxide. Mining year of uranium oxide. Mining operations should begin during the next few years in three

### CONTRACTED OIL EXPORTS ('000 barrels a day)

l- it	Canada	51.0	3.0
t s	Cent. America and Carribbea	m 73.1	4.3
ď	France	103.7	6.3
0	Israel	78.2	4.6
t O	Italy	81.6	4.8
٥	Japan	139.4	8.2
	Philippines	10.2	9.6
e	Portugal	10.2	0.6
<u>-</u>	South Korea	20.4	· 1.2
ß	Spain	215.9	12.7
e	UK	91.8	5.4
e d g.	Uruguay	10.2	·· 0.6
	U.S.	753.1	44.3
8 e	Total	1.700.0	

# Search proves abundance of hydrocarbons

TREASURE BEYOND the 200km from north-east to south-wildest dreams of any Spanish west, with the gravity of the conquistador lay undiscovered beneath the territory of the ancient Mayan civilisation until only a few years ago.

It was in this area of southeast Mexico that Pemex made some of the most significant world oil discovers of the 1970s —and is still making major

The Mexican oil industry, founded at the dawn of the 20th century, was traditionally located further up the Gulf Coast, roughly in the region between Tampico and Tuxpan. Then in 1972 Pemex began making a series of new dis-

coveries in an on-shore area of the south—the Chiapas— Tabasco Mesozoic province, commonly known as Reforma. Oil and gas had been found in the area before but never in such quantities.

In 1975 the hunt moved offshore to the Sound of Campeche, just to the north of Reforma, and the finds there rapidly dwarfed all that had gone before.

Driling rigs and production tun. Pol, Cu and Maloob—and sarily choose to market the oil cubic ft of dry natural gas have a further 900,000 b/d from in these proportions.

oil generally lightening from north to south. Thus in the north-east of Campeche Sound, oils are found with a very heavy gravity of 15 to 24 degrees APL To the south-west, but still off-shore, the gravity runs from 28 to 32 degrees API. The central Reforma fields have a gravity of 25-35 degrees API but to the extreme south Pemex has made some extremely light finds—as

high as 59 degrees API. The lighter the oil the higher its value because the refinery is able to make a bigger proportion of high price products—such as petrol—from a bar-

At present Mexico is produc-ing about 50 per cent of its oil from heavy offsbore finds and 50 per cent from lighter ones, both offshore and onshore.

# **Proportions**

But with the oil market slack and customers able to pick and choose. Pemex is working hard to build up its reserves and production of light oil. The hope is that new development drilling equipment rapidly moved south in the Campeche Sound and and the Campeche-Reforma area Reforms will give it the capacity now accounts for over 90 per to produce 3m b/d by the end in the Campeche Sound and cent of Mexico's output of about of the year, in the proportions • Sablnas. Located in the 2.3m barrels a day (b/d). Some 70 per cent light and 30 per north, this is the country's big. 1.2m b/d comes from five off. 1.2m b/d comes from five offcent heavy. But that does not gest find to date of non-assoshore fields—Cantarell, Abramean that Pemex will necesciated natural gas. Over 7,000bn
tun. Pol. Cu and Malorita and

yet to be fully explored for hydrocarbons, the four most important areas are:

 Campeche Estimated contain some 34bn barrels of the country's proven hydrocar-bon reserves—over 40 per cent. Water depths are shallow—60 to 200 ft-keeping development costs relatively low. Wells are Cantarell.

 Reforma. Some 13bn barrels have been proven in this on-shore cluster of fields, extending over an area of 7,000 square miles. Wells are particularly deep, 15,000 ft or more. • Chicontepec. This lies in the traditional production area of

the Mexican oil industry and Pemer says that Chicontepec is the second most important source of proven hydrocarbon reserves, with some 17.5bn bar-rels. The area is not a particularly attractive developmen prospect, however. The wells are shallow but reservoir characteristics are poor and flow rates are low—just 30 to 40 b/d. Pemex estimates that it will have to drill some 14,000 wells over the next decade to develop Chicontepec.

a further 900,000 b/d from in these proportions.

Reforma
Pemex geologists are now confident that Campeche/
Reforma forms a single geological structure, stretching some

sarny choose to market the on the fine these proportions.

In all Pemex plans to drill production is currently running at about 200m cfd. Last year country this year and 237

development wells. Although find at the northern end of the over 80 per cent of Mexico has Gulf of Cortes.

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European

in the FT

The following surveys on European countries are scheduled to appear over the next few weeks.

The need to carry out longoverdue economic adjust-ments and a possible shift in the political balance of power make this a significant year.

There are signs of a new mood of determination.

Membership of the EEC is still the main target. Will its leaders achieve favourable terms, given the economy's tack of consistent growth?

South Germany

The region comprising Bayania and Baden-Wuert-temberg, both states with a

Surveys

Italy

Portugal

# A FINANCIAL TIMES SURVEY

# LATIN AMERICAN SURVEYS 1982

Publication	
Date 1982	Survey
May 7	Venezuela
May 12	Latin American Insurance
June 29	Latin American Banking and Finance
July 26	Panama
October 6	Peru
November 30	Brazil
December 15	Andean Pact

Date to be advised

Latin American Energy

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### **FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER**

The contents, style and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

# Foreign policy obsessively focused on neighbouring U.S.

ANY DOUBTS about why Mexico's foreign policy is so intensicly nationalistic and obsessively focused on its neighbour the U.S., should be cleared up by a visit to the new National Museum of Interventions. Housed in the largest oil producer. Interventions. Housed in the largest oil producer busco in Mexico City, the museum relates with the aid of documents, photographs and weapons the long and bitter history of U.S. Mexico entangle.

ANY DOUBTS about why Mexico in used of 5 per cent of its oil needs—opposes Washington's policy of supporting right-wing military opposes Washington's policy of supporting right-wing military dictatorships in the face of popular revolutions. It has fourth largest oil producer, offered itself as an intermediary to promote negotiations to promote negotiations to bring peace to the region, emphasising a number of differences in approach.

Whereas the U.S. is arming the junka in El Salvador and weapons the long and bitter history of U.S. Mexico entangle.

It is now putting this belief opposes Washington's policy of supporting right-wing military dictatorships in the face of popular revolutions. It has fourth largest oil producer, offered itself as an intermediary to promote negotiations to p

Mexico was long under the rule of Spain and after it gained independence from Madrid, was occupied by France for five years in the mid-19th century. But the U.S. is the number one villain in the museum, which is said to be the only one of its kind in the

The U.S. took away half of Mexico's territory in 1848 and marines occupied the port of Veracruz in 1914. U.S. and other foreign interests dominated the Mexican oil industry until it was nationalised in 1938. Even today Mexicans are still sus-picious of the "colossus to the north." Children are taught to be wary of Uncle Sam. They are flocking to the museum in

One quote from a U.S. mining publication of 70 years ago which appears on the wall of the museum says: "Mexico should be U.S. territory and its inhabitants U.S. citizens." The U.S. had its eye on Mexico's mineral wealth.

Mexico's foreign policy cannot be fully understood without reference to the past. More than most countries, Mexico's policy has been moulded by history—and the museum is making sure that nobody forgets the past.

### Emboldened

Emboldened by its oil wealth, Mexico feels that it can now afford to cock a snook at the U.S. It is fair to say that up until the Lopez Portillo administration. Mexico, despite its grievances with the U.S., still Washington would react to its

The U.S. is Mexico's largest trading partner and also the magnet for millions of poor Mexicans fleeling the country's poverty in search of work. Mexico is the U.S.'s third biggest

It is now putting this belief into practice.

The irony is that U.S.-Mexico relations are better now than they have been in a long time, despite Mexico's denunciation of Washington's policy in turbulent Central America of backing Right-wing military governments. The two countries have "agreed to disagree" over Central America. It remains to be seen for how long the major differences will last before they affect the bi-lateral relationship between

them.

President José López Portillo and President Reagan have the same kind of close personal relationship which Giscard d'Estaing, the former French president, and Chancellor Schmidt of West Germany had. This friendship is the product of the belief by both Sr López Portillo and Mr Reagan that it is in the best interests of both countries to put the relationship on solid ground, since there are so many conflicting bilateral interests.

Mr Reagan has gone out of his way to show deference to America with oil on conces-Mexico-unlike Mr Carter, sionary terms. whose rather patronising, though well-meaning approach infuriated Mexican officials. Mr Carter has still not been forgiven for the gaffe he made at a state dinner in 1979 when he announced that he once Montezuma's revenge (diarrhoea) as a young man in Mexico.

Mr Reagan attended North-South summit, hosted by Mexico last year in Cancun, cials like to point out is as against the wishes of his looked over its shoulder at how advisers because he did not wish to offend his neighbour. The summit, which brought together 22 world leaders from

rich and poor nations, showed that Mexico plans an increasingly active role in Third World politics. Central America is Mexico's

• Whereas the U.S. is arming the junta in El Salvador and is pushing for elections on March 28, Mexico supports the left-wing rebels and has repeatedly called for a negotiated political settlement to end the civil war.

• Whereas the U.S. has cut off aid to the left-wing Nicar-aguan Government and has threatened to intervene militarily if the Sandinistas do not stop their alleged arms shipments to El Salvador, Mexico is Nicaragua's main aid donor and staunch ally.

Whereas Washington wants renew military aid to the right-wing military government in Guatemala so that it can defeat the insurgents, Mexico is quietly establishing contacts with the rebels.

Mexico believes that Washington's policy of viewing Central America's unrest through the optic of East-West relations is shortsighted. The Government armes that the U.S. should concentrate more on the dire social and economic problems which are at the root of the violence in the region. Mexico is doing this and supplying Central

Foreign policy in Mexico has traditionally been much more liberal than the conservative domestic politics of the Institutional Revolutiary Party which has ruled Mexico for 53 years. The current radical approach helps to fend off Left-wing criticism at home.

But in the case of Central America, which Mexican offimuch their backyard as the U.S.'s, there is not much

nationalist governments in Central America in the belief that this is the way to stop the area falling into Com-

State Department officials in State Department officials in Washington, exasperated by Mexico's policy, believe that the country is playing with fire. In their view the revolutionary bug will eventually creep up the spine of Central America and into Mexico and its oilfields.

Mexican officials on the other

Mexican officials, on the other hand, believe that it is counter-productive for the U.S. to act against what they call "the course of history."

Many observers believe that the acid test of Mexico's foreign policy towards Central America will come when the country's southern neighbour, Guatemala, erupts into revolution—as seems likely to happen.

Will Mexico support the rebels finding on its doorstep?
So far, its support for the

So far, its support for the Guatemalan insurgents has been low key. This, say officials, is because the Guatemalan opposition has been splintered for a long time and it is therefore difficult to establish firm contacts.

Efforts are now being made, however, to form the first united opposition front. Mexico is watching the moves with great interest.

# long record of sound econo-mic growth and successful in their efforts to attract high technology industries. W.D.C. Ireland . Another change of governmain problems of a faltering economy and its relations with the North back into the melting pot.

Devaluation has put a stop to lavish tourist spending abroad

# Hopes of end to tourism deficit



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tickets and pouring into the U.S. for holidays and spending sprees, were dealt a severe blow by last month's devaluation of the peso. Overnight the cost of

For the past year Mexicans have been taking advantage of the over-valued peso to stream over the 2,000-mile border between the two countries in search of fun, cheap consumer goods, and property. Mexico's increasingly affluent middle-class, whose standard of living has been significantly raised by

a holiday in the U.S. shot up

MIDDLE-CLASS Mexicans, who

the country's oil boom, joked that the best buy in Mexico last year was the dollar. One representative of a major One representative of a major U.S. bank said that he used to receive calls from rich Mexican clients asking whether there was any limit on the number of flats you could buy in the U.S. "These people were buying flats at \$200,000 a throw and thought nothing about buying thought nothing about buying a couple," he said,

# Week-end

It was well known that a Mexican could have a week's holiday in Las Vegas, Nevada, including air fare, for less than a long week-end in the local resort of Acapulco -- provided he didn't lose at the gambling

Preliminary figures from the U.S. Commerce Department reveal that for the first time Mexican tourists spent more per head in the U.S. in 1981 than any other nationals. Mexicans spent an average \$868, \$72 more per head than their nearest rivals, the Venezuelans,

The result was that 1981 was a black year for Mexico's tourism industry, which is a crucial foreign exchange earner and a major employer. Moreover, but for the devaluation, which is now making Mexicans think twice about taking a holiday abroad, the traditional tourism surplus would have swung into an unthinkable deficit this year. According to Banamex, the

second largest commercial bank in Mexico, 3.8m Mexicans spent their holidays abroad last year, a 20 per cent increase. On the other hand, the number of foreign visitors to Mexico in 1981 dropped by 4 per cent to 4m because of high prices and the recession in the U.S., Mexico's main catchment area. up by a mere 4.7 per cent in 1981 to 81.75bn, Mexican expenditure abroad increased as a continuous discussion on tourism. But clearly it is an area where positive results should be quickly seen. But whereas expenditure by penditure abroad increased by a massive 52 per cent to \$1.54bn. Banamex estimated before the devaluation that this year there

plummeted 67 per cent to of \$290m. The bank now believes tourist industry should now \$214m.

Even if short border crossings plus. Travel agencies are report- competitive position. have been voting with their air \$214m.

Pasitie Besse

rbulent Central republics to the

Tapering into the isthmus linking the two Americas, Mexico has the superpower U.S.

to the north and the politically

are included in the tourism ing the cancellation of holdings account the picture is just as abroad by Mexicans and there bleak. Mexicans spent \$4.6bn, a has also been a slight increase hefty 51 per cent increase, visit-ing places like San Diego, Cali-tour fornia, and Houston, Texas, for an afternoon's shopping. American citizens visiting Tijuana for an afternoon at the bullring increased their expenditure by

only 28 per cent to \$4.7bn. As a result the overall surplus on the tourism account plunged by 75.5 per cent to \$308m. The

the number of foreign tourists. Hotels in the main re-

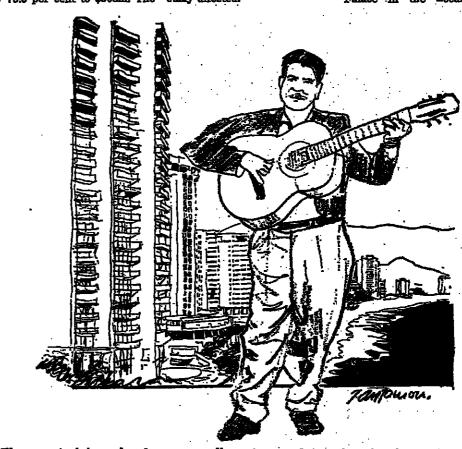
for Easter. The devaluation will intensify inflation this year, since the Mexican economy is closely tied to the dollar. But the price of tourist items like hotels, tours, restaurants should not be seri-

sorts are reportedly booked up

The country has great tourist attractions, from deserted beaches on the Pacific coast to

spectacular Mayan ruins in the Yucatan peninsula. In addi-tion, there is now an extra reason for visiting the polluted, congested capital, Mexico City (population 14m) apart from seeing the famous anthropological museum.

The 18th and 19th century buildings behind the National Palace in the Zocalo (main



The resort of Acapulco draws an endless stream of American tourists seeking sun and entertainment. Strolling musicians (inset) are a feature of the tourist scene.

If the Government allows

fall could not have come at a worse time for the tourism in- hotel operators, many of whom dustry, which contributes 3 per cent of Gross Domestic Product away with increasing prices by and directly employs about 650,000—five times as many as Pemex, the state oil concernwith many more in related services.

Mexico's oil boom is over. The country is wrestling with serious in the face of the world oil glut. It is hard to judge the impact of the devaluation on tourism.

the amount of the devaluation then its good effects on the tourist industry will be quickly wiped out.

Banamex carried out a survey

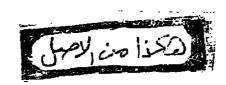
a year ago in 12 Mexican resorts and 57 in the U.S. and found. that Mexican prices for a basket of tourist services (hotel, food and car rental) were eight per cent higher than in the U.S. Similar surveys carried out in 1977 and 1979 showed positive differentials in favour of Mexico of 45 and 28 per cent respectively.

Banamex estimates that the would be a first-ever overall Provided prices are not tourism balance last year deficit on the tourism account allowed to spiral, Mexico's

square) which have been allowed to fall into ruin are now being restored.

Traffic has been cleared from the area. Early evening, when the buildings are bathed in soft lights, is the best time to wander through these streets and imagine how beautiful Mexico City must have been before it succumbed to urbanisation.

Apart from the devaluation, the authorities have introduced a novel and nightly unpopular a nover and ingular impopular device to attract more foreign tourists and penalise Mexicans for going abroad. Tourists are only charged 100 pesos airport tax when they leave the country; Mexicans have to new 200 Mexicans have to pay 300.



needs?

6.40-7.55 am Open University (Ultra High Frequency only). 9.08-12.07 pm For Schools, Colleges. 12.30 pm News After Noon. 1.00 Pebble Mill at One. Schools, Colleges. 3.15 Songs of Praise from Tenby, Dyfed. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Mighty Mouse. 4.25 Jackanory. 4.40 Scooby and Scrappy Doo. 5.00 John Craven's Newsround. 5.05 Blue Peter. 5.35 The Perishers.

5.40 News. 6.00 Regional News Magazines.

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6.25 Nationwide " Watchdog." 6.55 Doctor Who,

Peter Davison. 7.20 Bret Maverick, starring James Garner.

8.10 Panorama. 9.00 News. 9.25 Love Story: Alexa by Andrea Newman.

9.55 Police: Special discussion on the series with Ludovic Kennedy. 10.45 Film 82 with Miles

Kington. 11.15 Pete Sayers Entertains:

Self Sufficiency." 11.38 News Headlines. 11.40 The Computer Pro-

gramme.

All IBA Regions as London except at the following times:

**ANGLIA** 

1.20: pm Anglia News. 2.30 Monday Film Matines: "Strangers: The Story of a Mother and Daughter," starring Bette Davis and Gens Rowlends. 5.15 University Challenge. 6.00 About Anglia. 6.30 Movie Memories. 17.15 The Palace Presents: Roger Milter and Melba Moore Jom host Jack Jones. 12.10 am The Chap Next Door.

BORDER

1.20 pm Border News. 2.00 Film:
"The Iron Maiden," starring Michael
Craig. 3.45 Money-Go-Round. 5.15
Bygones. 6.00 Locksround Monday.
5.15 Canon in the Kitchen. 6.30 Mr
and Mrs with Derck Betey and Susen
Culf. 11.15 RL Action. 12.00 Border

1.20 pm Central News.

1.20 pm Central News.

Monday Screen Matines: "Stolen Hayward.

Michael Craig and Diane Beker. 3.46 Money-Go-Round.

1.15 Central News. 11.20 Laft. Right and Centre. 12.00 Paris By Night.

RADIO 1

6.40-7.55 am Open University. 11.00-11.25 Play School. 2.00 pm Long, Short and Tall Stories. 2.25-2.40 Maths Help,

ment describing the entire universe.

ý3.35 Star Movie: Adams," s starring Katherine Hepburn. 5.10 Can You Hear Me? \$5.40 Laurel and Hardy in "County Hospital."

1.20 pm Channel Lunchtime News. What's On Where, and Weather. 2.30 The Monday Matinee: "Madame Sin." 5.15 Emmerdele Farm. 6.00 Channel Report. 6.30 The Two Of Us. 10.28 Channel Late News. 11.15 Tenspeed and Brown Shoe. 12.10 am News and Weather in French.

**GRAMPIAN** 

9.25 am First Thing. 1.20 pm North News. 2.30 Monday Matines: "Rockets Galore," starning Jeannie Carson, Donald Sinden and Roland Culver. 6.00 North Tonight. 6.30 Cause For Concern. 11.15 The Palace Presents, featuring Vikki Carr, Lou Rawls and Eddie Fisher. 12.15 am North Headlines.

GRANADA

1.20 pm Granada Reports, 2.30 Monday Matinee: "A Kid For Two Farthings," starring Celia Johnson and Diana Dors, 5.15 Dick Turpin, 5.00 Private Benjemin, 6.30 Granada Reports, 9.00 Quincy, 11.15 Rugby League Action, 12.00 The Odd Couple.

HTTV

1.20 pm HTV News. 12.30 Monday
Matines: "High Treason," starring
Liam Redmond. 5.15 Diffrent Strokes.
6.00 HTV News. 10.28 HTV News. 11.15

5.55 Maggie. 6.25 Riverside.

BBC 2

**TELEVISION** 

Chris Dunkley: Tonight's Choice

fiction in tonight's six most notable programmes. In FTV's Nature Watch Julian Pettifer talks to Ray Goodwin who 12 years

ago stalked his prey in the Norfolk countryside as a poacher.

Today he stalks animals with a rifle microphone, having become

a leading natural history sound recordist. The third in BBC-2's

Imagined Worlds series feature Moslem physicist Professor

Abdus Salam who won the Nobel Prize for his work on the "grand

unification theory." He talks about his search for a single state-

premier of Afghanistan, gives his first major interview since the

Russian invasion. Horizon, BBC-2, is about the boom in private

medicine in Britain: will it ruin the NHS or help it by relieving

the pressure and will private medicine do anything to tackle the

problem of an ageing population with all the consequent medical

In Police on BBC-1 Ludovic Kennedy presents a review of the notorious documentary series. Those taking part include

filmed, and Shadow Home Secretary Roy Hattersley. The programme will also give the results of two opinion polls.

Chief Constable who gave permission for his force to be

In Panorama on BBC-1 Babrak Karmal, the Soviet-approved

Monday's bias towards fact continues: there's not a scrap of

6.55 News Summary. 7.00 A Tall Story. 7.45 Imagined Worlds. 8.15 Marti Caine. 9.00 The Mike Harding Show. 9.30 Horizon.

10.20 The Blues. 10.45-11.35 Newsnight.

† Indicates programme in black and white Kenneth More. 5.15 Radio. 5.30 Coast To Coast. 6.00 Coast To Coast (con-tinued). 6.30 Emmerdale Ferm. 12.35

Parents and Teenagers. 11.45 The Living Legends of Jazz and Blues: B. B. King.

HTV Cymru/Wales—As HTV West except: 12.00-12.10 pm Dacw Mam Yn except: 12.00-12.10 pm Dacw Mam Ya Dwad. 4.15-4.20 Mr Megoo. 4.45-5.15 Sèr. 6.00 Y Dydd. 8.30-7.00 Report Wates. 8.30-9.00 Yr Wythnos. 11.15 World in Action. 11.45-12.15 am Parents and Taenagers. TYNE TEES 9.20 am The Good Word. 9.25 North-East News 1.20 pm North-East News and Lookaround. 2.30 Monday Matinee: "All The Way Up." starning Warren Mitchell. 5.15 Different Strokas. 8.00 North-East News. 6.02 Mr and Mrs. 6.30 Northern Life. 10.30 North-East News. 10.32 Briefing. 11.15 Hammer House of Horror. 12.10 am Three Million and Rising. SCOTTISH 1.20 pm Scortish News, 2.00 Monday Metines: "I Walk The Line," starting Gregory Peck, Tuesday Weld and Estalle Persons, 3.45 Money-Go-Round, 5.16 Diff rent Strokes, 6.00 Scotland Today, 6.40 Crimedesk, 11.15 Monta Carlo Show: Ben Vereen, 12.10 am Late Call.

Million and Rising. ULSTER

9.30 am Schools Programmes

12.00 Cockleshell Bay. 12.10 pm.

Rainbow. 12.30 That's the Way.

1.00 News, plus FT Index. 1.20

Thames News with Robin Houston, 1.30 About Britain.

Money-Go-Round:

Shenton and Tony Bastable

investigate consumer problems.

12.30 Monday Matinee: "The Card," starring Alec Guinness and Glynis Johns. 4.15 Dr

Snuggles. 4.20 Graham's Ark.

4.45 Murphy's Mob. 5.15 Mr and

6.00 Thames News with David Bellin and Rita Carter.

6.25 Help! with Viv Taylor

9.00 Hill Street Blues, starring

Daniel J. Travanti.

10.30 The Royal Film Perform-

Under The Sun"

6.35 Crossroads.

7.00 Nature Watch.

8.00 Dead Ernest.

10.00 News,

11,15 Thriller.

7.30 Coronation Street.

8.30 World in Action.

1.20 pm Lunchtime. †2.30 Monday Mairnes: "Nurse Edith Cayell." starting Anna Neagle. 4,13 Ulster News. 5,15 Radio. 5.30 Good Evening Ulster. 6.30 Mr and Mrs. 9.00 Quincy. 10.29 Ulster Waather. 11.15 Face Your Future. 11.40 News at Redrime. YORKSHIRE

1.20 pm Calandar News, 2.30 Monday Matines: "The 39 Steps," starring Kenneth More. 6.00 Calendar (Emley Moor and Belmont editions). 8.30 it's a Vet's Lita. 9.00 Quincy. -11.15 RL Action.

### **RADIO**

2.00-5.00 You and the Night and the

5.00 am As Radio 2 7.00 Mike Read. 9.00 Simon Bates. 11.30 Days Lea Travis. 2.00 pm Paul Burnett. 3.30 Steve Wright. 5.00 Peter Powell. 7.00 RADIO 2 5.00 am Ray Moore (S). 7.30 Terry Woran (S). 10.00 Jimmy Young (S). 12.00 Gloris Hunniford (S). 2.00 pm Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News: Sport. 6.00 John-Dunn (S). 8.00 Folk on 2 (S). 9.00 Dumphrey Lyttleton with the Sest of Jazz (S). 9.55 Sports Dask. 10.00 Monday Movis Quiz. 10.30 Star Sound. 11.00 Brian Matthew with Round Midnight. 1.00 am Truckers' Hour (S).

RADIO 3

RADIO 3

8.55 am Weather. 7.00 News. 7.05

Morning Concert (\$). 8.00 News. 8.05

Moming Concert (continued). 9.00

News. 9.05 This Week's Composer:
Franz Liszt (\$). 10.00 Music for Organ

(\$). 10.50 Bournemouth Sunfonietta

(\$). 12.15 pm Music for Two Pianists

(\$). 1.00 News. 1.05 BBC Lunchtime

Concert (\$). 2.10 Matines Musicala

(\$). 3.10 New Records (\$). 4.56

News. 5.00 Mainly For Pleasure (\$).

7.00 Goethe and Love (\$). 7.45 Music

of Eight Decades:—Concert from the

Quean Elizabeth Hall, London, part 1:

Bartok (\$). 8.15 Livings. 8.35 Concert,

part 2: Oliver Knussen (S). 9.30 The Lyttleton/Hart-Davis Latters. 9.50 Goethe Settings: Song recital, Schubert and Wolf (S). 10.30 Jazz in Britain featuring the Chris Francis Trio (S). 11.00 News. 11.05-11.15 Imagin'd

1.20 pm TSW News Headlines. 2.30
"Mademe Sin," starring Bette Davis,
Robert Wagner and Denholm Elliotr.
4.12 Gus Honeybun's Magic Birthdays.
5.15 Emmerdale Farm. 6.00 Today
South-West. 6.30 The Two Of Us. 10.32
TSW Late News. 11.15 Tenspeed and
Brown Shoe. 12.10 am Postscript.
12.15 South-West Weather.

TVS

1.20 pm TVS News. 2.30 Monday Matinee: "The 39 Steps," starring

RADIO 4 FADIO 4

5.00 am News Briefing. 6.10 Farming Week. 6.25 Shipping Forecast. 6.30 Today. 8.35 The Week on 4. 8.43 Miles Kingston delves into the BBC Sound Archives. 8.57 Weather, Travel. 9.00 News. 9.05 Start the Week with Richard Baker (S). 9.55 National Gardens Scheme Chantable Trust. 10.00 News. 10.02 Money Box. 10.30 Daily Service. 10.45 Morning Story. 11.00

News. 11.05 Down Your Way visits Marlow. 11.50 Poetry Plessel 12.00 News. 12.02 pm You and Yours. 12.27 Semi-Circles with Paula Wilcox and David Wood. 12.55 Weather, travel. programme news. 1.00 The World at One. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Attermoon Theatre (S). 4.35 Scene From a Bridge. 4.45 Story Time. 5.40 PM: News magazine. 5.50 Shipping Forecast. 5.55 Weather, programme news. 6.00 News, including Financial Raport. 6.30 I'm Sorry! Haven's a Clue. 7.00 News, 17.05 The Archers. 7.20 Start the Week with Richard Baker (S). 8.00 The 7.05 The Archers. 7.20 Start the Week with Richard Baker (S). 8.00 The Monday Play (S) 9.15 Letter From Betheeda. 9.30 Keleidoscope. 9.59 Weether. 10.00 The World Tonight. 10.30 Science Now. 11.00 A Book at Baddime. 11.15 The Financial World Tonight. 11.30 Today in Parliament. 12.00 News.

# Romans ending baffled many

THE ABRUPT ending last Thursday at the halfway stage of the trial of Mr Michael Bogdanov, the director of the play Romans in Britain, was baffling to the public. Likewise, the ruling of Mr Justice Staughton that Mr Bogdanov had a case to answer, in that the Sexual Offences Act, 1956. applied to a dramatic perform-

to the lawyer. The device employed by Mrs Mary Whitehouse and her self-appointed fellow guardians of our morals, to circumvent the need for the Attorney General's permission to conduct a prosecution for the performance of an obscene play, was to look to another part of the criminal law that required no official authorisation but could be prosecuted by a private individual without more ado.

ance 1982: Tonight at London's Leicester Square Odeon, the stars and technicians of "Evil The bafflement over the court proceedings focused on the action of prosecuting counsel. It has long been the tradition of the Bar that if counsel at will be presented to The Queen any stage is convinced that it would not be safe to leave the case to the jury, because of the lack of evidence, it is his duty 12.35 am Close: Sit Up and Listen with Roy Plomley. to acquaint the court with his views and ask leave to withdraw the prosecution. If that is done. the court invariably accedes to the request. Counsel has this duty irrespective of any instructions from his client, whether it be a private person or the Director of Public Prosecutions. Even though the client violently disagrees with his counsel, it would be wrong for the latter to go ahead once he had formed a view that the prosecution should not continue. Mrs Whitehouse was told just that by Mr Ian Kennedy, QC. She did not demur.

But the judge did. He thought the dropping of the prosecution was misconceived and inappropriate. He was led to that view because he had only just previously held that there was sufficient evidence against Mr Bogdanov, and therefore counsel could not properly be wishing to withdraw the prosecution on the ground of the insufficiency of evidence.

Kennedy's decision; and perthe audience engage in a homohaps reluctantly, because it
wanted to have its say in court
formance they are liable to be and call a number of famous people to talk the play's artistic

end to the trial. Faced with what one specance in the theatre, is baffling (including

the Attorney General extricated of a dramatic performance. Honourable Mr Kennedy) and

prosecuted for an act of gross were not excluded by the 1968 indecency. If the actors Act. By so arguing they mismerits, it accepted the abortive departed from their scripted read the legislation. parts and indulged in an in-

out to achieve a number of actions are not obscene, they cut the Gordian knot with a aims. It abolished the censor- are protected from the criminal nolle prosequi, a Latinised ship functions of the Lord law. And whether their actions form of the Crown's way of say- Chamberlain, what the philoso- are considered as being obscene ing that it does not wish the pher Nietzsche would have and prosecutable is ultimately a case to be further pursued. It described as a triumph for free- matter for the Attorney is a device that cannot be called dom of expression over the General.

### THE WEEK IN THE COURTS

BY JUSTINIAN

forensic farce could have been he wrote. achieved rather more simply what he should have done. defence was that the law made a distinction between the real thing and a simulated sexual act,

theatre.

distinction made by the illiams Committee on Obscenity and Film Censorship prohibition upon live performances on the stage. But the law has not yet made this a dis-If two men engage in a simulavatory to shock any by-

The wrangle between Kennedy and the judge was complicated by the fact that the defence had been told of Mr

The morality of the common had the judge ruled that there man was expressed for this criminal statutes (like the was no legal way round the country in 1968 in the pro-Theatres Act 1968. That is visions for criminal proceedings because those crimes could not instituted by or with the con-The prime argument for the sent of the Attorney General for performances of plays that are obscene. The Theatres Act 1968 sought to do for the theatre what the Obscene Publications Act 1959 did for authors and publishers of books to justify restrictions, but not and magazines. The Act went on to say that no one should be prosecuted for anything said or done in the course of the performance of a play for "an offence at common law" where lated homosexual act in a public the essence of the offence was "obscene, indecent, offensive, disgusting, or injurious to

standers they commit an act of gross indecency, just as much as morality. if they had done it for their own Since Since the trial ended, the defenders of theatrical freedom sexual gratification. The real defenders of theatrical freedom distinction between what Mr have wailed at the fact that the draftsman of the 1968 Act had Bogdanov, as the play's director, procured from his omitted three vital words to the actors in the homosexual rape limitation of prosecutable scene and the public lavatory offence — namely "or statute activity is the fact that the law." These campaigners for former was a dramatic perform- swift parliamentary action to remedy this supposed lacuna in the 1968 Act impliedly acknowance of a scripted play in the Sexual ledge the prosecution's arguThe Theatres Act was

decent act they similarly could intended as a code of behaviour tator described, not inappro- be prosecuted. This would no for those engaged in the pro-priately, as a bugger's muddle, longer be acting in the course duction and performance of live entertainment on the stage The Theatres Act 1968 set of our theatres. So long as their

The only statutory offence that could relate to the theatre

was an ancient provision in the

Vagrancy Act 1824. This involves any act consisting of of an indecent exhibition. The framers of the Theatres Act 1968 specifically singled that doubt parliamentarians may ask for an explanation.

The extrication from this common may be a decimal of the course and the course and the course are common may be a decimal of the course and the course are common may be a decimal of the course and the course are common may be a decimal of the course of a dramatic performance. It draftsman to write in a catchall phrase excluding all other because those crimes could not be committed within the context of a dramatic performance. Parliament had declared that only obscene acts were protrast, it was vital to exclude common law offences relating to obscenity and indecency (as was done in relation to literature when the Obscene Publications Act 1959 was passed) because, without express words, the common law would survive the statutory law.

The theatre needs no greater threat than the law provides in the Theatres Act 1968. The ruling given by Mr Justice Staughton, in so far as anyone may hereafter wish to cite it as an authority, ought to be consigned to that large judicial dusibin known as the unreported decisions courts, because the jurisprudence that it purports to announce is unhelpful, if not wrong. palpably tarians should not need to waste their time altering the Offences Act is applicable to ment (which found favour with Theatres Act 1968, Art for art's theatres. If two members of Mr Justice Staughton) that the sake is amply protected,

# RACING

. BY DOMINIC WIGAN

THERE WAS a major Lincoln gamble on the Gavin Pritchard-Gordon-trained Winart on Saturday morning. Those who rightly favour a first-time-out winner for this cavalry charge and one who revels in the mud will do well to keep the colt in their calculations.

queror of 12 rivals, headed by the odds-on Hillsdown Lad, in a maiden run on soft ground over the one-mile Lincoln trip of the William Hill race. at Nottingham only nine days after last year's big handicap. He will be ridden by George Duffield on Saturday

course, the

His supporters could not have hoped for a more advantageous

riding arrangement. Duffield enjoyed by far his best season in 1981 with almost 100 winners. He is, with Carson

pounds overweight he will have on Saturday. The late-developto put up in Saturady's renewal ing four-year-old trained for Duffield, like Piggott, will be

out to achieve his first-ever success in the initial leg of the Spring Double. Only Hide. Starkey, Cochrane and Fox of those down to ride in this year's Lincoln have previously been successful. Piggott, for whom the race

has been a disaster with a good and Thomas, one of the three number of losing favourites and Winart was the facile con- strongest lightweights riding second favourites in the past

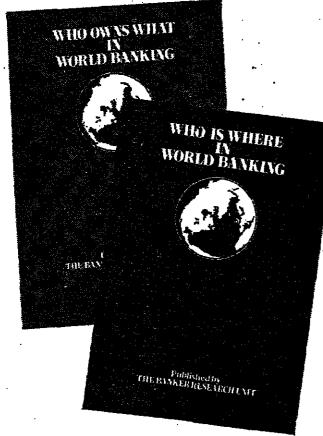
and well worth the three or four 30 years, teams up with Bunter Piggott's close friend. Charles St George, by Ryan Price, is by Prince de Galles, who came close to landing a major Lincoln gamble some 12 years ago.

WOLVERHAMPTON 2.00—Aramoss 2.30—Standon Rock\*\*

3.00—Lanka\* 3.30—Wellfort

4.00-Village Mark\*\*\* 4.30—Elsell 5.00-Karmali

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While Stone Platt has collapsed in one area of textile machinery, Mark Webster finds optimism in another at two buy-outs from Sears

# Painful trimming lays the ground for recovery

more than two years ago that the management teams meant a he might have to buy up the troubled knitting machine business of which he was managing director if he was to save it

He got his chance recently future of the parent company. Cotton group to its manage-ment in one of two management buy-outs.

Atkinson jumped - at the hance because he believed that after three years of losses. Cotton was about to turn the corner and show a profit this

had feared that Sears would shut both Cotton and its sister company. Bentley Engineering in Leicester (the other buy-out) to try to stem the baemorrhage of funds

from its engineering division. The textile machine making companies represented a substantial part of Sears engineering interests and contributed the bulk of the division's pretax losses which amounted to £15.7m in 1979 and 1980 and tre expected to have been £3m to £4m in 1981.

The losses were the main reason for the sale of the two companies but Sears argued it felt no crisis of confidence in their future.

Sears overriding interests are in retailing, footwear, felt that the textile machinery business did not fit its profile as a High Street trader.

group said it had invested a considerable amount in the textile machinery business but had not show its first, modest profit this process and, it hopes, be more

ATKINSON decided seen any return. The sale to £15m loss for Sears on the book

But at William Cotton the management is anxious to dispel any doubts about the the company. Atkinson, a bouncy 48-year-old, Sears. Holdings, offered the says the company took £250,000 Loughborough-based. William in orders curing its first week under the new management.

Even though Atkinson and two fellow directors mortgaged themselves up to the hilt to secure their 55 per tent equity stake in the company they are brimming with enthusiasm.

"It was no: a decision taken We have a good firm neial base and the long term forecasts were examined by all the partners," says Atkinson, . He also says that the collapse of Stone Platt last week does not alter his optimism for the future since it is in a totally

different field within textile

machinery, so "nothing has really changed." When Sears came round to the idea of a management buy-out a year ago. Atkinson and prepared much of the ground. The Industrial and Commercial Finance Corporation, which

has been very active in management buy-outs, advised the team and concluded that a buy-out of Cotton's share equity would be the best course to The company has been valued at more than £2.6m and

management has made bullish sales forecasts that turnover will reach £10.9m this year compared with £7m in 1981. William Cotton expects to



Cotton's

fashioned

Cyril Atkinson: £250,000 of orders in his first week

year after three years of losses responsive to its market. by increasing sales and sharply reducing overheads. Sears has kept the 28-acre greenfield site which joins the factory to the nearby industrial estate and has held on to the factory building itself. Cotton will lease, just over half of the 300,000 sq ft works while the remainder will be rented by Sears to other concerns.

The key question is why the

new management reckons it can make the business pay when Sears clearly wished to pull out. Atkinson believes that the painful period of trimming which went on during the recession has left the company much healthier. It is also armed with a range of new products, a position which makes it something of an exception in view of a NEDO report on the industry (see column 5). At the time, free of restrictions, the company can speed the decision-making speed the

computers

The base for future growth Finniston when he became chairman of Sears Engineering in 1977. During the boom years of the 1960s little money was ploughed back into developing new lines. As a result, European competitors increasingly took the lead in innovation. When

(acknowledged then as brand leaders) collapsed, there were no other lines to fall back on. Sir Monty began a programme of selective purchasing of European companies and concepts which Cotton could develop. Atkinson was brought in from British Northrop, another textile machinery manufacturer.

market in

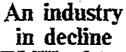
knitting machines

to lead a rejuvenated manage ment team. During the four-year period of the change, the group was investing more than £500,000 a year on new pro-

With the mixture of excitement and nervousness of a man about to propose, Atkinson explained that although the fullyfashioned machines—which knit shaped pieces-will remain the company's "bread and butter," the new range should provide iam. The company will produce flat bed knitting machines with microprocessor control which knits unshaped lengths of material but allows easier pattern changes; new miniaturised fully - fashioned machines with microprocessor control and a revolutionary weaving machine with a moving drum instead of the traditional

The company has-grown to depend more and more on exports for its survival and 85 per cent of sales are now abroad.

"Now we have to maintain and: build up our order book. We are not at all concerned with our ability to produce the goods. And we must also build the image of William Cotton. We've already got a good reputation in fully-fashioned but to build it in the new areas could be the hardest task. No one wants to be the guinea pig," Atkinson



WIIILE William Cotton and Bentley Engineering have, with difficulty, weathered the storms of the past decade in the knitting machine manufacturing industry, many others have not survived. A rough reckoning by one industry expert shows that of the 26 manufacturers in the world making one specific type of knitting machine in 1976, only six are alive today.

A report by the National Economic Development Council's working party on the textile machine industry showed that output in real terms had declined more than in any other engineering sector since 1975.

Employment in the industry fell from 47,000 in 1970 to > provisional estimate of less than 20,000 in 1988. Britain also lost out to its foreign competitors in the vital expor market with its share of total OECD experts shrinking from 12.9 per cent in 1976 to 8.4 per cent in 1979.

The basic reasons for the decline are those common to many other sectors of British industry. Despite boom conditions in the 1950s and 1960s. little was reinvested in research and development so that British companies began to fall behind in the world market. Foreign competitors offered cheaper machines and delivered them on time.

When the boom came to an abrupt end in the mid-1970s. the industry faced a painful period of readjustment. It was hit at one time by global recession, changing fashions and increasing foreign com-petition, which forced many factories to close.

The two companies in the buy-out argue that their recent moves to trim overheads. rationalise factory use and product range, cut staff num-bers and introduce new machines are enough to secure their future. All they need now, they say, is to fill their order books.

But it is on that score that ie independent observer of the industry has his biggest doubts, not just about William Cotton and Bentley/ Wildt-Mellon-Bromley, but about the handful of textile knitting machine manufacturers left in Britain.

I helieve they have the right product range. The question is whether they will get out and sell it. At the moment, I have the impression that the Germans, the Swiss and the French are getting out and about in the market much more." he says.



Derek Gwynne: Sears snapped up his idea and offered it hack to him

# Putting the best foot forward

energetic manager, Tommy Littleton, likes to put things bluntly. "We'd put everything into double jersey and it fell off a cliff," he says unsmilingly. Since the heady days of the great knitwear boom in the 1960s, the Leicester-based Bentley Engineering and the company with which it has now merged, Wildt-Mellor-Bromley, have been through

tranmatic times The staff of the two companies has dropped from 5.500 to 1.150 as the recession has bitten deeper and the handsome profits of the boom years have persistent crumbled into

Eighteen months ago, Sears agreed to a plan put forward by Derck Gwynne, the 57-yearold managing director, to merge the two, rationalise their production and make a dramatic reduction in factory

He little thought then that the plan would form the basis of a single company which he and three colleagues would buy from Sears. Unlike William Cotton, the management had not considered the idea of a management buy-out until Sears—largely inspired by what was happening at Cotton-approached them in October last year.

Gwynne and his colleagues are convinced that the work they were doing for Sears in rationalising the two companies will see its first fruits this year. 'Not large enough profits, but profits," says Gwynne. From then on, thanks to the £3m which has been invested in the to have acquired the company

tools, the company should become increasingly profitable, he

of the Stone Platt collapse. Lattleton remarks that while it is "a terrible thing to happen ' it will have no impact on Bentley. "There is no direct relationship between us," he says, illustrating the difference with the analogy that "if they were making motor cars we would be making plant for processing petrol."

Bentley and Wildt-Mellor-Bromley were considered natural bed-fellows by the management team. makes small diameter circular knitting machines for socks and hosiery while its sister company has a range of larger diameter circular machines which produce a continuous knitted tunnel of material for cutting up. into jumpers, skirts and sweat-

Under the merger agreement, one machine shop and one assembly shop in two separate factories have been established compared with the four shops the two companies have used in the past. The amalgamation of departments is also taking place covering research and development. accounts and sales which should reduce the company's labour costs.

The new management team is convinced that Sears decided to offload its textile machinery interests because they did not fit in with the overall group in-terests and not because they had no future. "I think it has turned out to

be a very opportune time for us

Engineering's last four years on new machine because the reorganisation we proposed to do on behalf Sears is now complete. Wi the new products we have been designing over the past two or three years coming out shortly we will be turning the curner, he concludes

But beneath the bluff confidence about the future, there is an understandable nervousness among the management team who stretched their personal resources to the limit to buy their share in the business. The Industrial and Commercial Finance Corporation which also assisted William Cotton helped the team with their purchase of the assets. Sears wanted an assets rather than shares buy-out in the case of Bentley because of the additional tax relief it will get. Sears still owns the factories and will be leasing them to

The new management refuses to say how much it paid for the company. But as Gwynne says: "It's not every day you do a management buy-out on a company with a £17m turnover. Littleton says the company had a six-month order book and he confident that the budgeted £17m turnover figure for 1982 will be reached.

The management's confidence

rests partly on the fact that ack and hose machines sales have stabilised but also because it will be bringing new developments onto the market soon. "There are developments afoot in sock machines," says a secre-tive Littleton. The company is also working on all-purpose machines which will not become obsolete when fashions change

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# THE ARTS

# Sensations in Adelaide

by MICHAEL COVENEY

Regular readers of this page fascinating exploration of body author. The remarkable design will recall with pleasure movement.
Andrew Porter's sumptuous The ense accounts of his visits in the Bausch until it works like one Rory Dempster, the music by 1970s to the biennial Adelaide finely tuned corporate machine Nick Bicat. The play will be Festival. Late summer here has of gesture and expressiveness. been a little cloudier than Hysteria breaks through, with usual, but the skies are clearing and the sun beats down on the superb Festival Centre, a conventional alignments. Falling white scalloped construction situated in pleasant green parkland on the banks of the river

The 1982 festival, one of the most efficiently administered I have experienced anywhere in the world, is proceeding triumphantly under the artistic directorship of Jim Sharman. (Sharman directed the London premières of Jesus Christ Superstar The Rocky Horror Show, and Sam Shepard's The Unseen Hand.) It ended on March 20, but my first week here yielded three theatrical experiences I could have only reasonably expected to catch in the course of three years.

First: as is so often the case. I have crossed the world to discover a company that has been on our European doorstep for some years. The Wuppertaler Tanztheater, directed by Pina Bausch, is the most exciting ensemble I have seen since happening upon the Rustaveli Theatre of Georgia in Mexico. The company's theatrical dance style may owe something to such diverse influences as Robert Wilson, Peter Stein. Cunningham, and Richard Foreman. But whatever the aesthetic derivation, the end result is like nothing we would glibly recognise as either theatre or dance. It is utterly

There are three Pina Bausch works on view: 1980 opens later on: I have seen Kontakthof (1978) and Bluebeard (1977). The former is presented in downtown Adelaide in the Thebarton Town Hall, an inspired choice of setting for a heart-stopping, insouciant display of sexual confrontation. Two dozen dancers in a seedy half advance on the audience to the blare of the "Harry Lime' theme. Old German music hall songs, principally based on waltz and tango rhythms, comprise the rest of the soundtrack. The misery of childhood. the tentativeness of adolescent sexual urges the dull thud of

St. John's, Smith Square

SPNM orchestral

rehearsals

two pink-clad human dolis fighting the endless round dance of shoulders, concave tummies, thrusting bottoms, and rolling hips make us look at the body in a completely new way. And then again, the choreography of hand-jiving, bottom-scratching, and even nose-picking gives

a wonderful vulgarity and humour to the provocatively extended sequences that explode in a rush of movement, a telling repetition of the many violent diagonal and rectangular compositions.
Images of childhood recur.

Suddenly there are just two dancers, boy and girl, facing each other across the dance floor. "Fil show you mine if you show me yours" they signal, removing their garments slowly as if playing strip poker without the cards. The company reassembles. A kiss becomes a bite on the chin, a supplicating nuzzle a chew of the shoulder, a gentle caress a grip like a vice. Kontakthof is an unforfrightening and unbroken. The contemporary stage.

Pina Bausch's brutalism comes straight and undiluted in Bluebeard. Our hero is bent like Krapp over his taperecorder, playing snatches of Bartok's opera in a leaf-strewn, white painted inferno where Kafka meets de Sade. He and Judith play out a series of shocking encounters reflected and enlarged upon by a dejected, joylessly submissive in this play. The life of the fighting to retain an elixir of corps de ballet. It is a conwriter, the life of the actress, immortality that she has unwitventionally structured piece. Again, there are slow sections that challenge endurance. I shall not easily forget, though, cludes Roshan Seth as the truly great performance in Bluebeard crashing round the novelist, Penny Downie as which Söderström moves from Bluebeard crashing round the novelist, Penny Downie as which Söderström moves from room where girls lie on the Peggy, Robert Grubb as the avid pursuit of the formula floor, one leg supported on a chair. He grabs each chair from each leg. The limb falls whose loss of character tension lifeless to the ground, while the is the one glaring weakness in bition of fraught emotionalism movement of Bluebeard is the text, are all outstanding. and erotic grandeur as her past. frightening an unbroken. The The play moves on to Sydney effect is peculiar and and has received a most enthu- converge with bewildered condisturbing.

The two big play commissions are works by Patrick White (to be discussed in a cent Festival Theatre, engine you for an evening of Menotti second despatch) and David room of a complex whose win-monotony. Then those strings stage from James Christiansen Hare's A Mop of the World, dows, views, lighting, interior begin to sound, the Straussian as Prus. William Bamford as in which the Sydney Theatre decoration and catering facili- wash of orchestration pushes up Jank and Gregory Dempsey as

ovement. is by Hayden Griffin and The ensemble is drilled by Eamon D'Arcy, the lighting by directed for the National Theatre in the Lyttelton by Richard Eyre early next year. It is a marvellous, complex, polished, witty and moving play about how pampered liberalism copes with the problems of the Third World.

The setting is a UNESCO conference in India, where an Oxford - educated Indian novelist, under pressure from his publishers, has joined a left-wing British journalist and other delegates to put the world to rights. An actress Peggy Whitton, becomes a pawn in their intellectual game and she promises to sleep with whoever wins the private debate about art and poverty and how such things should be discussed. The whole show is, in fact, the subject of a film based on one of the novelist's books, and there is a series of breathtaking switches of stage reality that put the cumbersome workings The French Lieutentant's Woman completely in the shade.

The writing gleams with a wonderful epigrammatic gloss: the journalist's concern with the poor" is merely a prop to express his own inner discon-tent; socialism is a luxury of the wealthy; Peggy is putting her body where her mouth is; Süderström (she has played the Desert Island Discs. Will Rey making love to an American role with Welsh National let me take the opera, and La moving train. And the sold a moving train. And the solu-cek's Katya and Janufa, tion to the crossword clue "the throughout the world). It is a plague of the earth" could be great part, this 300-year-old either zionism or slavery.

the impotence of art, out the value of refusing to retire from age.

The great part receives reformance journalist and Sheila Scott-through a labyrinthine legal Wilkinson as a CBS reporter underworld in Prague to a slastic reception in Adelaide's plicity on the tragic climax. well-appointed Opera Theatre.

the brutality of tenderness: al. in which the Sydney Theatre decoration and catering facili- wash of orchestration pushes up Jank and Greg is conveyed in an endlessly Company is directed by the ties—not to mention offices, through the story and (not hav- Albert Gregor.



A scene from 'Bluebeard' by the Wuppertaler Tanztheater

great part, this 300-year-old woman (no relation to Mel tingly consumed at an early

tremendously modulated exhiher lovers and her family all Spikey speak singing in offices Bluebeard is in the magnifi- and down telephones prepares

bookstores and plazas-make ing heard the opera before) I you weep to think of the South sat goggle-eared and hypnotised Bank and the Barbican. The as the largeness of action is high cultural event here is the stunningly complemented by Australian première of Janá-intense, almost unocarably Australian première of Jans- intense, almost unbearably cek's The Makropulos Affair, moving quotations from the Making her Australian début as composer's second string quar-Emilia Marty is Elisabeth tet has always been one of my

The Makropulos Affair was

given for five performances in Elijah Moshinsky's production. Denis Vaughan conducted the State Opera of South Australia, with sets by Brian Thomson. costumes by Luciana Arrighi and lighting by Rory Dempster. The predominant colour scheme was black and white, a huge black sphinx dominating the second act backstage of Aida (Emilia in her latest manifestation is an opera singer) and the final act hotel room a lusciously stark arrangement of black leatherette seating. This was a high-flown, high-tech production that fully justified its billing on the festival. The orchestral playing seemed to me of a very high order and there were fine supporting contributions on

**Architecture** 

# Ring up the curtain

by COLIN AMERY

heritage of 19th and early 20th reminders of a lost past.
century theatre buildings In his introduction to throughout the country.

This is not just another conmaterial is presented in a way that speaks clearly for itself. The statistics are horrifying. In the last 30 years \$3 per cent of all the Grands, Alhambras, Empires and Theatres Royal erected between 1900 and 1914 have been destroyed or irretrievably altered. Only 10 per cent of all this remarkable architectural activity is still in use for the purpose for which it was designed — glamorous nights at the theatre are confined now to few large cities. A great deal of serious work as gone into this exhibition and into the accompanying book which is a complete gazetteer of all the surviving pre-1914 theatres and music halls of Great Britain. It should be compulsory reading for all Planning Officers, members of the Arts Council's "Housing the Arts" Committee, Sir Roy Shaw and Sir William Rees-

Mogg.
First of all it shows how remendously wasteful and extravagant many local authorities have been ignoring the building stock of theatres that exists and building new ones that are often no improvement

Secondly it shows how the theatre as a building type has been neglected by the architectural historians. Even Sir Nikolaus Pevsner's Buildings of England pays little attention to the one structure which in many towns had an importance to the community at the turn of the century, rivalling that of the church.

Puccini season brought a more

than serviceable Madam Butter-

critical weaknesses, and a con-

sympathy for the music could

not be doubted. That the

orchestral playing was not

always immaculate suggested

that the ENO orchestra is going

through a bad patch at présent.

clotted when they should have

been translucent, and roughand-ready solo playing threw

Textures were sometimes

Madam Butterfly

by ANDREW CLEMENTS

The second part of the now, brittle rather than simply

English National Opera's high-spirited in the opening

fly back into the repertory last Pinkerton, who only found true

Thursday. After the recent focus for the second half of

orchestral and vocal disasters in their duet. Mr Collins's stage

Bohème, it was a relief to manner at the beginning of the encounter a cast without any opera too, is surely more boorish

ductor, Howard Williams, whose demands, but the duet ulti

mately

requisite sentiment.

Neil Howlett's

Coliseum

Not a hundred yards from the proscenium frames that add the the GLC. With a splendid new Barbican Arts Centre is appropriate element of the Museum of London where romance. At the approach to an exhibition is on until April the show is a draped catafalque 18 called Curtains!!! or A New containing touching relies of Life for Old Theatres. On a the old, lost theatres. modest scale but in a pointed Fragments of plaster lie in way it examines the great their glass cosin as poignant

In his introduction to the gazeteer, Iain Mackintosh writes It is virtually impossible to underestimate the English intellectual's capacity to ignore and misunderstand the effect of environment upon creativity or performance.

The distinguished author of the great master work about theatres, Modern Opera Houses meanes, modern opera Houses and Theatres, Edwin Sachs wrote in 1896 that the British were, "a people practically devoid of any feeling of architecture." This is what Curtains!!! is really about. There is a philistinism in the field of the performing arts htat is sometimes incomprehensible. It manifests itself in bad theatre sets, often shameful opera and ballet sets brought out of mothballs, and above all in the lack of that indefinable quality "atmosphere" in many of the new arts centres and

theatres.

To make their point crystal clear the organisers of the exhibition spotlight 54 theatres that could be resurrected and restored to active use. These are the forgotten theatres, the 'sleeping beauties" that are now bingo halls, stores or just derelict. From Aberdeen to Wakefield there are theatres that could become again centres of the community. In London the forgotten ones are mostly in the suburbs-and in terms of cultural facilities it is the London suburbs that are the deprived areas.

The Hackney Empire and the Grand in Clapham are both now devoted to the mindless activity of bingo; in Dalston the theatre is a car auction room. The Lyceum, off the Strand, has for In the London Museum the a long time been a Mecca ballexhibition designer Barry room. It is one of London's Mazur has made a series of best theatres and is owned by

act, she attained her best vocal

form on the first night rather

opera too, is surely more boorish

than the letter of the scenario

clinching vocal distinction-

more of diction than tonal

quality — though everything

else about his performance is

the aid to comprehension it is

made out to be, particularly

inevitable in even the most

gentle.

portico by Samuel Beazley dating from 1834 that leads to a really grand staircase the Lyceum's greatest virtue is the interior by Bertie Crewe designed in 1904. Crewe was partly trained in France and his richly indigestible Baroque. He concentrated on theatres and later cinemas and the Lyceum

is one of his best. It should be restored and used again. It was managed by Henry Irving and is famous for a long association with the great Ellen Terry. It could seat 2,000 by modern standards and all the best features of the interior are just waiting to be cleaned and refurbished. In Doncaster there is no theatre for touring plays, while the Grand Theatre of 1899 is wasted as a bingo hall. In Barnsley the splendid Theatre Royal is also used for binge while a hall that is designated as a civic theatre has "as much atmosphere as a supermarket." Bingo, too, holds sway in the

magnificent theatre by that moster theatre architect Frank town is the centre of the 300,000 people of the "Potteries" where there is nowhere for touring companies to visit. In Tunbridge Wells there is a secret opera house that has been completely forgotten by everyone except bingo fanatics. Here, of all places, a small theatre could flourish, and the intimate auditorium seats 750 people in balconies and gryphon decorated boxes. In Liverpool the glorious Olympia sits out in Everton in just the wrong place to be used for anything other than bingo. Also by Matcham, it is in the fruitiest oriental style with onion domes and a stage area that could have been flooded and used for aquatic perform-

Christopher Brereton comes up with an intriguing proposal for the reordering of London's theatres so that they are used to the greatest advantage. He suggests the Royal Ballet move into the Coliseum (which has never been right for opera), the English National Opera move to the Theatre Royal Drury Lane (which really should be an opera house) and the Lyceum be returned to use as a perfect

theatre for musicals. Covent Garden gains too by the separation of the Royal Ballet and the Royal Opera. This is a brilliant and logical idea that would be entirely possible to achieve within a relatively short time. London would gain immeasurably and imagine the pleasure of opera in Drury Lane theatre where the prosecuim is narrower than the Coliseum's and the whole

feeling more intimate. The exhibition goes on a twoyear tour of the country startgenerated all the land. It is at the Museum of London until April 18. The Museum of London is

intelligent Sharpless lacks a closed on Mondays. Curtains!!! is an exhibition that is full of ideas, but the book is an even better buy. It else about his performance is is published by John Offord successfully calculated. There Publications at £5.95. Is there

new life for some of these old theatres or will it be curtains? Ralph Richardson, Celia Johnson to

star at the Strand Ralph Richardson and Celia Johnson will star in Angela

thought that perhaps opera in day April 27
the vernacular is not invariably Before coming to London it will open at the Richmond Theatre on Tuesday March 30 when some banalities are for two weeks and then at the Theatre Royal, Brighton, on Monday April 12 for a week.

### Camden Festival

# Adriano in Siria

by MAX LOPPERT

concerts at St John's, put on manowski, and what, in the by the Society for the Promo-finale, I took to be a reference graveyard. His centenary cele-Yet even so there was sufficient of a score given admirably complete (every number repre-sented, and all but a couple given in full) to give new meanelegant; and in the best Italian

taste. Pre-echoes of Hia in the colourful) that grows increas-

J. C. Bach, the "English heroine Emirena, of the stage from Ann Murray, despite equal to such a taxing part; a hole was felt at the very centre inter- of the performance.

Sad likewise that Eiddwenn

and delightfully pal pleasures of the evening were provided by the heroine of Marie Slorach, and, as her

SMAFTESBURY. 5 CC Sheftesbury Ave.
WC2. Tel Box Office 835 6596. 2nd
Year Neil Simon's Hit Mulcal. Welcome
back for a season TOM CONTI with
SHEILA BRAND THEY RE PLAYING
OUR SONG. OAPS £4 (Wed mat only).
Students £4. Eys 8.0. Mat Wed.
Satts 5'.6 8.30. Credit card bigs 930
0731 (4 lines). 9,00-7.00. Sats 9.004.30. Red group bkgs 01-839 5092.

STRAND. CC 836 2660/4143. RALPH RICHARDSON. CELIA JOHNSON In THE UNDERSTANDING, a new play by ANGELA HUTH. Rod price prevs from ADY 20. Oceas APY 27 at 7 pm. Eves MOI-Sat 8 pm. Mats Thur & Sat 3 pm. Group Sales Box Omce 379 5061.

STRAND THEATRE, CC 01-836 2660. 01-836 4743. NYREE DAWN PORTER, ROY DOTRICE IN, MURDER IN MIND. A Infiller by Torence Feely, Even Mon-Fri 8-0. Set 5-0. and 8-0. Mate Thur 3-

TALK OF THE TOWN, CC 01-734 5051.
for reservations or on entry. London's
Greatest Night out from 8 pm. 5 hours
of Top Entertainment. THE TALK OF THE
TOWN GALA GALAXY REVUE (9.50)
with a cast of 35, PETER GORDENO
(11 pm.) Dinner, Dancing 3 Sands.

VAUDEVILLE CC 01-836 9988. Eves 8. Wed mats 2.45. Sats 5 & 8. Good Fri 8 pm. GRBON JACKSON IN AGATHA CHRISTIE'S CARDS ON THE TABLE.

VICTORIA PALACE THEATRE. Evgs 7.30. Mats Wed & Sat at 2.30. Now extended to July 3. ELIZABETH TAYLOR in THE LITTLE FOXES by LILLIAN HELLMAN. Box office open 01-834 1317-8, 01-828 4735-6. Credit cards accepted. Group sales 379 6061.

WESTMINSTER THEATRE. 854 0283. Until Saturday. Mats daily 2.15. Seats 6.5.50. £2.50. J. E. PRIESTLEYS Mystery Thriller AN INSPECTOR CALLS.

WHITEHALL Box of. tel. 01-839 6976-01-930 8012-7765. CC 01-930 8683-6684. Group sales tel. 01-379 6061. Whitehalf's lates farce. ANYOME FOR DENIS? BY JOHN WELLS. Directed by DICK CLEMENT. MON-SAT EVES 8.15 pm. MAT SAT 5.00 pm.

WYNDHAM'S \$ 835 3028, CC 379 6565.
Group reductions 835 3962. COLIN
BLAKELSY, ROSEMARY HARRIS IN
ARTHUR MILLER'S ALL MY SONS.
Directed by MICHAEL BLAKEMORE
MON-FIT 7.30. Sat 4.30 & 8.00. Wed
mat 2.30.

is believably gentle Kate from Lynn Barber, her few moments away some of the opera's more subtle tricks. But there was gratefully seized, and a firm. always life under the rugged surfaces, and none of the highfractionally over - histrionic Suzuki from Anne-Marie Owens. lights suffered. More of the English text is The success of the evening audible in this production than is greatly assisted by Colin Graham's no-nonsense producit was in Boheme, but the percentage is still not terribly high, certainly not sufficient for a tion, revived this time by David

Gollins. Butterfly's retinue newcomer to follow the plot Hum's next stage pro-could have been more carefully unaided. Such experiences Understanding which will open at the Strand Theatre on Tues-Aladdin are firmly suppressed, but the entrances are managed smoothly, and melodrama is kept to a bare minimum. Elizabeth Vaughan's Cio-Cio-San is a confident, rounded assumption sensitive translation.

### F.T. CROSSWORD PUZZLE No. 4,828

# ACROSS

1 Coarse cutter of mixed pairs at start of Wimbledon (6) 4 One coming out elated and elegant (8)

10 Main host-carrier? (9) 11 If the parts are loose, he takes them (5)
12 Article in elite morning paper (4) 13 Place too much emphasis on bowling-spell by Lock? (10)

15 Charm of the roue, man extraordinary (7) 16 Modest bar-intake of Tchaikovsky's Eugene? (6) 19 Makes rigid times grammar-schools (6) 21 As cruel as this over a long

period of time (7) 23 One of the old soldiers who are camping out (10) 25 Approaching doctor, it is grave! (4) 27 The habitual call to the bar? (5)

28 It helps the optician (tempter to pair of spec-tacles, in a way) (8) 29 e.g., Chelsea supporter? (8) 30 Fruit from Ohio Mountains

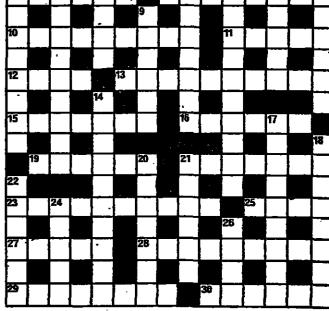
(6)

# DOWN

1 Shopkeeper sought by those nursery mice? (8) Concert on the front? (9) 3 Current units of a chemist

5 Strong grass around seaport .6 Reach forth in time spent in

open prison (10)
7 This flavoured seed article is 21 Does one give a tinker's cuss with names of winners next



worthless (6) 9 Young fellow having no need

of one? (6)

14 Landscape of force? (10) 17 Like sickness benefit improperly acquired? (3-6) 18 Knight in chequered career:

bitter fruit comes of it (44) freely (7)

in it? (6)

THE SECTION SE

8 Renounce that which is 22 One way to raid orchard namely, by the rear (6) 24 Bank to protect a king's orb (5)

26 Chieftain in semi-retirement

20 Continental lady soaring The solution to last Saturday's

prize puzzle will be published . Saturday.

tion of New Music and "offering not yet established composers," John Carewe; the presentation sized and sympathetically able. The talented soloist was inclined, and only the works Rosemary Furniss. themselves left much to be Lack of intellectual ambition desired. Interestingly, and no doubt entirely coincidentally.

Scot resident in Switzerland, least minimally intelligible to undertook, in a Violin Concerto. the reasonably sympathetic ear, a clear and unambiguous piece Gebrauchsmusik — three movements intended to be readily comprehensible to "the fluences, and related in his note average concert-going pub-lic." There was something music akin to the verse andpleasingly unprelentious about chorus forms of Greek poetry. the attempt; the work owns. and immediately reveals, its

**THEATRES** 

ALBERY. S 836 3878. Credit cards 379
6565-930 0731. Grp bkgs 839 3092836 3962. Evgs 7.30. Thurs & Sat
3.0 (Thur Mats ONLY Michael Ross
substitutes for Trevor Eve). CHILDREN
OF A LESSER GOD.

ALDWYCH. 836 6404. From April 20 RSC in GOOD. 12 wis only. Book now Group Sales Box Office 379 6051.

AMBASSADORS. 836 1171. Grp sales 379 6061. Tkb £6.50. £5.50. £4.50. £4. £3. Eves 8. MATS Tues 3 & SAT 5. ROSEMARY LEACH, DAVID SWIFT. 84 CHARING CROSS ROAD by Heiene Hanfil.

APOLLO VICTORIA (upp Victoria Sto.).
TNE SOUND OF MUSIC PETULA CLARK
EVER 7.30. Mais Wed & Sat 2.30.
Book Office of Mais Department of Sat 2.30.
Book Office of Mais Department of Sat 2.30.
SPECIAL HOTLINES
GOOKINGS 01-834 6919-6184. TELEDATA (Instant 24 br confirmed) Credit
Card bookings 01-200 0200. GROUP
SALES 01-379 8061.

BARBICAN. 01-628 8795. CC 01-638 8891. (Mon-Sat 8.30 am-8.00 pm. Sin 12:30 pm-8.00 pm). ROYAL SHAKE-SPEARE COMPANY. Booking open for RSC's First Season (S May-17 July) at the Barbican Theatre and The Pit. RSC aho at the Piccadilly.

BARRICAN MALL, Barbican Centre, EC2.
CC 01-638 AB91. Reservations 01-628
8795. Ton't 6.30 pm. London Symphony
Orchestra. Yehedd Menuthi conductor,
Krystiamento Moranta piano. Mozart.
Krystiamento No. 7 K205. Schumann:
Divertimento No. 7 K205. Schumann:
No. 3 Erokca. Tomor 6.30 pm. LSO
Chamber & Ensemble, Handel: Arrival of
the Queen of Sheba. C. P. E. Bach: First
Concerto in D. minor. Bellini: Ober Concerto in E. Back. Vivaldi: Concerto for two
Cellos in G. minor RVS31. Dipar: Sorenade
for Strings. Bach: Concerto for Violin and
Ottoe in D. minor RVS31. Some scats
still available.

CAMERIBGE. CC 01-036 1458-6056-7040. Opens March 23 until May 15. FREDDIE STARR and tell supporting co. Tuest-Fil at 7.30 pm. Sat 6.00 & 9.00 pm. Tickets from £2.50. Party bkos 01-836 2379. Teledata 01-200 0200.

COLISEUM, \$ 836 3161. CC 240 5256-SNGLISH NATIONAL OPERA, Tomor. Fit 7.30: LA BOHEME, Wed. Sat 7.30: MADAME BUITERFLY, Thurs 7.00: MANON.

COMEDY THEATRE, \$ 930 2578. Credit card bookings 839 1438. Gro cales 379 5061. Mon-Fri 8.00. Set 8.15. Mest Thur 3. Set 5.15. Price £2.50-£7.00 unot suitable for emigran). STEAMING by NELL DUIN.

The imaginative series of stylistic models-Bartok, Szyy sinnons to Rimsky's a platform for ... talented but Queen of Shemakhan. But success is severely compromised continued last Friday. The by crude scoring, by unper-orchestra was that of the suasive developmen (sounding National Centre for Orchestral more like simple repetition) of Studies, the expert conductor material, and above all by a want of that intellectual ambi--which schedules two perfortion that is not necessarily in-mances or each work-was consistent with practicalityadmirable, the audience decent- the concerto is totally predict-

Lack of intellectual ambition was not a fault of Paul Robinthey did so in exactly opposite son's Icarus-the opposite, untempered by care for making John Mortimer (b.1951). a its structural procedures at seemed to be the problem. Mr Robinson (b.1949) named Ives. Messiaen, and Berio as in-

COVENT GARDEN. 240 1086 5 (Garden-charge CC 835 6903). THE ROYAL BALLET TON'S ST.730 Enigms Variations, L'Invitation au Voyage. The Walk to the Faradise Gorden, Rhapsody. Thurs at 7.30 & Sat at 2.00 The Sleeping Beauty. THE ROYAL OPERA, Wed & Sat at 8.00 Salome. Fri at 7.30 Billy Budd.

CRITERION. S 930 3216. CC 379 6565. Grp bkgs 835 3962. Moa-Thurs 7.30. Fri and Sat 6 and 8.45. DARIO FO's COMEDY CAN'T PAY? WON'T PAY!

DRURY LANE, Theatre Royal, CC 836 5103. Mon-fri 7.30. Set 8.0. AN EVENING'S INTERCOURSE with THE WIDELY LIKED BARRY HUMPHRIES. LAST 3 WEEKS.

DRURY LANE, Theatre Royal, CC 838 8108. THE PIRATES OF PENZANCE. Opens here May 26. Box office now open. Group Sales 579 6061.

DUCHESS, 5 and CC. 836 \$243. Eves 8 Wed 3. Sat 5.30 and 8.30. RICHARD TODD, Derren Nesbitt and Carok Mowism in THE BUSINESS OF MURDER

DUKE OF YORK'S. 836 5122. CC 836 9837. Group sales 379 6081. Eyes 7.45. Sat 8.15. Mat Thurs 3.0 6 Sat 5.0. Simon Callow & Pairick Ryecart in J. P. Dooleavy's BALTHAZAR. Enlew pre-show supper at Care Charto plus the for £7.80. Tel 01-930 4740.

GARRICK. CC 838 4501. Eves 8. Mats Wed 3. Set 5 8. 11th HYSTERICAL YEAR OF THE LONGEST RUNNING COMEDY IN THE WORLD. NO SEX PLEASE—WE'RE EXITISH. Directed by Allen Davis. Group sales 80x Orice 379 6061. Credit card bookings §30 0731.

GLOBE. S CC 437 1592, 439 6770-6779.

PASS THE BUTLER. The new comedy hit by Eric idle with WILLIAM RUSHTON.
JOHN FORTUNE, MADGE RYAN and PETER JONES. Mon-Thurs 8.0. Fri & Sat 8.0 & 8.45. Group sales Box office 379 6061.

HAYMARKET THEATRE ROYAL. 950 9532 Eyes 7.30. Mass Wed 2.50. Set 4.0 PENELOPE KEITH. ANTHONY QUAYLE. TREVOR. PEACOCK IS HORSON'S CHOICE. A comedy by Harold Brighouse. Directed by Rohald Eyre.

HAYMARKET THEATRE ROYAL 930.
9832. Evps 7.30. Mats wed 2.30. Sat
4:00. Openins Apr 1. Prevs commencing
March
ANTHONY QUAYLE, MICHAEL
DENISON, DULCIE GRAY in A COAT
OF VARNISH. A new play by Ronald
Millar running in repertoire with Hobsons
Choice.

MAX LOPPERT

handsome: a concert performance of Bach's sixth opera ducted by Charles Mackerras. presented in association with Radio 3, and broadcast live from the Logan Hall. Owing to the last-minute illness of Ann Murray in a leading role, the occasion was less than one hoped it would be; a cloud lay all evening over the performance, refusing to be dispelled.

NER MAJESTY'S, 930 5506-7. CC 930 4025-6. Group sales 379 5061. Evas 7.30. Set mat 3.0. FRANK PINLAY in AMADELIS by PETER SHAFFER. Directed by PETER HALL.

ONDON PALLADIUM, 01-437 7573.
MICHAEL CRAWFORD in the Broadway
Musical BARNUM, Ever 7.30. Max Wed
and Sat 2.45. GOOD FRIDAY SPECIAL
PERF 7.36. Use the Barnum Hofilion
01-437 2055. 01-724 8961. For instant
credit card reservations. NOW BOOKING TO FEBRUARY 5 1983.

LYRIC. S CC 437 3586. Grp sales 379
6081. Eves 8.0. Mat Wed 3.0. Sats 5.15.
Must end April 10, RICHARD ERIES.
PETER EGAN, Richard Peerson, Pat
Herwood, Alice Krige in BERNARD
SHAW'S ARMS AND THE MAN.

YRIC STUDIO: Ends Sati Ever 8 p. JAMES JOYCE & THE ISRAELITES.

MAYFAIR. 529 3035. CC 379 5565. Gro 8kos 836 3952. Opens Thurs Evas 8.30. Set 5.0 & 9.0. Leonie Hoffmeyr. Sarah McNair, Michele Maxwell in 800GIE. Seats 27.30 & 54.90. Theatre & Tiddy Dols supper tht \$12.00.

MERMAID TH. Blackfriers, EC4. 01-236 5568. SCC 01-236 5324. Ever 8.0. Fri 4. Sat 5.15 & 8.30. ALEC MCCOWAN In THE PORTAGE TO SAN CRISTORAL OF A.H. Adapted by Christopher Nampton from George Steiner's novel.

NATIONAL THEATRE. S 928 2252.
OLIVIER (open stage): Ton't, Tomor 7.15
GUYS AND DOLLS.
LYTTELTON (proscenium stage): Ton't,
Tomor 7.45 ON THE RAZZLE by Tom
Stoppsard.
COTTESLOE (small auditorium—low price
that): Ton't 7.30 SUMMER new play by
Edward Bond. Tomor 7.30 ONE WOMAN
PLAYS (not suitable for children).
Car park. Restaurant 928 2033. Credit
card bkgs 928 5933.
NT also at HER MAJESTY'S.

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graveyard. His centenary cele- the airs of the confidante got her through the long evenbration at this year's festival Barsene, a light, high-soprano ing, the sad truth is that Miss was therefore strongly indi- foretaste of Despina—all leave Lehane's voice is no longer cated. The form it took was a sharp reminder of the general want of dramatic, musical, and emotional richness Adriano in Siria, revived on connected and inseparable. Saturday for the first time Adriano in Siria is an opera Harrhy, as Hadrian's betrothed, since the 1765 premiere, con- entirely in major keys, best the neglected Sabina, sounded enjoyed for its succession of distinctly out of voice. Apart shapely, well contrasted airs, from Miss Cable, and alongside and for a charm of texture sound contributions from (Bach's use of a pair of flutes, Marllyn Hill Smith (Barsene) or oboes, or bassoons, is always and Alan Woodrow, the principrecisely

ingly seductive in the second that stylish opera seria soprano Such enjoyment was on tenor father, the fiery Parthian Saturday only intermittently king Osroa, by Ryland Davies come by for, though the alto — after a nervous start it was title role belongs to the good to hear him singing out Emperor Hadrian, and here so clearly and forcefully.

found Margaret Cable in clear Mackerras conducted the BBC ing to Burney's description of and confident form, the primo Concert Orchestra with much of Bach's melodic gift—"natural, musico part is that of the his wonted fire and convinced Parthian prince. Farnaspes; attack; but orchestral detail despite one's gratitude to and was sometimes scamped, and admiration for Maureen Lehane tempos did not always seem meltingly lyrical music of the for taking over at a very late ideally chosen.

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Monday March 22 1982

# Rescues and receivers

must feel that they have no were not willing to put in new friends left. Regularly attacked equity immediately. for their high profits, they now find themselves charged with shortsighted behaviour by calling in a receiver at Stone-Platt Industries, the textile machinery and engineering

Although the banks have sometimes been criticised in this column, we do not believe that they are at fault on this occasion or that the receivership is symptomatic of a deeper flaw in the relationship between the City and industry.

Stone-Platt's financial difficulties became apparent two banks agreed to reschedule their loans. As in several "rescue" cases, banks and institutions worked together with the encouragement of the Bank of England to see whether the business could be put on a sound footing. The result, in March of last year, was a financial reconstruction together with a change in management. Prospects of full recovery were far from certain, but banks and shareholders felt the risk was worth taking.
As it turned out, the com-

pany was hit by a drastic fall in demand in the main textile machinery division, Platt Saco Lowell. As the financial position deteriorated towards the end of last year, management decided to sell PSL; closure of the division would have involved write-offs and redundancy costs which would have sunk the whole company. Eventually an American buyer agreed to pay a modest price: the sale formed part of an attempted reconstruction which finally proved unworkable last

The dispute between banks and institutions concerned the financial consequences of the sale and the viability of the remaining business. As the banks saw it, the sale removed much of the security for their loans. Their net exposure to Stone-Platt would increase. They were being asked to shoulder a bigger burden in order to pre-serve a company whose condition, even after the reconstruction, would be fragile.

it was far too soon after the 1981 rescue for the banks to management should be given ago.

BRITAIN'S CLEARING banks more time. But they themselves

a lot of money if Stone-Platt failed. But the risk to the banks. which had been supporting the company for two years, was also very substantial. From their point of view a receivership leading to an orderly disposal of the business was the logical

It is not obvious that another reconstruction to keep Stone-Platt affoat would have been the best solution in industrial terms. Receivership may turn out to be a more constructive way of redeploying the assets and placing them in stronger hands.

aplomb, but the divergence of view between them and the institutions is not a disaster for the City. It is unfortunate that what had seemed a good example of constructive City in-tervention, followed by vigorous action on the part of the new management, should not in the end have succeeded. Both banks and institutions are under political pressure to show their concern for the long-term needs of industry and this may explain the bitterness of the recriminations over Stone-Platt. But it is the only failure of its kind so far; other rescue operations seem to be turning out well. There is no reason why the Stone-Platt case should discourage similar co-operative efforts in the future, as long as both sides recognise that their interests will not always

### Enough

deciding, in particular cases, that enough is enough. In any case, the main weakness of the banks' lending policies has not been the lack of long-term perspective, but the failure to be sufficiently critical; in their eagerness to lend they have not looked hard enough at how the customer's business is run and whether the management's plans are realistic. It is on this subject — the appraisal and monitoring of management where banks and institutions have a common interest and to some extent a shared respon-The institutions argued that sibility. The aim must be to take corrective action before, not after, the kind of crisis that pull out and that the new overtook Stone-Platt two years

# Future of the French franc

THE TRIALS of the French interest rates last week by the franc are a reminder of the Germans, the Swiss and the doubts which hung over the Dutch was no act of altruism to European Monetary System help the French franc, and when it was founded three marked no sudden willingness years ago. The inherent to see the D-mark weaken in strength of the German the interests of EMS solidarity. currency, the inflationary gap It merely showed what the surbetween West Germany and viving members of the D-mark France, and German determination not to allow the EMS to undermine the Bundesbank's monetary discipline, all sugman interest rates, the D-mark gested in early 1979 that the is still stronger on a tradenew experiment might prove weighted basis than it was at

But the sceptics were coufounded. The D-mark lost its gloss as the second oil shock struck and the West German current account deficit mounted to an unprecedented level. The Giscard Government impressed the markets with its commitment to a strong franc. And despite diverging inflation rates the system held together.

# Pressure

Even after the Mitterrand Government was elected last year the franc did not suffer greatly. Paris got away with a relatively minor devaluation last October (3 per cent against the ECU, 8.5 per cent against the D-mark) and early this year both Bonn and Paris could still share joint fears for the impact on their respective currencies of the high level of U.S. interest rates.

Yet Eurocurrency interest beneath the calm. A year ago the three-month deposit rates of the two currencies were level-pegging at 12 per cent. By establish sound money through the beginning of this year, the German rate had dropped to growth through sound money.

101 per cent while the Euro- Or should Paris adapt its franc rate has climbed to 16 policies to defend the franc? per cent. Today the D-mark Already it is moving in this pays 91 per cent while the inter-national money manager needs rates and by promising to limit 22 per cent to persuade him to government deficits to 3 per 22 per cent to persuade him to leave his funds in francs.

Everything is suddenly going right for the German currency. Inflation is now down to below 6 per cent, and the German metal workers have settled for a wage increase of 4.2 per cent. Belgium's defection from the Partly due to the slump in the hard currency ranks with what oil price, Germany is now heading for a DM 40-50bn (£9.5-11.9bn) trade surplus in 1982 and a balanced current account another big step towards becom-

The co-ordinated reduction in start.

bloc can now get away with in the face of rising U.S. interest rates. Despite the fall in Gerthe beginning of this year.

Meanwhile the French franc is struggling. Despite the oil reprieve, the trade deficit is expected to deteriorate substantially to FFr 80-100bn (£7.1-£8.9bn). And though inflation is moving encouragingly downwards, the Germans keep

making progress too.
The inflation differential remains stacked against the franc. OECD figures show that since the EMS stated, French hourly wage rates have gone up 45 per cent. Germany's 16 per cent, French consumer prices 38 per cent and Germany's 15 per cent. Yet to bridge these gaps the franc has been devalued by only 12 per cent against the D-mark during the life of EMS.

# Soft money.

Inexorably the markets are forcing Paris to choose. Should it "reculer pour mieux sauter?" rates told of mounting pressure A devaluation would not be inconsistent with policies aimed at "reconquering" the home market and which hope to reeconomic growth, rather than

cent of GDP. The West Germans can be counted upon to support the second option - as long as it remains practicable. Already they have expressed alarm at smacked of the EMS's first competitive devaluation. A French devaluation would take the EMS after a substantial deficit last ing the kind of soft-money club which Bonn feared from the

management had bred a mire of restrictive practices, rigid demarcation and overmanning that was slowly strangling the

manufacturing facility in Liverpool and saw an industrial

less nights about it."

That was seven years ago.

First, the U.S. company has

Since then two things have

from its own Liverpool horror

story and drawn a large part

of its workforce from among ex-Merseysiders. This plant

has been running for 18 months

and so far has been totally

in the American Can empire.

Second, new managers decided to bite the bullet at

Liverpool and attack some of

its problems head on. That has

been done by some ruthless

hatchet work which, the com-

pany admits, flouted employ-ment laws. It was also carried

through by a painful grinding process of trying to alter atti-

tudes, bargaining and wage structures. That has still some way to go and the future of

what remains of the Liverpool

operation may depend on how

The story of American Can

in the area over the last 15

years reflects remarkable shifts

in management behaviour and

shopfloor response. It also

points to four fundamental

points which may well apply to

A period of managerial appeasement in the face of en-

trenched union attitudes and an

absence of real communications

with the shopfloor almost wrecked a manufacturing site.

Some of management's right to

manage has been clawed back

by much more determined managers. But it has been pain-

For some employers, par-

ticularly those setting up new

plants, the advent of the right-

wing leadership in the Amai-

gamated Union of Engineering Workers—the sole union at

Runcorn where it has nego-

period that Mr Symon can say:

many other companies.

ful and difficult.

successful it eventually is.

The institutions stood to lose was going on there," says Dong Symon, the company's personnel director. "It was cost-ing us three times more to make cans there than it should have been doing. The top guys in the States were having sleep-

In public relations terms the banks should have handled the Stone-Platt affair with more

The need to take a long-term view cannot stop the banks from

AMERICAN CAN'S LIVERPOOL EXPERIENCE

# How a nightmare was ended

By Nick Garnett, Northern Correspondent



AUEW negotiator Mr Jack Whyman (left) and American Can personnel director Mr Doug Symon: "This fits the bill."

deals with companies. • Some senior American Can managers believe the new employment laws make it more difficult, though not impossible, to obtain the kind of agreement it has got at Runcorn. They may like much of the last bout of legislation but say the Employment Secretary has not spoken to enough people at the

sharp end of business. While some companies such as American Can are not keen on setting up new facilities in Liverpool itself they do not mind including a large element of ex-Merseysiders in their labour force. Nor does this prevent them securing high productivity.

The Liverpool facility was only bought by American Can in the late 1960s so some of ing before it came on the scene. The Liverpool plants were riddled with elitism of the three craft unions—the Engineering Workers, the Electrical and Plumbing Trades Union and the all of them in a dispute at There was very little general National Graphical Association one. National Graphical Association print union. Members of these three had their own lavatories —with their own locks and keys -which members of the general unions were forbidden by their own shopfloor col-

The craft divisions within the unions were formidable — as they still are in many factories. An AUEW line engineer waited tiated an operating agreement for an AUEW fitter if equipabolishing the demarcation conment had to be removed. If cept—has been a crucial that equipment possessed wirdevelopment. The environment ing, they both waited for an changed so much over a short EPTU operator.

leagues to use.

upwards into the skilled grades. This had to be done through the unions' four or five-year apprenticeship schemes though everyone knew that it only required 3,000 hours to turn out a skilled can maker. Absenteeism ran at 20 per

cent. "We had no proof but we believe there was an absentee-ism rota," says Mr Symon. "You know, 'George it's your turn today'." The general workers exercised equal power. The site's convenor was a fork lift truck driver who had organised the drivers into one union unit

production going. They just backed off all the time. "They had a storm once and water started coming in through the roof. The obvious thing to do was fix the roof, right? The labour was such that it said we're striking'. The management simply gave them an extra 2id an hour as 'welly' money and that stayed in the wage

Mr Symon says much of the problem was rooted in the attitude of directors. Shop stewards would appeal to them over the heads of line managers. across all the plants giving "The power of these line man-them the potential to shut down agers was simply eroded."

# The company sacked 350 workers out of 670 . . . output went up almost immediately

An effect of all this was astonishing overmanning in some areas. In the open-top plant the company eventually sacked in one go more than 350 workers out of 670. It says output went up almost immedi-

American Can management partly blames the Liverpool site's problems on obdurate unions. Mr Symon who was brought in in 1975 and began a shake-out at the plant — including demanning the fol-A fitter could then remove a lowing year - says there were

senior management and the shopfloor about the direction in which the company and the site was moving.
The new management team

(including Mr Symon), brought into the company in the mid-1970's swept some of these restrictive practices aside and severely cutback on manning. Some of its tactics were extremely tough and the shopfloor referred to the personnel section as the "dirty tricks department." With the advent of the Runcorn plant, the Liverpool site has been slimmed

many of the evils have gone, management concedes that on some issues—such as redefining job content-it set too hot a pace. It is a mark of how difficult it is for companies to claw back management's right to manage that the repercussions of the upheavals in the past seven years have still not

produced an accepted pay

structure. There does appear

nevertheless, to be a spirit of co-operation among the unions. The Runcorn plant is like another world. With the fillip of a new site and equipment, a more pleasant environment and compact scale-it employs just over 100—the company has also had the benefit of two influences: a new style of partnership agreement with the AUEW and a different approach to recruitment.

The AUEW's position has been "we'll give you a comprehensive agreement with in-built job mobility if you give us jobs and high pay." Mr Terry Duffy, the union's president was involved in selling the Runcorn project to American Can's U.S. vice-presidents who were immediately uneasy when they glanced at a map and saw how close Runcorn was to Liverpool.

The agreement was negotiated with the union-in the shape of Mr Jack Whyman, a members of the executive, and Mr David Gough, a district organiser—before recruitment even began. It is similar to an agreement by another can manufacturer. National Can. are looking for agreements that give job security, stability of working conditions and meet the demands of the company.

This fits the bill," says Mr

managers say it would now be legally more difficult to secur this arrangement because a workforce ballot would have to be carried out.

The agreement incitions in huge element of labour fieribihity and is a model of precise-ness. Spheres of activity listed in the operating booklet, for line engineers, for example, include " set-up and service equip ment, maintenance and repear of equipment, operate all eq ment, maximise production and quality of product, fault and and tune up line, carry one quality checks on componer and equipment, and use an lary equipment for exam fork lift trucks-to

There is aimost total downward flexibility. In other words, highly skilled electronic tachnicians can be required to che lavatories. "We wouldn't at them to though" says Mr Kan McCoy, the plant's personal manager. It's inefficient that of manpower. There's no demarcation here except demand tion of common sense.

There was very tight screening of recruits who all had at least three detailed interviews and who were required to salar manual aptitude tests—salar thing which many traditions workers view as an affront to their craft training. The company as a whole takes a positive -some might say robust line on screening. It uses all the agencies it can to identify Com-munists and "trouble makers" and is losthe to take on ex-

ex-Morseysiders, many from Runcorn itself in North Cheshire, which was concern as a Merseyaide overspill town. The rest are workers from other parts of Cheshire and South Lancashire who Mr McCoy says tend to be influenced by the old ICI ethic of company loyalty.

Pay is high at Russons.

Craftsmen working shafts are on £210 a week without overtism. unskilled on £163. Mr Lewis Connor, one of the plant's force force feels under pressure but some of this is self-generated by the speed of the commaking operation. The work environ-ment does hit you and it takes you a while to adapt but you do

get accustomed to it.

Regular briefing sessions involving the shopfloor have generated a good deal of healthy rivalry between the Runcorn American Can sites and other

bargain period that Mr Symon can say:

We've now got first class relations with other unions but I'm committed to a partnership with that other unions including the General and Municipal and the Transport and General are also prepared to do new one-union

A fitter could then remove a says there were some tough shop stewards, two or three of whom were Committed to a partnership with trained to operate a grinding the General and Municipal and the protected prepared to do new one-union

A fitter could then remove a says there were some tough shop stewards, two or three of whom were Commaking operation together with a small general container line.

But half of the problem was the protected show and Arbitration Service is now assisting in the tail.

But half of the problem was the management," says Mr Symon. "It was very weak. They prepared to do new one-union together with a small general container line.

But half of the problem was the management," says Mr Symon. "It was very weak. They were looking continually at short term problems of keeping that bargain.

The company was forbidden were looking continually at short term problems of keeping the Liverpool site. Though were prepared to accept all its Connor. relations depend on everyone keeping that bargain. "The company has got to ensure that pay here stays a bit better than

# Men & Matters

# The human touch

Aubrey Wilson is at last making headway in his crusade to per-suade the legal profession to shuffle off its mortal coyness. Wilson, one of Britain's most allow its members to attract more business within the con-fines of Rule 1, which forbids lawyers to tout.

Until recently, Wilson's mar-keting skills had been politely ignored by the Law Society. But now he has been given the goahead to lecture to lawyers all

over the country. Wilson, the 59-year-old "retired" head of Industrial Marketing Research, tells me his aim is to get solicitors to brighten their often fusty image in a multitude of small ways, so that clients will come to think of them as "nice people to deal

For example, many solicitors'



"Pm 58 per cent Labour, 37 per cent Conservative, 5 per cent Scottish Nationalist, so naturally I'm going to vote SDP."

more agreeable.

The impenetrable, arid jargon of many solicitors' letters is totally at ease. successful marketing men, has human touch. And Wilson been gently urging the Law believes solicitors should be Society for nearly two years to able to ring anybody who has recommended a client, simply to register thanks. According to Wilson, his

gospel is already bringing a sea-change in solicitors' atti-tudes. "Some of them really tudes. know where they are going," he

He has certainly converted my informant at the Law Society, who tells me: "Many solicitors have in no way moved into the 20th century in the marketing of their services. If the profession does not watch it, it will lose it clients to accountants and professional divorce ser-

# Hidden powers

Doing business used to be a it appears, it can also involve the shake in your voice.

Decision-making executives in the U.S. are now being offered what sounds a devilish device to monitor the micromeetings or on the phone. The electronic black-box,

which its maker, Frank Laczko of Arizona, calls the "Silent Partner," registers changes which reflect anxiety or stress. "It has to be used and applied The U.S. Government plans with some judgment," Laczko to build a Hollywood-type set says. "All it does is tell you that the person you are talking to is under stress. It does not visitors stay — in the neighbor why." tell you why.

But the inference is that if should find out why. Deception drama. causes stress.

offices have a patronising and job for between \$5,000 and Ronald Reagan and his White intimidating ambience, which Wilson advises should be made

Make sure the next time you. I intil power the training of Make sure the next time you ring the U.S. that your conscience is clear and you are

> Gun law Members of Parliament who are alarmed by increases in parliamentary rowdiness and violence in the outside world might be tempted to take a leaf from the

> legislative annals of Kentucky's General Assembly, which re-cently approved a Bill to let legislators carry concealed hand-guns in the chamber during debates. In addition to affording the legislators much needed protec-tion against the violent thugs who roam the streets of Ken-tucky's capital, Frankfort, this measure should assist the

> breaks of high spirits which sometimes occur in the house. The last time a gun was fired in the assembly chamber was in 1936, when two legislators got over-excited and began to hurl desks at each other, until some-

body fired a pistol into the air. Pistols could, of course, be put to less constitutional use. If there were hand-guns in the tremors in the voices of people chamber. one representative they talk to in the office, at predicted that "on some days here, half the members would get blown away."

# Secret games

bouring state of Maryland for its secret service recruits to act out the digital readout stutters, you their role in any assassination

The \$1.6m (£940,000) project Laczko's machine is small will also include a simulated course, will enough to fit into a brief case, shopping centre and a replica either way. and at \$965 (£567) a time, com- of a city street to allow agents pares favourably with larger to rehearse all aspects of versions, which do the same security involved in protecting

Until now, the training of

secret service recruits has been confined mainly to being shown films of officials entering and leaving the White House and Blair House. They have also had some practice in security measures at a mock shopping centre. Other training has been conducted at the White House itself, but this became so complicated that the new centre was necessary.

Although security officials said the plans were drawn up before the unsuccessful attempt to assassinate Reagan last March, it seems clear to me that the project may have at least something to do with Reagan's own B-film background.

# Live issue

One of the more extraspeaker to control the outordinary sights—and smells—at sea these days. I am told, are the oil tankers which have been converted to carry livestock. The ships have been fitted with 14storey steel pens, half above deck, which can hold anything up to 125,000 sheep.

> They have proved a profitable adaptation to trade in the Arabian Gulf where the demand for oil may vary but the demand for fresh meat is constant, But the trade, it seems, faces storms more dangerous than the

> Indian Ocean squalls which regularly cause 1 per cent casualties among the four-legged cargoes. Complaints have arisen from Australian trade unions about the loss of jobs in that country's

slaughter-houses because of the

live shipments. A special delegation, including government and union officials, is now trotting round the Middle East trying to find a compromise. The sheep, of course, will continue to lose

Observer

# A FINANCIAL TIMES SURVEY GOLD FUTURES

Tuesday 20th April 1982

The Financial Times proposes to publish a Survey on Gold Futures. The following synopsis outlines the topics to be discussed

1. INTRODUCTION - Role of planned London gold futures market opening on April 19. Details of contract, how it will work and membership. Links with physical gold trading and other futures markets. REVIEW of other gold futures markets in the world — (i) United States (New York and

Chicago), (ii) Winnipeg, (iii) Hong Kong, (iv) Singapore, (v) Sydney, (vi) Tokyo.

PHYSICAL GOLD TRADING in London,

Zurich, New York and other international centres. How the London bullion "fixings"

work. Russian and South African methods of selling. Prospects for hedging in futures.

4. MONETARY role of gold. Its kinks with currencies and influence and impact on

monetary system. COINS - Different types of coin available. both old and new. Impact of the futures market on this sector.

INVESTMENT — Various ways of investing

in gold, ranging from bullion and coins to futures or shares. Record of different forms of gold investment over the years. OPTIONS - How options work and where

they are available. SHARES - Review of gold producing companies in South Africa and elsewhere. Various influences affecting share prices.

9. MINING - How gold is mined in various ways; prospects for future supplies.

10. CONSUMPTION — Uses of gold in jewellery, dentistry, electronics and other outlets. The use likely to be made of the futures market by these sectors.

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Sietter Artice

# A thinking, talking computer...

By Guy de Jonquieres

EVER SINCE the dawn of the alone it trebled between 1966 computer age, electronics engineers have dreamed of designing an "intelligent" machine endowed with human characteristics such as the powers of reasoning and speech. During in inventing wholly new ones. the next decade. Japan hopes to turn that dream into a

1983

The vehicle is a Governmentsponsored project to develop what is known as the Fifth Generation Computer. It is a key element in a strategy to capture the lead in highly sophisticated knowledge processing systems which, many experts believe, will carry into the 21st-ceptury the industrial and economic revolution trig-gered off by the microchip.

The Fifth Generation Computer will be the space shuttle of human knowledge," according to Professor Tohru Motooka of Tokyo University, the project leader, "It will give mankind access to valuable new economic resources. It will be extremely versatile and will be sold on a commercial basis."

That Japan should be aiming for such ambitious goals is a powerful demonstration of the self-confidence generated by its recept spectacular successes in electronics manufacturing.

To the chagrin of the Americans, Japanese manufacturers have captured about twothirds of the market for the latest type of microchip memories, 64-K RAMs, which store 65,000 bits of information on a sliver of silicon.

But Japan's Ministry of International Trade and Industry (MITI) believes that more must be done. As well as funding the initial work on the Fifth Generation Computer—which may eventually cost as much as £250m to develop-it is stepping up spending on research into basic technologies, which may start to yield results only in the 1990s or beyond.

The stated aim is to equip Japan with the resources needed to secure its technological independence from the West and to establish its credentials as a centre of genuine innovation.

The image of Japan as a nation of slavish imitators, measure is the sharp rise in the

and 1976 to more than 25,000. which were already proven-not

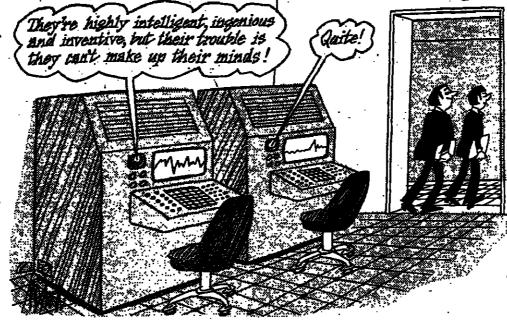
Many Japanese experts are concerned that without firmer underpinnings, their country's future technological development may be blown off-course. We must make imaginative breakthroughs," says Professor Shoji Tanaka of Tokyo University, who headed the MITI-funded programme to help Japan catch up in micro-electronics in the late 1970s. "Otherwise I fear that the Americans may make new dis-

coveries which will surprise us."
Ironically, however, it is widely conceded that the Fifth Generation Computer project will not be achieved without Western help—and approval.
With surprising diffidence, Dr
Kazuhiro Fuchi, a senior
scientist with the Agency of
Industrial Science and Technology (AIST) - MITT's research and development arm—admits:
"It would be fatal for us if Western experts tolds us that

the project was not aimed in the right direction." This need for reassurance stems not only from the fact in detail for the first time. that the project is by far the grandest and most expensive of its type anywhere in the world. It also reflects an acute awareweak in writing software, or tasks which at present can only programming. And it is in the be done through the intervenbreakthroughs will have to be these might include: made if the Fifth Generation • Automatic language transla-

I per cent inspiration. The Document preparation, using skills it requires are quite typewriters which would condistinct from those needed to vert human speech directly into build the computer itself-as the printed word. different as the manufacture of Professional consultation. By television sets is from making transferring to the machine the broadcasts to screen on some of the expertise of, say, a

trying to increase productivity patients and help diagnose iliwhich it has achieved in indus-trial production. But it has yet to display the capacity for conpopular even a decade ago, is ceptual originality and intuitive clearly no longer true. One brilliance of the very best proceptual originality and intuitive but are almost incapable of grammers in the West.



operation in developing the Fifth Generation Computer. It ment, the academic world and industry in the U.S. and Europe to a conference in Tokyo at which it unveiled its thinking

The aim of the project is to develop by 1991 a working prototype which would form the basis for large-scale production of machines able to perform tion of human beings. Typically,

tion. This is a particularly high Like Thomas Edison's definipriority for the Japanese, whose tion of genius, writing software own language is notoriously

medical specialist, the machines Japan is investing heavily in could be used to question

● - Decision-taking. Today's computers can process vast amounts of data at high speeds using them to form reasoned judgments. One objective set Last October, MITI made its' for the Fifth Generation Comregistered abroad; in the U.S. first bid to attract international puter is to give it powers of

inference which would enable it cord of undertaking projects to assemble a mass of informa- whose ultimate goals are not sequence and draw conclusions

But foreign delegates who had expected a clear blueprint for such a machine to be revealed at the conference were disappointed. Instead, it was prethough related concepts. To realise them would depend on important advances being made in fields including the "architecture" or internal design of computers, the special languages needed to programme them, the structure of electronic data

Western research teams, notably in the U.S. and Britain, have been beavering away at these problems for some years, partners come forward. Pro-Though the fruits of their fessor Motooka has suggested labours are starting to appear commercially-for example in computers which can respond Generation Computer is too

the Japanese have a track re- more powerful than the biggest process from a control centre... marised in the Budget statement the Middle Ages.

whose ultimate goals are not reached but which are nevertheless tremendously successful from an industrial and commercial point of view."

Whether or not it reaches its intended destination-and some Western experts think that it may change course several times-the idea of riding on Japan's computer "space shuttle" has aroused excitement overseas, particularly Britain, The Government now considering ways arranging UK collaboration.

Officially, MITI, which is bases in which information is stored and techniques enabling on the first three-year phase of computers to recognise patterns other countries should work on other countries should work on separate schemes and compare progress at regular intervals. But if not enough international systems. that it may be necessary to headhunt brains from abroad.

the Cray 1, which can handle up to 250m pieces of informa-

To operate at such speeds, a computer would need electronic circuits that worked much faster than even the most advanced of today's chips.

In the future, Japan envisages that light waves will be increasingly important as a means of transmitting computer information. In 1979 MITI launched a £50m research programme with major companies into optical communications, which use lasers to generate light pulses and send them down transparent optical fibre strands. At the receiving end. the pulses are converted into electronic pulses and fed into a computer.

devices.

companies

But for Dr Tanaka, who is heading the research into new devices, these are just steps on the way to a bigger goal. After 1985, he says, Japan will start concentrating on assembling the different types of new device into large, integrated

Work has already started on a plan for an automated steel plant, equipped with a network of several thousand optical The new types of electronic sensing devices which would to a selection of spoken instruc- device to be used in the Fifth monitor all its major functions tions-most believe that the ten- Generation Computer are being and report to a computer. The year time-table set for the Fifth developed in other programmes. schematic diagram depicts a web some of them jointly funded by of electronic circuitry linking MITI and industry. One is a the different production units. "It's extremely ambitious," project to build a giant "super- At the top of the drawing, it is says Professor Brian Randell of computer" for purposes like just possible to make out the Newcastle University, who meteorological forecasting. The outlines of two tiny human best to describe the effect of the resources to act that way attended the conference. "But aim is to make it 1,000 times figures supervising the whole all the financial policies sum-disappeared with the waning of

of today's scientific computers,

Meanwhile, MIT1 is turning its attention to still more advanced areas. Last year, it established for the first time a budget for "basic technologies to finance long-term research into new materials, biotech-nology and new electronic

One of the most fascinating projects is to develop an "artificial eye" on a chip only a few centimetres square, which would convert visual information into computerised signals for storage or display. It is expected to take at least 10 years to achieve, but Japanese developed simpler types of optical sensors. In the past two years. Toshiba is said to have developed 45 different types,

THERE CAN have been few as being to keep total spending Budgets which have given rise more or less on a neutral course. has been widely welcomed, but cited are in cash and represent for opposite reasons. Some have Money GDP. The improvement the Government's own line.

and suddenly you receive a surthe price rise is put at 8 to 9 prise envelope containing £50 per cent, which will make room for tax overpayment, your first for a rise in output of 1 to 2 reaction is to feel very pleased. per cent. Later on you will realise that you are still paying £1,000 more tax than last year.

If you don't believe mc, look at a Rowe and Pitman circular by the Oxford economist, Walter Eltis, which is a reasoned eulogy in praise of the Budget. But he nevertheless calculates that between 1980-81 and 1982-83 taxation increased by over 2 per cent of the Gross Domestic Product.

The rise occurred in the first of the two fiscal years. In 1982-83 the tax proportion is expected to remain more or less stable. As there has been a deliberate shift in the balance away from industry, the personal sector will pay more.

The aim of gradually reducing the PSBR proportion of the national product is a sensible one. My quarrel is not with the fiscal judgment but the attempt to present it as a distribution "goodies"-not even with those who make the attempt, but with those who are taken in. A coherent justification of the

Budget strategy is to be found (" Red Book "), if only ministers would use it. The forecast of Treasury economists, which includes the effect of both policy is that total cash spending, measured by money GDP will rise by nearly 104 per cent in 1982-83 compared with just under 10 per cent the previous

Why the Budget still puzzles

By Samuel Brittan

to such contradictory reaction Where then is the recovery as the recent British one. It to come from? The figures just said that it has stimulated is expected to come from a spending power; others that it change in the composition of has kept the counter-inflationary that GDP. More of the increstrategy strictly on course. Yet ment is expected to go into others have said that it has done output and less into higher both simultaneously, which is prices and wages than in the previous year. In 1980-81 the The personal tax aspects are 10 per cent rise in money GDP the easiest to explain. If the was made up of a 12 per cent Inland Revenue has sent you increase in prices and 2 per increased tax demands of £1.050, cent fall in output. In 1982.83

> Sir Geoffrey Howe chose to insufy his measures in an entirely different way when he wound up the Budget debate last week. He simply claimed that the interest rate fall permitted by the tightening of the PSBR would have a more than offsetting effect on output. He no one knows how interest rates are going to behave or how the Government will react when there are conflicts between the vaguely drawn criteria for setting interest rates set out in

The basic question is whether a given growth of monetary demand will lead to more out put and less inflation if it is reached by a combination of a low Budget deficit and some-what lower interest rates than with a higher Budget deficit and higher interest rates. Many City analysts and politicians will argue the former: most forecasting models favour the latter. The truth is that no general statement is possible in the present state of knowledge and an agnosticism is in order.

On earlier occasions I have defended the Government from opponents who wanted it to act has the power to increase the supply of satisfaction enjoyed by the population if only he chooses to do so. Now however it is the Government itself which is claiming the mantle of year. Given the considerable the job of non-partisan analysts error in such forecasts, it is to point out that monarchs with

# Letters to the Editor

# Zero coupons: bed and breakfast: paper gains

From Mr J. Percical Sir .- Samuel Brittan's piece in Lombard of March 15 posed the central problem of com-pany investment, "that the initial years of adverse cash flow are more than many companies can bear " because of high interest rates. A better answer lay hidden in the

proposed.

The issue of indexed-linked loan stocks would indeed seem to give the lender the benefit of the capital gains protection set forth in the Budget. But indexation adds yet another uncertainty to the issuer's funding problems in that the ultimate repayment cost is unknown.

Budget than the one Mr Brittan

The answer is the zerocoupon bend, which has had such a success in the Euro-bond market since its introduction in January last year by Salo-mon Bros. on behalf of General Motors. Issued at a deep discount to maturity value, with no interest, the zero-coupon bond converts the whole of the to the lender into capital gain. Whatever the attitude of the

Inland Revenue, there is no apparent reason to suppose it would differ as between indexed or zero-coupon bonds. The advantage of the latter is that cost to the borrower and return to the lender are both known. And the initial cash flow cost to the lender is zero. 24350 Tocane, France.

From Mr T. Goodman
Sir,—Mr Sutherland (March
16) implies that Capital gains
tax may be saved by bed and breakfasting assets prior to indexation. Given that the tax paid has an opportunity cost of a factor equal to inflation, bed

Moreover, the expenses of bated by the fact that present opportunity cost could for this purpose be taken as the rate of return on Government indexlinked stocks, and is a factor greater than the rate of inflation.

T. P. Goodman. 15 Saville Road, Broadgreen, Liverpool 13.

From Mr D. Townsend Sir,—Mr Lewis (March 12) quotes the Chancellor of the Exchequer as saying "it is intolerable for people to be permanently condemned to be toyed on sains that are apparent taxed on gains that are apparent paper." The consequent Budget proposals to remove such paper gains from capital gains tax must be welcomed. Given Sir Geoffrey's new-found concern for fiscal justice, however, can we anticipate that that similar redress will be accorded to people who are condemned to

pay tax on paper income? Will the Finance Bill be appro-priately amended during its passage through Parliament?
It is self-evident that so long as inflation obtains, interest rates will comprise two distinct ele-ments—the real rate of interest, plus what is effectively a capital repayment to compensate for the "inflation erosion" of the real value of the principal amount on which the interest is calculated. To levy income tax on such repayments is tantamount to a tax on capital, simply

and breakfasting has no advan- tention, a comparison of the interest yields on 13} per cent Exchequer Stock 1998—(13.73 bed and breakfasting make this per cent) and 21 per cent proposition disadvantageous. Treasury—Index Linked 1998— This disadvantage is exacer- (2.20 per cent), should suffice. The yield difference-11.53 per cent-represents the capital repayment element which the market requires to compensate for the ravages of inflation.

Therefore if paper income is to be treated for tax purposes in a similar manner to paper gains, relief should be provided by an allowance calculated by reference to the original cost of the interest-bearing investment and the retail price index, which can be offset against the paper income for tax purposes. D. A. Townsend. 11 Janmead.

Availability of Acts of law

From the Editor. Statutes in Force Sir.—Leaving on one side the controversial matter of the controversial matter of the drafting of Acts of Parliament, raised in Mr John Boyd's letter of March 5, I should like to reassure him about the availability of up-dated versions of Acts. This is a recently completed official revised edition of the public general Acts, designed to meet the very need designed to meet the very need that he describes. It is called Statutes in Force, is published by HM Stationery Office and can be bought in various forms, down to single copies of Acts.

another facet of the same tion of new Acis, further phenomenon which the Chan-editions of existing Acts and reflor has now officially recognised in connection with CGT.

Were corroborative evidence required to support this con-

# Policy is now mildly expansionary

From the Senior Economist, Laing and Cruickshank

Sir.-Samuel Brittan (Lombard March 15) argues that a cut of £1bn in the public sector borrowing requirement be-tween 1981-82 and 1982-83 "undoubtedly represents a tightening of fiscal policy." This is by no means the only interpretation of the figures.

Using the PSBR forecast as a summary measure of the thrust of fiscal policy is fraught with many well-known difficulties, not least that it is influenced by changes in output and relative prices which may be caused by external events as well as discretionary changes in the instruments of fiscal policy.

It is no coincidence that massive fiscal deflation was required to produce a less-than-commensurate cut in the PSBR for 1981-82 against the background of a fall in output between 1980-81 and 1981-82. Similarly, it is no coincidence that expansionary changes in fiscal policy produce a fall in the PSBR for 1982-83 when the

The Budget Red Book shows a rise in discretionary public expenditure (current and capital) of 9 per cent in the coming financial year, somewhat above the relevant infla-tion forecast, and most benefit rates will rise in real terms in November. On the tax side, personal allowances have been The Acts are printed as amended, and the edition is to raised by more than inflation. excise duties by less, and capital taxation relaxed. The increase in national insurance contributions (which in any case is hardly a discretionary change since the National Insurance Fund is obliged to run in balance) is compensated by the cut in the surcharge, and represents a change in the distribution of tax which has come two years too late. Where is the fiscal tightening?

Of course, it is right to argue tracts diverts resources from constituent of monetary policy the poorest countries is by no — though perhaps in a less means necessarily true. What deterministic way than is someis needed is more corporate times suggested — and that a British investment in the lower PSBR may open the door to lower interest rates. But Mr Luard's article manifests this does not have a strong a strange lack of reality and message for fiscal policy. In a balance. Aid is not a question few months time, after the in-"quality versus quantity." It evitable rebound in activity, it is a question of more quantity will be wrong for commentators constantly improving to suggest that the economy is expanding "despite" tight expanding fiscal policy. Malcoim Roberts. Laing and Cruickshank. The Stock Exchange, EC2



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NEW ISSUE All these securities having been sold, this announcement appears as a matter of record only. MARCH 1982.

Wood Gundy Limited .

### The merits of aid

important criteria when assessing the merits of British aid.

Widespread depression in the world calls for a new sense of dynamism and leadership in order to hasten recovery and development. Mr Luard does not mention the part played by British investment overseas since exchange controls were lifted. More effort is needed to increase investment in the low income countries to create employment and help them to pay their way and increase their standards of living.

immensely important and there-From Mr B. Mande

Sir,—Surely Mr Evan Luard

(March 17) has omitted some

(March 18) has omitted some

(March 19) has omitted some sense. To say that this compels the poorest countries is by no recipients to use the money in a way it would not otherwise have chosen is a clear nonsequitur

Aid cannot be divorced from political, industrial and commercial factors. Other countries take account of these factors, often to our detriment; witness the allocation of desalination plant contracts and many We cannot afford to ignore this factor in the battle

Mr Luard would surely agree of payments there is no reason that the reduction of unemploy- to give way in the fight to ment in this country is strengthen our future balances of payments.

be kept up to date by the addi-

To say that the use of aid poorest countries.

quality. B. A. E. Maude.

4 Bath Road.

BY JOHN MOORE, CITY CORRESPONDENT

court moves

This latest offer is conditional

port of Bell being discontinued. Mr Holmes a Court said yester-

about the implications of the court ruling, which was made

Television South West (Section:

In connection with the acquisition by BOC Group of

Software Sciences International

in December 1978, a final amount

of £2.6m has become payable as

consideration for the acquisition.

This is to be satisfied by the issue of 1,564,371 ordinary

Information Service:

Leisure).

**BOC GROUP** 

Enterprises.

DIRECTORS OF Associated Com- offer of 66p for each non-voting munications Corporation, the share, to a bid worth up to 1100 per non-voting share. entertainments conglomerate, are today to consider the position of His new offers have been Mr Robert Holmes a Court, the made through TVW Enterprises, Australian entrepreneur, as an Australian television company associate of Bell Group. TVW is making a two tier offer

At the same time the directors are to put in train moves in the for ACC, the highest offer worth Appeal Court in an effort to 110p for each quoted non-voting clarify an earlier decision by the "A" share, placing a value of clarify an earlier decision by the court on takeover attempts more than from on the entire mounted by the Australian.

A pre-condition of Mr Holmes a Court's original bid nigher offer, then a lower offer

for ACC by his master company worth 95p per share will be the first six months of the the Bell Group in January, was made. Current year. Over the same that Lord Grade must reason to the continuation of the continu that Lord Grade must resign as

Among the other conditions, to step down as chairman and Bell said that it must hold in chief executive then the TVW aggregate 50 per cent of the voting shares of ACC, which were largely held by the port of Bell being discontinued.

ACC directors, including Lord day that Bell intends to with-Grade, who stood down as chair-draw its original offer. "The man, gave irrevocable under-directors have a realease from takings to accept the offer in their undertakings from Bell," respect of around 64 per cent said Mr Holmes a Court. "But of the voting shares which they they seem to have panicked and held.

they seem to have panicked and gone back to the court of appeal

Their undertakings were sub-equently challenged by Heron The directors are concerned sequently challenged by Heron Corporation, the private company headed by Mr Gerald Ronson, which has made two counter-bids for ACC. The challenge was made through the courts and judges ruled carlier company of Bell Group, TVW

this month that the undertakings were "void and of no effect." Since hen Mr Holmes a Court has revised his takeover hid,

	SPAIN			iar 13	company, Mr Holmes a Court
	189	1-82		Price	said, "I have said all the way
	H-Gh	Low		5.4	along that if I do have a conflict
	343	251	Banco Bilbac	247	of interest I would most cer-
	260	280	Banco Central	348	tainly step down."
	320	229	Banco Extenor	302	He added: "I have consulted
	329	239	Banco Hispano	320	with the director-general of the
	128	110	Banco Ind. Cat	110	Takeover Panel and under the
	383	284	Banco Santander .	352	
	235	148		210	City Code there is no conflict. I
	332	263	Banco Vizcaya	368	have also taken legal opinion."
r	252	203	Banco Zaragoza	245	The Takeover Panel is
7	175	82	Dragados	149	expected to announce this week
_	75	45	Espanola Zinc	61	its verdict on the purchase of
r	72	55		60	
_	55	22		41	925,000 shares in ACC by TVW
r	82.7	62.2		62.2	Enterprises which breached the
•	62.5			52.2	City code.
	102.5	70		92.5	<b>-</b>
•	104	70	Petroliber	99	TT Chara
•	102	10	Sogefisa	10	FT Share
£	80 -		Telefonica	71	•
	. 78.2	60	Union Elect	63.7	Information
•					<b>Information</b>

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NEW ISSUE

LADBROKE INDEX

# AIM capitalised at £14.7m

today of an offer for sale of 4m shares of AIM Group, a supplier of interior fittings for aircraft. At the offer price of 140p, the group is capitalised at £14.7m. The offer consist of 500,000 new shares, raising a net £340,000 after expenses for the company, and 3.5m shares being sold in equal amounts by the group's two shareholders.

AIM has been built up over the past decade by first bringing together an electrical contract engineering business and an aviation equipment manufac-turer and then taking over a quoted aircraft interiors company, W. Henshall, in 1978. Turnover has grown from £1.78m in the year to April, 1977 to £10.1m in 1981 and £5.68m in period pre-tax profits have risen from £141,000 to £1.7m

Last year, 65 per cent of turnover and 84 per cent of profits came from the aviation opera-AIM supplies galleys. cabin service equipment and craft and has built up a diversified clientele of aircraft manufacturers and airlines. It also fits bespoke interiors for



AIM Group directors (Left to Right): Mr Jeff Smith, chief. executive. Mr Caspar Macdonald-Hall, sales director, and Cmdr. Sam MacDonald, chairman, with Mr Bob Woodruff, foreman, putting the final touches to a galley for a HS 146.

The group had net tangible intend to pay a final dividend of ssets of £3.4m at October 31, 3.85p in respect of the current assets of £3.4m at October 31, 1981 and net liquid balances of £0.6m. Fixed assets of £1.9m consisted of £0.8m in plant and machinery and most of the balance in factories at

year. A full year rate of 5.75p is indicated. Mr J. C. Smith, the chief executive and Mr Caspar MacDenald-Hall, sales director, who each hold 3.25m shares Cambridge, Heathrow, Byfieet, Clauming the offer, are walving their entitlement to all but 0.1p per share of the final dividend in respect of 1981-82.

The offer for sale is being

made by County Bank and brokers to the offer are Cazenove. Applications are due before 10 am on Thursday,

comment

The Henshall acquisition in 1978. which caused a flurry of controversy at the time, provided AIM with the base 10 ecome a significant factor in the aircraft fittings business. As young directors have worked hard on productivity and have made the group competitive enough to build up exports to 12 per cent of turnover. Competitions EIS may complain that demand for galleys is at a low level but AIM's order books are at near-record levels. Most of the proceeds from the offer transport to the Iwo owners of are going to the two owners of the business, but the balance sheet and cash flow are strong and the group is likely to be on the acquisition trail soon with its paper. Its next strategic goal is to set up a U.S. style completion centre in the UK, where base aircraft off the where base aircraft off the assembly line are sent to be fitted with everything from avionics to ashtrays. The p/e of, 13.6 at the offer price probably leaves some room for a post-offer premium but, more important, the longer term prospects look very interesting.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. "Official indications are not available as to whether dividends are interims or finals and the subdivisions shown below are based mainly on last year's timetable.

Interims: J. and J. Makin Paper Mills, Reliable Properties, Second City Pro-perties, Trafford Park Estates, Woodrow

Wyatt.
Finals: Arncliffe, Bestson Clerk.
Cattle's. Exter Building and Construction, Relyon PBWS, Squirral Horn.
Williams and James (Engineers).

FUTURE DATES	•
Interims: Howden Group Newman-Tonks Peachey Property	Merch March March
Finals: Anglo-African Finance Automated Security Booker McConnell	March March March
British Aerospace	March March March March
Graen's Economiser Horizon Travel House Property Co London	April March March
Jove Investment Trust	March

# LAST YEAR, more foreign capital to £654m in the group's subsidiary. National Westminster

BY WILLIAM HALL

with regard to the earlier Bell offer, and its bearing on the new Mr Holmes a Court described the move as "academic and unnecessary" because Bell pro-posed to withdraw its original of \$470m of foreign loan capital in international markets and issued over \$300m of commercial paper in the U.S. money markets. On the chairmanship of the company. Mr Holmes a Court said, "I have said all the way along that if I do have a conflict

The money is being used to boost the group's international ansion and explains the near

currency loan capital was raised annual report published today. In Finance, raised DM 225m of by National Westminster Bank 1981 shareholders' funds rose that at any time in its history. In the group raised DM 225m of published today. In Finance, raised DM 225m of guaranteed bearer bonds. The group raised the equivalent assets grew from £34.57bn to mercial paper—short-term notes

NatWest's record foreign loans

doubling in the group's loan tion the group's Dutch finance paper was outstanding.

Last year the group raised two 10-year Eurobond issues totalling from giving the bank greater \$275m which were rated triple A by two leading New York rating agencies. The bank also raised a further \$100m of subordinated kets. At the end of last year over the property of the subordinated the subordinated two property in 1988. In additional triple was a subordinated two property in 1988. In additional triple was a subordinated two years over the subordinated two property in 1988. In additional triple was a subordinated two years are subordinated two years are subordinated two years and years are subordinated two years are subordinated t

# Sutcliffe Speakman 'still in loss'

AN IMPROVED outlook last man Engineering and Sutcliffe pany, particularly in the U.S. summer has, in the event, proved Speakman Carbon. The first will "but the confidence will only be insufficient to belp Sutcliffe Speakman, the engineering con-cern, avoid a third year of losses for the 12 months to March 31. The company confirmed that its latest year has been unprofitable despite a measure of optimism in the chairman's statement for 1980-81. The following security has been added to the Share

In 1961 the group pre-tax loss was £374,000 (£503,000). The main UK businesses are

to be reorganised with further cost-cutting to cope with the continuing effects of the reces-The two main operations of general engineering and specialised carbon production are to be hived-off from the parent -which will become a holding

be headed by Mr A. Moores, the street if we get the orders we group managing director. The arc anticipating at the end of second is the subject of an the day," he said. external appointment now being finalised.

Major cost-cutting exercises include a reduction in the floor space used by the company in its main Leigh plant in Lanca-shire. It is hoped to reduce usage by about 40 per cent and alternative options for the space are new under discussion.

A reduction in the plant's 275 Over 7, up to 8 ... workforce is also planned and Over 8, up to 9 ... sion in the engineering markets. talks are due to start with the several trades unions involved Over 10, up to 15... 144 next week.

Mr Moores said yesterday it was not yet persible to detail the effects of these measures.

# Public Works Loan Board rates Effective March 13

Over 15, up to 25:...

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment company — into two new sub- There were signs of better by half-yearly annuity (fixed equal half-yearly payments to include sidiaries called Sutcliffe Speak- market conditions for the com- principal and interest). \ \text{With half-yearly payments of interest only.}

This announcement appears as a matter of record only



# AMADA CO., LTD.

U.S. \$30.000.000 5½ per cent Convertible Bonds due 1997

Nippon Kangyo Kakumaru (Europe) Limited J. Henry Schroder Wagg & Co. Limited Nomura International Limited Dai-Ichi Kangyo International Limited Banque Nationale de Paris Crédit Lyonnais Daiwa Europe Limited Dresdner Bank Aktiengesellschaft Kleinwort, Benson Limited Morgan Grenfell & Co. Limited Morgan Guaranty Ltd The National Commercial Bank (Saudi Arabia) The Nikko Securities Co., (Europe) Ltd. Pierson, Heldring & Pierson NV. The Taiyo Kobe Bank (Luxembourg) S.A. Union Bank of Switzerland (Securities) Limited

Alahli Bank of Kuwait KSC. Abu Dhabi Investment Company Amto International Limited Bank of Helsinki Ltd. - Bank of Tokyo International Limited Baring Brothers & Co., Limited Credit Suisse First Boston Limited Crédit Industriel et Commercial Daiwa Bank (Capital Management) Ltd. Fuji International Finance Limited Kuwait International Investment Co. sak. Euromobiliare Sp.A. LICB International Limited Lombard Odier International S.A. Mitsubishi Bank (Europe) SA. Mitsubishi Trust & Banking Corporation (Europe) S.A. Mitsui Finance Europe Limited Okasan International (Europe) Limited PKB Investments Limited New Japan Securities Europe Limited Smith Barney Harris Upham & Co. Incorporated Saitama Bank (Europe) S.A. Sanyo International Limited Vickers da Costa International Ltd. Wako International (Europe) Ltd. Tokai Bank (Nederland) NV

Westdeutsche Landesbank Girozentrale Yamaichi International (Europe) Limited

Yasuda Trust and Finance (Hong Kong) Limited

S. G. Warburg & Co. Ltd.

# Israel Discount **Bank Limited**

Head Office: 27/31 Yehuda Halevi Street, Tel-Aviv

Condensed Consolidated \* Balance Sheet as at 31st December, 1981

Assets	US Dollars*** (i	n thousands)
Cash and due from Banks	• •	4,663,641
Government and other securi	ties	695,515
Deposits with and loans to th	e Israel	,
Government		1,865,497
Loans, Bills discounted and o	ther accounts	2,131,191
Bank premises, other propert	y and equipment	43,903
Customers' liabilities		324,394
	Total Assets:	\$9,724,141
Liabilities		
Deposits		7,030,186
Government, Banks and other	r denosits	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

for granting of loans 1,235,218 Other accounts 51,837 Liabilities on account of customers 324,394 Debentures issued by Subsidiaries 792,144 Total Liabilities: 9,433,779

Capital Accounts

Capital Stock, Reserves and Surplus	127,622
Convertible Capital Notes	20,458
Minority interest	19,456
Convertible Debentures issued by	•
Subsidiary Company	37
Capital Notes**	122,789
Total Capital Accounts:	290,362
Total Liabilities and Capital Accounts:	\$9,724,141

\*Including Barclays Discount Bank Limited, The Israel Development and Mortgage Bank Limited, The Mercantile Bank of Israel Limited, The Discount Bank for Industrial Finance Limited, Manpikim — Discount Bank Issues Corporation Limited, Israel Discount Bank Onew York and Discount Bank (Latin America), Montevideo.

\*\*Including Unsubordinated Notes (US Dollars 80 million). \*\*This condensed statement has been arithmetically translated from Israel Shekets into US Dollars at the exchange rate prevailing on 31st December, 1981 IS 15.60 = US \$1.00 for the convenience of the reader.

> Over 270 Branches and Offices in Israel and abroad. UK Representative Office: 89 Duke Street, Landon, Wrl.

Financial Times Monday March 22 1982 Pending dividends

Dates when some of the more important company distinged statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board matrices (indicated thus?) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed. "Announcement last year."

: .	Date	Announce	Date	. Autounce: ment lest year
	<b>*</b>	9 <b>4</b> 41 €1141 € 2	LLST Apr : 2	Had 4.066
*Aemstehnn	.Mar 30		Ladbroke Apr 1	rnai 6.96
Equipment	Mar 24	let. Q Lib	ILANG SIANNI MANU I	Final 1376
BAT INGS.	Apr 27	Int. 6.5	Laporte Inda Apr 23	Final 33
-RRA	Mar Z5	Final 0.9	Land Inda Apr 9	Final 5 96
	, M&4/ 24	Final B.C.	Lagal and	
*BCQ .	MH 43	Frank 3 6	General Apr T	Final &B
Babcock Inti	Wat or	Pinal 4 V	London Brick .Apr 4	Final 2 652
Bank of Scottand	Apr 14	Final 9.5	"Low and Soner Mar 29	Finel 9.6
Barrow	жµ		"Luces indsMer 25.	in 24 _∖.
Hachurn	Apr 15	Fmat 14 .	Afenzies	
*Bell (A.)	Mar 23	Int. 2 332	(John) Apr 22	SHEET P.D.
Bestoball	.Mar 24	Firet 7.1	- Mills and	Ter B. K.
Rhue		Final 10.0	Allen Intl. Mar 15	m ou
Circle Inda	.Apr	Final 2.25	Margan Crucible Apr 9	Finel ED
Brent Cheris	May 23	FIGRI 4-42 .	Mowlem	
*Booker	70	Final 1 875	(John), Astr 30	Fritable 8.885
McConnell Bowater	Mer or	Frank 7 25	Marson Lints Mar 25	Int. 2 4364
Bowater			NE1	Fine! 2.5
Petazpece	Mar 30	Pinel 4.87	*Ocean Trensport . Mar 25	F 47 3
Brown Bovers			Transport Mer 25	THE ST
Kant	Apr 10	Fine! 1.2	Peechey Prop Mer 23	Finel 🔏 🖓
-Bunzi Pula			Pesri	Flack Steel
and Paper	.Mar 31	Final 3.02	Assurance Apr 15	ine typ:
Busmah Ori	Apr 15	Frank 5.0	Progenia Asce Apr 1.	Tunilla
Cage Inda	Mar 30	Fine) 7.3	*Reckitt end	1 14444
Crode Intt	Apr 14	Final 2.259 Final 7.5	Colman Mel 30	Final 5.5
Currys	Apr 41	Final 7.5	Reed (A.) Apr 2.	Sal Zda
DRG	WHI ST	Final 187	"Rio Tinto-	ALL DESCRIPTION
Daita	Apr 23	Front 1.62 Front 1.35	Zuic. Abt 33	Float 1015
Eagle Ster	Mar 24	Final 5.5	BDauliuses Mes 75	Fendi Z.J
Expanded			Rubacoid Apr 9 Rugby Primd	May 2.36
	Apr 14	Final 25	Rugby Prime.	
*Fairclough			CamentApr 5- Samuel Props. May 1-	, Pinenan
Constr.	.Mar 23	Final 2.85	annuei Frops. Port	
Flight	A-4 77	Final 16	"Scottiali MetropolitanApr •	)a1 1.25
Refuelling.	Apr 23	Final 9.5	Senior Eng. And 6	Final O.75
Gerrard and	'whi '	, , ,	. Simon EngApr 27	FIRST & D
Nat. Diac	.Apr 27	Final 9.0	*Senior Eng Apr 6 Simon Eng Apr 27 *Slough Ests Mar 25	Fmei (##
Grij a <del>nd</del>			-Stalitu waa	
Duffus .	.Abr 5.,	F-05  481 .	Nephew . Mar A	Final 2 6
*Glaxo	Apr 3	int 3.75 Final 4.9	Smiths Inds. Apr 14 Smith (W H ) Apr 21	Free 3.2 T
"Glynwred Hambro Life .	Les Torq.	Final 6 6	SIEUUSIO SUG	7 N.
Hampro Life .			Chartered Lot 7	Final 20.1
	May 1	Finel 6.5	*Sun Albanca Apr 7	Final 160 T
Harris		<u>.</u>	TarmesApr 28	- FIGAL TELT
Queensway	Apr 22	Final 4 G	Taylor And	Fundt 10 157
Hawker -		Final 5.2	Wnodrow Apr 5 Tozer Kensley Apr 21	Final 0.785
Siddeley •Hapworth	Apr 13	MINEL 3 Z	Travia shift "	
Ceramic .	Mar 24	Final 4 286	ArnoldApr 23	Final E.B
*Higgs and			ArnoldMar 23	Final 8.8
. Нір	Apr 6	Final 2.8	"V:CK#13NOFT 2*	Final 7.46
House of				Final Set
	ADI AT	Final 4.6	"Willie FeberMar 23 Wimpey (G.)Apr 30	riesi 1.2
"lbstock Johnsen	Anr 2	Final 3.0	*Yorkshite	
*Khipwort			Champ May 20	Find nit
Benson.	Mar 30	Final 6.0	* Soard meeting intim	atao Paghi
Kwik Sava	٠.		lssus since made. 170	tinge 6 201
Discount.	.May 1	int. 1.6	lesus since made. 9 For	<b></b>

# RECENT ISSUES

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# FIXED INTEREST STOCKS

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۱	98,58	1520	20,5	<b>25</b>	187	Trans	-Canada	a Pipel	lin <b>as 16</b> )	% Noti	25 ZDQ7	2434	+34

# "RIGHTS" OFFERS

	Issue	# <u>\$</u>		unc.	191	31/2		200 E 00	+or
	price	₹8	da •		Hìgh	Low	Stock	용률	<u> </u>
	70		15/3	19 4		73	- Clyde Petroleum	. 78	
	· 40.	F.P	8:5	23/4	48	. 40	*Energy Finance 10p	40	1
	30	NIL	! -	_	i 27pm	20pr	First Castle 10p	24om	1
	160	F.P.	22/3	29:4	188	164	Hunting Pet. Services	180	
	220	F.P.	26:2	26/3	295	258	Lovell (Y.J.)	. 286	
	A\$2.25	Nil	<u>;                                    </u>		20pm	1200	M.I.M.	18pm	,
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# M. J. H. Nightingale & Co. Limited 27/28 Lovat Lane London EC3R 8EB

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£0000's						₽/	
capitalisat	ion Company	B	Change	Gross	Yield		Fulfy
1.283		Price	on week	drv.(p)	) · <b>′</b> ′	Actual	ta:red
4,226	Ass. Brit. Ind. CULS.	729	÷ 3	70.Q	7.8		
1,123	Airsprung	73	<del></del>	4.7	8.4	11.6.	18.0
12.159	Armitage & Rhodes		_	4.3	9.6	3.8	8.5
1.338	Bardon Hill			9.7	4.9	. 9.7	11.8
	CCL 11pc Conv. Pref				14.7		
4.875 4.047	Deboran Services	63	<b>– 2</b> ``	60	9.5	3.1	
	Frank Horsell	127	- 1		5.0	74.4	23.5
11,702	.Frederick Parker	81	+ 1	5.4	7,9	4.1	7.9
978	George Blair	53	+ 1	_	/-		7.9
3,858		95	+ 1	.7.3	-7.7	6.8	
2,616	Isia Conv. Pref	109	<u> </u>		14.4		
.2,454	Jackson Group	97	1	7.0	7,2	2.1	6.8
15,734	James Burrough	114	+ 1		7.6	2.3	10.5
2,530	Robert Jankins	248	- 5	31.3	12.6		
3,180	Scruttors "A"	64	+ 1.	5.3			
3,881	Torday & Carlisle	158			8.3		
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-,	Brians name and the	228	+ 2	13 1	5.7	4.3	8.6
	Prices now available	ON P	restel pay	10.4814	<b>6</b> ,		
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# INPAL ANTUNDITY DOND TO

TOPAL AUTHUK	IIA R	UND	TAB	LE
Authority (telephone number in parentheses)	Annual gross interest	pay-	st Minimur sum	Life of bond
Knowsley (051-548 6555) Rochford (0702 546366)	% 14 . 13}	i-year	£ 1,000 500	

# FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years.

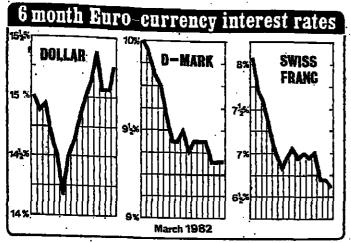
Interest paid gross, half-yearly. Rates for deposits received not later than

Deposits to and further information from The Treasurer, France for Industry plc, 91 Waterloo Rd., London SEI 8KP (01-928 7822, Ext. 367).

Cheques payable to "Bank of England, sle Fifth" RFE. is the holding company for ICFC and FCI.

INTERNATIONAL BONDS

# Buying short and buying quality



# POINTS OF NO RETURN

# Linking bond yields to currency rates

D-Mark to the dollar.

movements.

For sterling, Strauss Turn-bull says investors would only

need to expect the dollar to appreciate by 3 per cent over the next five years or 4 per

cent over ten years before it

would make sense to sell ster-ling bonds and buy dollar bonds.

These figures are small how-ever, in the context of the

violence of recent exchange

Turning to the Japanese yen, dollar-based investors would

have to assume a 30 per cent fall

over ten years to justify switching to lower-yielding yen bonds. SCST claims that for the

very little incentive to switch into D-mark, Swiss franc or yen bonds in the near future.

The study does not take into

Alan Friedman

account the fact that some in-

stitutional investors require a spread of currency holdings.

CURRENCY speculation, like a son gives an interest rate difgame of roulette, is one of the ferential of 5½ per cent. fastest methods known to man Although SGST does not of losing one's shirt. In the engage in currency forecasting, Eurobond market, the combination of volatile interest rates even rates "—the rate to which tion of volatile interest rates and uncertain currencies can provide investors with a hair-raising adventure.

even rates—the rate to which a lower-yielding currency has to appreciate against another to make it worth shifting funds

With these perils in mind into that currency. Societe Generale Strauss Turn- For example, the D-Mark bull (SGST) has just produced break-even rate against the Societe Generale Strauss Turnits latest edition in the "Points dollar in five years time is 1.8210 of No Return" series, a useful investor tool which shows what future shifts in currency rates are implied by present differences in the yields on bonds denominated in different

The last time SGST issued such a report was on the eveof President Reagan's election victory. Between October 1980 and last August the "Reagan dollar" appreciated by 20 per cent on average, according to

Since then, says the report. interest rate differentials have in the dollar against the yen widened and bond markets are over five years and 53 per cent discounting large percentage falls in the U.S. dollar.

The dollar-based investor must assume a decline of at dollar-based investor there is least 24 per cent against the D-Mark over the next five years in order to justify holding D-Mark bonds, claims the study.

This conclusion is reached by comparing the current yield curve on dollar paper against that on D-Marks. For bonds maturing in 1987, the compari-

CKS

NO TABLE

LAN DEPOSITS

one side of the Atlantic cheer- and you try to buy quality." other, not quite certain of the movement of money rates and hoping for the best.

The Bundesbank's 1 point cut in the special Lombard rate to 94 per cent last Thursday, combined with cuts in Swiss and Dutch rates on the same day, provided encouragement for already buoyant Continental markets. Then on Friday the Bundesbank gave another signal of its desire to ease interest rates when it announced a 34day securities repurchase agreement with a 9} per cent interest

This provided a real fillip to the Euro D-Mark sector and the. market ended the week in fine shape, bond prices having risen around -11 points on the week and a number of new issues trading above par.

Swiss franc foreign, bond prices also gained one to 13 points last week and both sixmonth Euro D-Mark and Swiss franc deposit rates declined by

point. The Eurodollar sector, by contrast, saw prices edge only i point higher by Friday. The six-month Eurodollar deposit rate refused to fall however, and ended the week at 151 per cent, up { point.

The Eurodollar sector was holding firm last week, but was you have to pay up.
not substantially improved. In One borrower which is most New York the codeword appears certainly paying a premium is to be that "if you buy some- Banobras, the Mexican public

financial community on the a fair amount of it is to be found in the \$1.6bn of new fixed-interest bonds which has been launched over the past three weeks. But last week saw a high content of floating rate notes (\$495m), usually a sign that the market is dithering about the outlook for interest

> Gulf Oil is a quality name, but its \$175m 12-year adjustable coupon paper—effectively threeyear rollover paper—was priced rather aggressively with a 141 per cent coupon. That is a Ma Bell-style coupon and although Gulf Oil is good quality, it apparently isn't in the AT and T league. The paper, managed by Salomon, CSFB and Merrill Lynch seemed to activities Lynch, seemed to be getting off to a slow start on Friday.

The same formula—adjustable

coupon three-year paper—was used for GMAC's \$100m issue on Friday through CSFB. There are some in the Eurodollar bond market who are now convinced that GMAC is in the running for the "Most Frequent Borrower of 1982" award, but the latest issue carries a 15½ per cent coupon at 99½ just to make sure the paper sells. If you want to be a frequent borrower—GMAC has this year issued \$800m (nominal value) of zero coupon bonds and \$250m of straights-

THIS MORNING the world of thing you buy short," and in works bank. The 174 per cent international finance is again the Eurodollar market the coupon on this 10-year paper divided between Europeans on watchword is "you buy short reflects both the traditional high rates paid in the Euromarket by ing cuts in short-term interest. There is quality paper around certain developing countries and rates and the American in the Eurodollar market and the less than rapturous reception the less than rapturous reception now being accorded to Mexican issuers as a result of the country's economic headaches.

At the other end of the image spectrum is the current SwFr 100m 12-year issue for Australia in the SwIss franc foreign bond market; the borrower is so well-liked in this market that its already low 6; per cent coupon has been cut to higher than the \$400m origin-61 per cent.

The Eurobond markets are not however, simply a collection of higher and lower quality issues. The outlook this morning seems bright for the Euro D-Mark and Swiss franc bond sectors both basking in the sunshine of easier interest rates. The Eurodollar sector too. stands a chance of performing

strongly over the next week or two. There is firm undertone of buying demand and much of the bad statistical news from the States is discounted. A great deal depends, as it usually does, on the path of the U.S. bond market and its capricious

In the less developed bulldog bond market - the domestic borrowers—today should see a new £100m issue for the World Bank, its second in less than a year. Given its \$8bn-plus 1982 borrowing needs, the World Bank must jump in where it can.

Alan Friedman | now stands at a record \$10bn of which one third is short-

# Opting for a generous margin pays off for Greece

GREECE'S decision to opt for a generous 🕯 per cent margin on its forcoming Eurocredit has paid off. On Friday the Central Bank was able to award a ally sought.

The eight-year credit will bear front-end fees of 2 per cent and repayments will begin after a five-year grace period. The underwriting group com-prises 18 banks including Credit Lyonnais and Morgan Guaranty who will act as joint

The Greek decision brings to an end weeks of speculation over the terms it might obtain for the credit. Banks were par-ticularly concerned that it might be tempted to opt for a deal including a per cent element in the margins which would have been difficult to sell to smaller participants

But the suspense continues in

the case of two other major borrowings, one for Spain which can use the leverage of its domestic banks to obtain fine margins and one for Portugal which would like a i per cent margin but admitted last week that its foreign debt

Telecommunication

Elsewhere Southern Europe, Italy's electric utility ENEL has awarded a mandate to Deutsche Bank for a large credit in an amount expected to be fixed this week. Market expectations on the margin centre around a spread of a per cent over London inter-bank offered rates (Libor) for

the first six years rising to ? per cent for the final two. Further North, Denmark's Export Financing Fund is seeking \$150m in the form of a six-year credit with a margin of 1 per cent over Eurodollar rates led by Bank of America International.

This operation follows hard on the heels of the successful \$1.2bn package arranged for the Kingdom of Denmark by Clticorp. The margin is lower than the 3-3 per cent paid by syndication since 1977 and bears the Kingdom over Eurocurrency rates, but the loan has a shorter average life of five thereafter.

years compared with 64.

A commitment fee of 1 per cent will be paid in the event that the credit is used to back up the issue of commercial paper in New York, although details of this are not yet finished. A degree of confusion now

surrounds the queue system for Brazilian public sector

borrowers. America has been sounding out international banks on a \$300m operation for Eletrobras, Chase Manhattan has obtained a firm mandate from the oil concern Petrobras to raise a \$300m. eight-year credit.

Petrobras is one of the most popular Brazilian public sector borrowers, offering a considerable amount of anciliary business and one which has not done a medium-term Eurocredit for over two years. It is paying the standard Brazilian terms of a margin of 21 per cent over Eurodollar rates or 17 per cent over U.S. prime.

Elsewhere, Egypt has asked Chase Manhattan to arrange a \$200m, rwo-year-standby revolving credit with the option of extending the facility for a further one year. This is Egypt's first public international

In Asia another fine marzin credit has been announced for a Malaysian borrower. Sabah Gas Industries is raising \$50m over ten years at a margin over Libor of 2 per cent through Chase Manhattan and Bank

Diawa Secs

Peter Montagnon

### **CURRENT INTERNATIONAL BOND ISSUES**

Borrowers	Amount m.	Maturity	Ay. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS -							
Spain‡ ·	100	1 <b>987</b>	5	15}	100	CSFB ·	15,750
Kajima Corp.§‡	30	1997	15	, 5 <u>į</u>	100	Morgan Stanley, Diawa Secs.	5.500
Malaysia†	250	1992	10	51	. 100	SBC Intl.	5.320
Amaxt	75	1 <del>99</del> 2	10	16 <u>₹</u>	106	SBC Intl., Kuhn Loeb	16.250
Allied Irish Banks†‡	100	1992_	10	5 <u>1</u> 0	100	CSFB, Allied Irish Im Bank, Merrill Lynch	
lsveimer†‡	75	1989	. 7	110	100	First Chicago	11.0000
Ford Credit Canada†** Freisch Groningsche	• 50	1988	6	69	•	Commerzbank	
Hypotheckbank†I	20	1987	5	152	100	Gutzwiller	15.750
Pacific Gas	45	1989	7	15 <u>1</u>	100	CSIFB	15.500
Gulf Oil	175	1994	12	141	991	Salomon Bros., CSFB Merrill Lynch	
Banobras	150	1992	10	17}	100	5G Warburg	17.250
Erste Oest. Spar Casse†‡		1992	10	<u>51</u> 0	100	Orion Royal Bank	5.2504
GMAC‡	100	1997	15	15 <del>]</del>	991	CSFB	15.340

1		
"Not yet priced. ‡ Finel terms. ** Placement. † Floating rate note. • Minimum. § C. with U.S. Securities and Exchange Commission. Note: Yields are relevanted on ARD basis.	nvertible. 1	† Registered

Borrowers ·	m. mount	Maturity	Ay. life Years	Coupon	Price	Lead manager	Oner yield
D-MARKS						<del>- , , — — — — — — — — — — — — — — — — — </del>	
Finlandİ	150	1989	7	93	100	Dresdner Bank	9.750
World Bank‡	100	1989	7	9- <u>}</u>	100	Deutsche Bank	9.500
DUTCH GUILDER			-				
Mortgage Bank of					_		
Denmark‡	100	1992	10 7	11 <del>}</del>	100 <u>‡</u>	Amrobank	11.410
Eurofima‡	50	198 <del>9</del>	7	70 <del>1</del>	100	Amrobank	10.500
Sweden	100	1992	8	11	*	ABN	•
SWISS FRANCS							
Swed. Export Credit:	100	1992		72	10 <del>0</del> ₹	Soditic, Chase Man (Suisse), Morgan	ì
E 17 - A	700	1004		-11	100	Stanley SA	7.680
Australia‡	100	1994	_	61	700	CS.	6.500
Vorariberger Kraftwerke A		1992	_	61	100	<u>cs</u>	6.750
Crown Zellerbach	100	1992	=_			SBC	
STERLING							
Soc. de Developpement Rg	. 30	1992	10	15 <u>ł</u>	190	SG Warburg	15.500
Quebec	35	1987	5	15 <del>]</del>	100	SG Warburg	15.500
YEN Caisse Nationale des							

notes have been sold. This amouncement appears as a matter of record only.



U.S. \$ 50,000,000

# THE JAPAN DEVELOPMENT BANK

15 1/2 % Guaranteed Notes Due 1987

Offering Price 100%

Unconditionally guaranteed by

**JAPAN** 

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CREDIT SUISSE FIRST BOSTON LIMITED

DEUTSCHE BANK AKTIENGESELLSCHAFT

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CHASE MANHATTAN LIMITED

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Banque Internationale à Luxembourg S.A.

Chemical Bank International Group Creditanstalt-Bankverein Dillon, Read Overseas Corporation

Fuji International Finance Limited Kuwait International Investment Co. s.a.k. McLeod Young Weir International Limited

lamuel Montegu & Co. Limited Nippon Credit International (HK) Ltd. Société Générale de Benque S.A.

Arab Banking Corporation (ABC)

Citicoro International Group Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Mitsubishi Bank (Europe) S.A. Morgan Grenfell & Co. Limited

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Nomura International Limited Smith Barney, Harris Upham & Co. Incorporated Sumitomo Finance International Uttion Bank of Switzerland (Securities) Limited

Companies and Markets

# Investors keep their distance despite peak real returns

THE REAL rate of interest in only 14 per cent. The strength the U.S. last week was probably of Fed Funds came partly from a record. Nobody knows fears that the money supply is exactly what it was, but it must due for another seasonal surge have been over ten per cent, about three times its historical

With prices at the factory gate now declining for the first time in six years and retail and other factors are expected prices rising five per cent at the to push it up in the weeks most, a prime rate of 161 per ahead. cent looks not just astronomical central bank rate cuts in quite preposterous. Yet U.S. indicators highlight

quite so dramatically the state of near crisis into which Wall Street's financial markets have been driven by the impasse over the Reagan Administration's fiscal policies and the throttling constraints of the Federal Reserve's tough monetary line.

With Mr Reagan refusing to back on his tax cuts or deficit this year and in the years ahead seem to be creeping up by billions of dollars a week. Unless drastic action is taken, the next budget starting in October is expected to have a deficit of at least \$120hn, double the previous record set in 1976 under the Ford Administration. and almost all of which will have to be financed in the U.S.

Against this gloomy back-ground, it is hard to see how the credit market's occasional rallies (of which there was another last week) can get very far. Many economists assert that the real rate of interest cannot possibly remain at its present levels. The truth of another week of what would normally be viewed as mouthwatering yields has passed without tempting more than a smattering of retail buying interest. Bond prices and short-term interest rates fluctuated slightly, but ended the week essentially unchanged, and trading was

The biggest stumbling block was the Fed Funds rate which stock with surprising tenacity to the 15 per cent level despite the predictions of money market analysts that it would soften. This put a heavy strain on traders who were trying to finance positions in the longer term market where yields were

THE NOMURA SECURITIES Co., LTD.

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which will force the Fed to clamp down further. Although these fears were unfounded last week (M1, the main measure, was down slightly) tax refunds Last week's round of Europe is unlikely to have any

impact on U.S. monetary policy. The strength of short term rates forced four large banks to rescind a 1 per cent cut in the prime rate and retreat to the 164 per cent level at which most other banks had wisely

Some of the market's weak ness followed news that the economy appeared to pick up defence spending plans, projec- a bit in February, posing the tions of the Federal Budget possibility of a rebound in credit possibility of a rebound in credit demand.

> Industrial production rose 1. per cent, the first gain in many months, and housing construc-tion leapt ahead. But many economists dismissed this as a bounce back from January when bitterly cold weather brought much of the country to a standstill. The key statistic for the credit markets this week will be the latest retail price inflation figure due tomorrow. The pace of borrowing in the

bond market eased a little last week because of the uncertainty. Citicorp, Household Finance and American Express each came to market for \$100m, the first two with floating rate notes. the matter, however, is that Bank of America also announced plans to issue zero coupon notes for the small saver. With a face value of \$1,000 they can be bought for either \$250. \$333 or \$500 maturing, respectively, in 10, 8 and 5

David Lascelles

U.S. INTEREST RATES (%) Mar 19 Mar 12 12.74 12.76 14.40 14.45 13.49 13.65 15.85 15.85 15.13 15.25 Source: Salomon Brothers (estimates)

# Norcem recovery leads to resumption of dividend

BY FAY GJESTER IN OSLO

strong recovery in profits for their conversion from oil to coal 1981 and plans to start repaying firing. Local cement production a dividend.

On sales 18 per cent higher at NKr 3.1bn, profits before tax emerge at NKr 53m (\$9m) compared to NKr 9.6m in 1980. A dividend of 10 per cent is Disposal profits, mostly share

saies, of NKr 21m take total pre-tax profits up to NKr 74m, against little more than breakeven in 1980 following an extraordinary debit of NKr 9.3m. The improved profit reflects bigher earnings by the foreign subsidiaries, the elimination of

direction, was far from good enough. Norcem is capital intensive and needs annual net

profits of between NKr 150m and NKr 200m "to be able to invest as we would like."

NORCEM, the Norwegian build- by the three Norwegian cement business remains cement. Its ing materials groups, reports a plants was partly a result of foreign cement trading operahas been reduced to 1.6m owner.

> tonnes: purchases of foreignmade cement last year reached Petroleum services increased turnover last year, but overall profits were about the same 25

BY PAUL BETTS IN NEW YORK

loss-makers and higher earnings company employees.

over 5m tonnes.

Air Florida, which has made major inroads in the U.S. air-line industry as a result of airline deregulation and its competitive advantage as a non-remarkable period of growth, unionised airline, said its air-reported a loss of \$5.9m last The improvement in earnings port and reservation employees year.

tions are handled through terminals where Norcem is part-

The newest of these is in Port Harcourt in Nigeria which cost NKr 80m to develop and will eventually handle im tonnes of cement a year. Partnered by Nigerian and Finnish interests. Norcem has a 20 per cent share-But the bulk of Norcem's holding in the terminal

# Airline spurns unionism

Union.

Managing h7igfl shrdlu shrd
Mr Gerhard Heiberg, managing director, said that the result, although "a step in the

FOR THE second time in the rejected by a 12-to-one margin ten-year history of Air Florida, to become members of the Airline Employees Association

> For Mr Eli Timoner, Air Florida's chairman, the defeat of the unions represented "another step in the airline's plan to return to profitability in 1982." Air Florida, after a

# Northern sells air freight arm

BURLINGTON NORTHERN, the U.S. railways, forest products and energy group, is selling its air freight forwarding operations for \$177m in cash. The company has agreed in principle to sell Burlington Northern Air Freight, whose

1981 revenues totalled \$350m. to Pittston, the coal mining-tosecurity services group. Pittston intends to operate BN Air Freight with no

changes in management or organisational structure. BN Air Freight provides domestic and international forwarding services and is claimed to be the second largest forwarder of air freight in the U.S. The disposal by Burlington

Northern is subject to com-pliance with regulatory requirements, a definitive purchase agreement and the approval by the boards of both companies.
Burlington Northern stressed that it could make no comment on its plans for investing the cash proceeds from the sale of BN Air Freight.

# Burlington | Hudson's Bay hit by retailing squeeze

year ended January, 1982, carnings were C\$388.1m against against C\$54.6m a year earlier. The poor outturn was due to 1980-81. the impact of the recession and a squeeze on consumers' disposable income particularly in the

operating loss.

The latest earnings were not dividends of C\$11.7m. However, the Bay, which is controlled by the International Thomson group, made a C\$382m special London.

HUSDON'S BAY, Canada's gain last year on the sale of largest retailer, reports operate a major holding in Hudson's ing earnings of C\$3.7m for the Bay Oil and Gas. Thus final net C\$73.4m on the same basis in

Revenue was C\$4 2bn against C\$3.8bn. The company operates the Bay department store chain, second half of the year.

However, the results were marginally ahead of expectations. Many analysts had expected the Bay to report an opening loss. gas company in Western Canada. The Bay operates major real

sufficient to cover preferred estate assets through Mark borough Properties, which has plans to develop the former Ray headquarters in the City of

# Credit watch on BAT

BAT, the UK tobacco and thinks current developments retailing company, and Marshall could affect the credit standing Field, the Chicago department of both companies. David store group for which it is Lascelles reports from New bidding \$346m have both been York, placed on "credit watch" by S a Standard and Poors, one of the would leading New York credit rating to BAT's and increase its leveragencies. This means S and P age.

S and P said the acquisition would add Marshall Field's debt

# Howard Miller returns to

head Avis Mr Howard C. Miller, Jr. has been appointed president and chief operating officer of AVIS



Mr Howard C. Miller, Jr.

INC., New York, an operating company of Norton Simon Inc. He was formerly president and chief executive officer of Canteen

Corporation, and had been in charge of Avis from 1968 to 1972 while an executive of International Telephone and Telegraph Corporation. Mr J. Patrick Barrett, an executive vice president of NSI, will continue as chief executive officer of Avis, a position he has held since the resignation of Mr James F. Calvano as Avis president and chief executive officer last August.

At UNITED BRANDS COM-PANY, New York, Mr Lionet Sterling has resigned as executive vice president, chief financial officer and a director. No replacement has been

• Dr Hans-Ulrich Doerig, head of the multinational services division of CREDIT SUISSE, has been appointed a deputy general manager of the bank. Mr Thomas Schmidheiny, management chairman of Holderbank Financiere Glarus, has succeeded former Swiss Finance Minister, Dr Nello Celio on the Credit Suisse board.

• PITNEY BOWES INC., Stamford, Conn., has elected Mr Carmine F. Adimando as vice president-controller of the corporation. He was vice-president-finance of the Wheeler Group, the direct mail catalogue

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BANQUE DE PARIS ET DES PAYS-BAS

subsidiary of Pitney Bowes. Mr Arthur R. Taylor, chairman, general manager of Houston pariner. He will succeed Mr president and chief executive operations.

Officer of RCTV Inc., and GAF CORPN., New York, has partner on November 1. Mr managing partner of Arthur Taylor and Co., has been elected a director of Pitney Bowes Inc. treasurer.

• Mr Harry Breeden has been appointed executive chairman of NORWEST HOLST AUSTRALIA PTY. He was previously manag-ing director of Norwest Holst Civil Engineering. The appointment is to strengthen and expand

INTERNATIONAL APPOINTMENTS

the group's operations Australia. Mr Ronald R. Glover has been appointed executive vice-president of marketing, and consumer financial services group at American Express headquarters in New York.

Mr James B. Youngblood has been named vice-president marketing, of the peripherals division of PERTEC COMdivision of PERTEC COM-PUTER CO, California, a wholly-owned subsidiary of Triumph-Mr Matthew J. Wall, has been

vice-president named stic operations of W. KELLOGG CO., the M. W. KELLOGG CO., a Meelabrator Frye Inc sub-sidiary. Mr Paul Williams, and sidiary. Mr Paul Williams, and executive vice-president of becomes senior vice-president of ITT Africa and the Middle East. international operations, and Mr © COOPERS AND LYBRAND. Mr Hans Sommer, general James J. Degnan, replaces Mr Dublin, has appointed Mr Kevin manager of Ebauches SA. is to

U.S. DOLLAR

operations.

GAF CORPN., New York, has elected Mr Bernard L. Kapell, a vice-president since 1979, as its Mr Bernard J. McFadden has been appointed general manager



· Mr Bernard J. McFadden

Flinn, who has been chairman and managing partner since the establishment of Coopers and Lybrand in Ireland in 1968, Will continue as chairman of the

 DART AND KRAFT, INC.
has named Mr William L. Jackson, president of Duracell International Inc., a business unit of Dart and Kraft, to the additional position of group vice-president of the corporation.

• Mr Hugh B. Firminger has ben appointed director of the

Michigan commerce department's trade office in Brussels. • Mr Thomas M. McHugh, senior vice president and manager of directors and officers liability insurance for HARBOR INSURANCE COMPANY. Los

He

Angeles, has retired.

 ASUAG (The General Corporation of Swiss Horological Industries) has appointed Mr Carl M. Meyer, assistant general manager of GWC (General Watch Co) financial director in place of Mr Helnz Hammerli.

succeeded by Mr Allen A.

take responsibility of Mr Hammerli for Les Fabriques d'Assortiments Reunies SA (FAR). Niverex SA and Pierres Holding SA. These changes take effect from April Mr Louis Castelli, president of Moore McCormack Energy, has been elected a vice president of the U.S. based MOORE McCORMACK RESOURCES INC. · Mr Harry Taylor has been elected president of MANUFAC TURERS HANOVER CORPORA

TION and Mr John R. Toroll III president of MANUFACTURERS HANOVER TRUST COMPANY. Mr Taylor and Mr Torell, for-merly vice chairmen of both organisations, succeed Mr John F. McGillicuddy who had been president of each institution. Mr McGillicuddy continues as chairman and chief executive of both the Trust Company and the Corporation. Mr Taylor has also been elected executive vice chairman of the Trust Company and Mr Torell executive vice thairman of the Corporation.

• ELECTRONIC MEMORIES AND MAGNETICS CORP. has appointed Mr W. D. Warres, formerly a vice president with Datapoint Corp. as president, replacing Mr Trade Taylor, who continues as chairman.

# The Japan Development Bank

(Incorporated pursuant to The Japan Development Bank Law)

U.S. \$ Denominated 8% Yen-Linked Guaranteed Notes 1987 of an aggregate principal amount equivalent to Yen 12,500,000,000

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BARING BROTHERS & Co., LIMITED CREDIT SUISSE FIRST BOSTON LIMITED GOLDMAN SACHS INTERNATIONAL CORP. IBJ INTERNATIONAL LIMITED KLEINWORT, BENSON LIMITED SMITH BARNEY, HARRIS UPHAM & CO. INCORPORATED KUWAIT INVESTMENT COMPANY (S.A.K.) Swiss Bank Corporation International Limited S. G. WARBURG & Co. LTD. ALGEMENE BANK NEDERLAND N.V. AMRO INTERNATIONAL LIMITED BANCA COMMERCIALE ITALIANA BANCO DEL GOTTARDO BANK OF AMERICA INTERNATIONAL LIMITED BANK OF HELSINKI LTD. BANQUE GÉNÉRALE DU LUXEMBOURG S.A. THE BANK OF TOKYO (HOLLAND) N.V. BANQUE DE L'INDOCRINE ET DE SUEZ BANQUE NATIONALE DE PARIS BANQUE WORMS BERLINER HANDELS-UND FRANKFURTER BANK Bergen Bank A/S Caisse des Depots et Consignations CITICORP INTERNATIONAL GROUP CHRISTIANA BANK OG KREDITKASSE CHASE MANHATTAN LIMITED CONTINENTAL ILLINOIS LIMITED COUNTY BANK LIMITED CRÉDIT COMMERCIALE DE FRANCE CREDIT INDUSTRIEL ET COMMERCIAL CREDIT LYONNAIS CREDITANSTALT-BANKVEREIN Dai-Ichi Kangyo International Limited Daiwa Europe Limited DBS-Daiwa Securities International Limited DG BANK DEUTSCHE GENOSSENSCHAFTSBANK DILLON, READ OVERSEAS CORPORATION EUROPEAN BANKING COMPANY LIMITED FUJI INTERNATIONAL FINANCE LIMITED GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESELLSCHAFT HAMBROS BANK LIMITED I. HENRY SCHRODER WAGG & Co. LIMITED HILL SAMUEL & CO. LIMITED INDUSTRIELBANK VON JAPAN (DEUTSCHLAND) AKTIENCESELLSCHAPT THE HONGKONG BANK GROUP KIDDER, PEABODY INTERNATIONAL LIMITED KUWAIT FOREIGN TRADING CONTRACTING AND INVESTMENT CO. (S.A.K.) MERRILL LYNCH INTERNATIONAL & CO. LTCB INTERNATIONAL LIMITED MANUFACTURERS HANOVER LIMITED Morgan Grenfell & Co. Limited MITSUI FINANCE EUROPE LIMITED MITSUBISHI BANK (EUROPE) S.A. Morgan Guaranty Pacific Limited Morgan Stanley International New Japan Securities Europe Limited NIPPON CREDIT BANK INTERNATIONAL (HK) LTD. THE NIKKO SECURITIES CO., (EUROPE) LTD. NIPPON KANGYO KAKUMURA (EUROPE) LIMITED NIPPON EUROPEAN BANK S.A. ORION ROYAL BANK LIMITED NOMURA INTERNATIONAL (HONG KONG) LTD. Samuel Montagu & Co. Limpted SALOMON BROTHERS INTERNATIONAL PRIVATBANKEN A/S Société Générale de Banque S.A. Skandinaviska Enskilda Banken SANWA BANK (UNDERWRITERS) LIMITED THE TAIYO KOBE BANK (LUXEMBOURG) S.A. SUMITOMO FINANCE INTERNATIONAL SVENSKA HANDELSBANKEN WAKO INTERNATIONAL (EUROPE) LIMITED TOKAI BANK NEDERLAND N.V. YAMAICHI INTERNATIONAL (EUROPE) LIMITED WESTDEUTSCHE LANDESBANK GIROZENTRALE

March 18, 1982

All of these securities have been sold. This announcement appears as a matter of record only.

# FT INTERNATIONAL BOND SERVICE on Change on ek Yield YEN STRAIGHTS Issued Bid Offer day week Yield

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Sanwa Int. Fin. 52, 88 ... 94
Scotland Int 52, 92 ... 94
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Average price chang						
		Cnv. price		Опа-	Chg. day	Des
Ailnomoto 51, 96	4/81 3/82 1/81 2/81 0/81 7/81 8/81 2/82 3/82	23.12 470 829 6170 300 1.36 615 1773	27 921, 921, 921, 93, 94, 122, 74, 74, 74,	251. 251. 251. 25 64. 20 89 841. 75	-01. +01. +01. +201. -21. -21.	10.1 85.1 -2.1 -0.1 -7.1 -6.1 -6.1
Kawasaki 52, 96	9/81 7/81 6/81 5/82 7/81 0/81 2/82 3/82 0/81 3/82 0/81 9/80 2/82	279 971 970 8,14 2190 1182 919 848 1597 652 975 191 585	40 87 AN PARTY TO THE STATE OF	651, 801, 871, 871, 871, 871, 871, 871, 871, 87	-17, -17, -1 +1 -12, -2, -73, -13, -13,	1,5 9,7 15,0 73,7 -21,7 2,7 10,7 0,0 16,6 2,5

**EUROBOND TURNOVER** (nominal value in \$m)

Cedel clear U.S. \$ bonds Previous week Other bonds

Previous week \* No information available previous day's price.

Last week.....

† Only one market maker supplied a price. STRAIGHT BONDS: The yield

is the yield to redemption of the mid-price; the amount issue is in millions of currency mits except for Yen bonds where it is in billions. Change on week = Change over price a week earlier. FLOATING RATE NOTES

Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Cdte=Bate next coupon becomes effective. Spread = Margin above six month offered rate (three-mooth; above mean rate) for U.S. C.cpn = The current C.yld = The current

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Chg day Change on day. Criv. date=first date for conversion into shares. Cnv. price = Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem = Per centage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by: Krediel bank NV: Gredit Commercial de France; Credit Lyonnals; Com-merzbank AG: Deutsche Bank AG: Westdeutsche Landesbank Girozentrale: Beague Generale du Luxembourg SA: Banque Internationale Lixembourg: Internationale Lincombours,
Kredietbenk Tuxembours,
Algemene Bank Nederland NV;
Pierson, Heldring and Pleason;
Credit Suisse/Swiss Credit Bank;
Union Bank of Switzerland;
Akroyd and Smithens; Bank;
Of Takwa International Banksers of Tokyo International; Bunkers Trust International: Gredit Com-mercial de France (Securities) merciai de France (Securius)
London; Citteoro International
Bank; Dalwa Europe NV; Deltec
Securities (UK); EBC: First
Chicago; Goldman Sachs International Corporation; Hambros
Bank; IBJ International; Kidder
Paulocky International; Manufac Peabody International; Manufac turers Hanover: Merrill Lynch, Morgan Stanley International Nikko Securifies Company (Europe); Orion Royal Bank Samuel Montagu and Go: Scan dinavian Bank; Societe Generale Strause Turnbull Summon Finance International G Warburg and Co. Wood Gundy

Closing prices on March 19

Copies of this Offer for Selenhaving attached therein the documents specified herein, have been delivered to the Registrar of Companies for registration.

purpose of giving information with regard to the Company and its sui



(Incorporated in England under the Companies Acts 1948 to 1967, No. 9724)

# OfferforSale

of 4,000,000 Ordinary shares of 10p each a

The Ordinary shares now offere declared or paid on the Ordi hare payable in full on application.

dividends hereafter of the Company.

Authorised

SHARE CAPITAL

Issued and now being issued fully paid

£1,250,000 in 12,500,000 Ordinary shares of 10p each

### Indebtedness

At the close of business on 26th February, 1982 the Company and its subsidiaries had outstanding borrowings of £186,621 (of which £62,530 was secured), a hire-purchase commitment of £8,883 and a contingent neither the Company nor its subsidiaries had at that date any loan capital, including term loans, outstanding, or created but unissued, mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments or guarantees or other material contingent liabilities

# **KEY INFORMATION**

The following information should be read in conjunction. with the full text of the Offer for Sale.

Principal activities

The Group's primary activity is the design and manufacture of a broad range of aircraft cabin interiors and equipment and protective coverings for military and civil aircraft; other activities include mechanical and electrical contract engineering and the design and manufacture of a range of patented ovens for use in commercial catering.

Turnover and pro	ofits <i>Turnover</i>	Profits before taxation
30th April	£'000	€000
1977	1,777	141
1978	3,057	384
1979	6,234	281
1980	8,090	1,037
1981	10,132	1,705
1982 (forecast	•	2,200

At the Offer for Sale price of 140p per share, the total value of the issued share capital immediately following the Offer for Sale will be £14.7 million.

Price-earnings ratio

On the basis of the forecast profit for the year to 30th April, 1982, adjusted to take account of interest on the net proceeds of the new shares now being issued, and after provision for corporation tax at 52 per cent., the price earnings ratio at the Offer for Sale price of 140p per share is 13.6 times.

On the basis of the expected dividend of 5.75p (net) per share for a full year, the gross dividend yield at the Offer for Sale price would be 5.87 per cent. After a full tax charge on the forecast profit, the dividend would be covered 1.75 times

excluding the benefit of any waivers.

Net tangible assets Following the Offer for Sale, the consolidated net tangible assets of the Group, based on the audited consolidated balance sheet at 31st October, 1981 and adjusted for the net proceeds of the new shares now being issued, will be £3.78

# DIRECTORS & ADVISORS

Robert MacDonald-Hall, (Chairman)
Victoria House, Victoria Street, Northam, Southampton SO1 1QZ. Jeffrey Colin Smith, (Group Chief Executive) Victoria House, Victoria Street, Northam, Southampton SO1 1QZ.

Caspar MacDonald-Hall Victoria House, Victoria Street, Northam, Southampton SO1 1QZ. Robert Anthony Green, F.C.A.

Victoria House, Victoria Street, Northam, Southampton SO1 1QZ. Sidney John Smith, M.Sc., C.Eng., F.R.Ae.S., F.B.I.S., A.M.J. Inst.E., M.LE.T.

Victoria House, Victoria Street, Northam, Southampton SO11QZ. SECRETARY AND REGISTERED OFFICE Robert Anthony Green, F.C.A.

Victoria House, Victoria Street, Northam, Southampton SO1 1QZ. STOCKBROKERS Cazenove & Co.

SOLICITORS TO THE COMPANY Rubinstein Callingham 6 Raymond Buildings, Grays Inn, London WC1R 5BZ.

12 Tokenhouse Yard, London EC2R 7AN.

SOLICITORS TO THE OFFER

Travers Smith. Braithwaite & Co. 6 Snow Hill, London EC1A 2AL.

JOINT AUDITORS AND JOINT REPORTING ACCOUNTANTS Binder Hamlyn 8 St. Bride Street, London EC4A 4DA.

Rothman Pantall & Co. Avebury House, St. Peter Street, Winchester, Hampshire SO238BN.

PROPERTY VALUERS Conway Relf, Chartered Surveyors 44 St. James's Place, London SWIA IPG.

National Westminster Bank PLC 21 Lombard Street, London EC3P 3AR.

REGISTRARS AND TRANSFER OFFICE National Westminster Bank PLC Registrar's Department, P.O. Box 82, 37 Broad Street, Bristol BS99 7NH.

The following information concerning the Company and its subsidiaries ("the Group") has been received by County Bank Limited from the Directors of the Company:--

The Group's primary activity is the design and manufacture of a broad range of aircraft cabin interiors and equipment for military and civil aircraft. The range includes galley and cabin service units, overhead storage racks, soundproofing materials, interior gamey and capin service units, overnead surage racks, soundpround materials, interior decor and trim and aircraft seating. The Group also manufactures specialised covers for all-weather protection for use in the aviation industry. It is one of the leaders in its field, capable of supplying a complete package to meet the particular requirements of its customers which include governments, major world airlines, aircraft manufacturers and

In addition the Group has two other principal activities. These are, first, a contracting business which comprises the design, installation and maintenance of heating, airconditioning, refrigeration, electrical and five protection systems; and second, the design and manufacture of a range of patents of overse which combine both micro-wave and convection principles known as "micro-aire" ovens.

The Group is the result of a series of successful acquisitions of a number of companies with good products and a sound engineering base, which were in need of reorganisation and investment. The Company was incorporated in February, 1970 by Mr. R. MacDonald-Hall and in that year acquired the assets and business of a mechanical and electrical contract engineering business, based in Southampton. This business is now carried on by a subsidiary. F. W. Cook (Mechanical Services) Limited ("Cooks), and has been expanded to include refrigeration and air-conditioning: In 1972, largely as a result of his experience and interest in aviation, Mr. R. MacDonald-Hall and his family acquired the first of the companies engaged in the manufacture of aviation equipment, John E. Clarke & Co., (Bournemouth) Limited ("Jecco").

In 1973 Mr. R. MacDonald-Hall sold the Company, which is now the holding company for the Group, to Mr. J. C. Smith and Mr. C. MacDonald-Hall in equal proportions. In 1978 the issued share capital of W. Henshall & Sons (Addiestone) Limited ("Henshall"), a public company listed on The Stock Exchange, was acquired by a general offer to its shareholders made by a joint company owned as two-thirds by the Company and one-third by Jecco. The acquisition of Henshall, together with its subsidiary, Fliteform Limited ("Fliteform"), greatly increased the Group's aviation business. This part of the business has subsequently been developed by the acquisition by a subsidiary, Henshall Bonded Assemblies Limited ("Bonded Assemblies"), of a business which manufactures lightweight composite materials.

Shortly before the acquisition of Henshall, Henshall had itself acquired Mealstream (UK) Limited ("Mealstream"), patentrights for a range of ovens and certain related assets. In 1980 the Company acquired from Mr. R. MacDonald-Hall and his family their interests in Jecco, which included its one third holding in Henshall. In 1982 the corporate structure of the Group was reorganised and the Company changed its name to AIM Group PLC.

Since 1978 a rationalisation programme has been completed to separate the activities of the enlarged Group into three principal divisions: aviation, mechanical and electrical contracting and oven manufacture.

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The relative contributions of the three divisions to turnover and profits before tax in the four financial years ended 30th April, 1981 and in the six months ended 31st October, 1981 were as follows:-

		:			ended	
	3	cars ended	30th Apri	L .	31st October.	
•	1978	1979	1980	<b>" 19</b> 87	1981	
: ·	£,000	£'000	£000	£'000	£000	
Turnover		. 7				
Aviation	1,116	3,705	5.783	6,632	3,353	
Mechanical and electrical contracting	1,941	2,211	1,774	3,089	2,108	
Micro-aire oven manufacture		318	533	411	217	
TOTAL	3,057	6,234	8,090	10,132	<u>5,678</u>	
			··· ·		Six months	
	•				anded.	
•	3	Year ended	20th Ami	•	31st October.	
	1978	1979	1980	• 1981	1981	
•	£'000	£'000	£000	£'000	£'000	
Profits before tex		*****	::			
Aviation	264	206	887	1,437	1,011	
Mechanical and electrical contracting	120	91 :	109	221	106	
Micro-aire oven manufacture		<u>- (16)</u>	. 41	47	<u> </u>	
TOTAL	384	281	1,037	1,705	1,133	
Aviation		——.	•			

This division comprises Henshall, Fliteform, Jecco and Bonded Assemblies and provides an integrated service covering the initial design stage, stress analysis, manufacture, installation, technical support and maintenance of complete aircraft cabin interiors, including equipment and associated hardware, soft furnishings and trim.

The aviation division companies and products are certified where relevant under appropriate engineering standards established by the United Kingdom Civil Aviation Authority, the Ministry of Defence and the Federal Aviation Administration in the United

Each of the four companies within the aviation division retains its own identity and distinct customer base, although their activities complement each other. The scope of the service to customers combined with the adaptability of its products enables the aviation division to cover the full extent of the aircraft cabin interior market from the commercial sirlines and major sircraft manufacturers to military and private aircraft users. The market includes refurbishment and spares as well as the supply of equipment for new aircraft. Costomers of the aviation division include the Ministry of Defence; a large number of the world's international airlines, major aircraft manufacturers; and equipment suppliers such as Martin-Baker Engineering, Plessey and EMI Electronics.

The proportion of sales in any one year to individual customers is dependent on the size and faming of particular contracts undertaken. This is especially true of sales to international airlines. Of the aircraft manufacturers, Boeing, British Aerospace, Westland Aircraft and Short Brothers are important customers. However, in the last two imancial years, no customer has accounted for more than twenty-five per cent. of the division's

The proportion of sales in any one year exported from the United Kingdom is affected by the timing of contract completions and delivery dates and can therefore vary significantly from year to year. However, aggregate exports during the last three completed financial years amounted to 8 per cent. of the division's turnover.

Henshall operates from factory premises in Byfleet, Surrey. Principal products

 wide and narrow bodied aircraft galleys, together with insert equipment including warming ovens, high temperature ovens, beverage containers and water boilers; - cabin service equipment, including a complete range of trolleys for meal service, duty free goods and waste.

aviation sheetmetal components, aircraft interior doors, light structural parts, aero-dynamic fairings, avionic racks, ductings and seat frames.

The galley systems, cabin service equipment and components are sold to civil aircraft manufacturers, the major British airlines and many European and international aircraft manuactories, the lajor british at lines and many southers and international airlines. Henshall galley systems are installed in all British Airways Concordes and L. 1011. TriStars. Other aircraft fitted with Henshall galley equipment include BAe 146 and Boeing 727 and 737. Galley equipment for the new Boeing 757 is currently in production and Henshall has recently been awarded a contract by British Caledonian to supply galleys for its A310 Airbus fleet.

Fliteform operates from factory premises at Heathrow Airport where it designs and manufactures a range of civil aircraft interior furnishings and equipment. In addition, Fliteform supplies specialist and custom-made products, individually manufactured to meet particular requirements and specifications for private, business and commuter aircraft.

-- aircraft cabin interiors, narrow bodied aircraft galley units, cabin service centres, on-

board aircraft lounge units and in-flight catering equipment. — overhead storage modules.

galley catches and attachment fittings, locks and retainers, seat accessories and baby

aircraft floors, bulkheads and bulkhead attachment fittings.

Recent contracts have included first class compartment bar units for Lufthansa in their Bosing 747s and for Gulf Air in their L.1011 TriStars. "Flitelid" overhead storage modules have been fitted in over four hundred civil aircraft throughout the world. Fliteform is the exclusive supplier of galleys to Short Brothers for their SD-330 and SD-360 commuter sircraft. A significant part of Fliteform's business consists of providing custom-designed and built interiors for privately owned aircraft and helicopters.

Jecco operates from premises in Bournemouth and designs and supplies soft furnishing and upholstery for aircraft interiors and external protective coverings. Jecco's principal products, supplied to both military and civil aircraft and helicopter manu-

pilot and passenger seat cushions, soundproofing panels and interior trim, mainly for

--- tropical and winter protective covers for aircraft, helicopters, radar ground equipment, aircraft probes and intake blanks and also map and instrument cases

--- survival and dinghy packs, and harness equipment for Martin-Baker ejector seats.

Jecco is the main supplier to Westland Aircraft of soundproofing and soft trim for all its helicopters. Jecco is also a main contractor for the manufacture of weatherproof covers for the Ministry of Defence for such aircraft as Tornado, Harrier, Jaguar and Hawk. In addition, Jecco supplies soft furnishings and trim for Fliteform's custom-built interiors.

Bonded Assemblies operates from factory premises in Cambridge and manufactures lightweight sandwich panels, vacuum-formed plastic components and light-weight bonded assemblies which combine the strength and rigidity of conventional materials with a considerable weight saving.

Bonded Assemblies' products are particularly directed towards applications where it is important to maximise fuel savings by extensive use of lightweight materials. Apart from companies in the aviation industry (including other companies in the Group's aviation division) Bonded Assemblies' products are supplied for use in radar and other high technology installations, railway coach building and the racing car industry.

Mechanical and electrical contracting Cooks, based in Southampton and Tonbridge, designs, installs and maintains heating, air-conditioning, refrigeration, electrical and fire-protection systems. The most important feature of Cooks' business and reputation is its ability to offer customers complete coverage of these building services within one contract. Among the customers with whom the company has long established relationships are British Telecom, Trusthouse Forte, J. Sainsbury, Tesco and Grand Metropolitan.

Among the contracts recently completed have been works at the new London Metal. Exchange, at the Waldorf Hotel and at a number of telephone exchanges for British Telecom.

Micro-aire oven manufacture

Mealstream operates from factory premises in Crawley and designs and manufactures the patented range of cooking ovens for commercial use known as "micro-aire" ovens which incorporate both microwave and convection principles. The micro-aire oven cooks faster than a micro-wave oven with, in addition, the improved taste and appearance of food cooked in a conventional oven, thereby overcoming one of the major shortcomings of the normal micro-wave process.

Customers for the micro-aire ovens now include Trusthouse Forte, the Ministry of Defence and British Rail, which has over 150 micro-aire ovens in use on trains including the High Speed Train. Further research has resulted in the recent development of a smaller and cheaper micro-aire oven with, the Directors believe, a broader range of applications in for example. small restaurants, public houses and fast-food establishments. A significant volume of Mealstream's business derives from the rental of micro-aire ovens on five year contracts. Recent developments

State Boilers (UK) Limited ("State Boilers"), a recently incorporated subsidiary based in Eastleigh, Hampshire, commenced the importation and distribution of directfired water heaters from the United States in November, 1981. Initial trading experience has been satisfactory and the Directors are hopeful that this activity will make a useful contribution to profits.

MANAGEMENT AND EMPLOYEES Directors

Robert MacDonald-Hall, aged 66, established the Company in 1970 and is the executive Chairman of the Group. He has had considerable experience in aviation.

Jeffrey Smith, aged 36, is the Group Chief Executive and has been a Director of the Company since its incorporation in 1970, His responsibilities include overall financial management and control.

Caspar MacDonald-Hall, aged 31 is the Group Sales Director and has been with the Company since its incorporation in 1970 and a Director since 1973.

Robert Green, aged 34. is a Chartered Accountant who joined the Company in 1978 from Rothman Pantall & Co., the Joint Auditors. He is the Financial Director and Company Secretary, having been appointed to the Board of the Company in 1982.

John Smith, aged 57, is a Chartered Engineer and has wide experience of design and engineering in the aviation industry. He has been Managing Director and Chief Designer of Fliteform since the company was formed in 1961 and a director of Henshall since 1978. He was appointed to the Board of the Company in 1982.

Each of the Directors is employed under a service agreement, details of which are set out in paragraph 5 of "Statutory and general information" below.

Organisation and management The Board of the Company is responsible for Group policy decisions and the overall Group administrative and management functions. Representatives of the Board of the Company sit on the Boards of all subsidiaries to monitor the progress of each company and to co-ordinate Group strategy.

The day-to-day executive direction of each of the operating subsidiaries is delegated to the management of that subsidiary, which has its own accounting system and forms an independent profit centre. However, either the Group Chief Executive or the Group Sales Director is involved in the tendering for, and negotiation of, all major contracts, and monthly cost statements for each major contract are prepared for the Directors of the

Senior management The directors of the principal operating subsidiaries, some of whom are employed under fixed term service agreements of five years, and excluding those Directors of the Company who are also subsidiary company directors, are as follows:—

Company who are also substitutely company	பு யக்க	. ص ح مه بن	40me-
<b>N</b> T		Years of	
Name HENSHALL	Age	service	Position
G.C.J. Mattingley	46	20	Engineering Director
V. J. Chennel	54	20	Technical Director
L.R. Mercer	33	3	Financial Director
THE WEST COMP.	•		
FLITEFORM G. C. G. Saunders	57	. 21	Works Director
G. C. G. Saumiers	91	. 41	Morke Director
JECCO .			•.
S. O. McDonald, A.C.I.S., M.B.I.M.	31	9	Commercial Director
C. R. Winterton	62	29 24	Technical Director .
Mrs. D. M. Budd	58	24	Personnel Director
BONDED ASSEMBLIES			_
G.C.J. Mattingley	46	20	Engineering Director
		· •	
COOKS	10	07	T.1.135
A. M. Derby D. Richards, A.C.LMAR.E., M.INST.R.,	. 42	27	Joint Managing Director
M.A.S.H.R.A.E.	55	6	Joint Managing Director
S.R. Jelley, M.C.I.B.S.	39	7	Technical Director
2 5H 4 7 (270) D 4 2 5			
MEALSTREAM L.R.Mercer	33	3	Managing Director
G.C.J.Mattingley	46	20	Engineering Director
A 1 A 1 A 1 A 1 A 1 A 1 A 1 A 1 A 1 A 1			
STATE BOILERS			
D.G. Barwood, M.I.B.E., MINSTFUEL	52	25	Managing Director

D.nmee	O.	_	COTTES TOTT CO	МТ
Employees As at 26th February, 1982 the	Group had 491 s	emplovees	distributed as	follows:-
Aviation			400	
Mechanical and el	ectrical contract	ting	70	
Micro cincours w	anufodura	_	91	•

491 Employees belong to a variety of trade unions; the National Union of Sheet Metal Workers and the Transport and General Workers Union are mainly represented. With the single exception of the national engineering unions' strike in 1979, there has not been a significant strike within any of the companies of the Group and industrial relations are

Fifty-seven of the employees have had fifteen or more years of service with the Group. Twenty-four of the employees are undergoing training either as apprentices or industrial trainees. Employees are encouraged to attend external courses where appropriate. Each company within the Group has its own salary structure.

Henshall, Fliteform and Mealstream operate insured contributory pension schemes open to all relevant employees with one year's permanent service. Employees of the remaining subsidiaries are contracted into the State Scheme. **GROUP PROPERTIES** 

The premises from which the Company and its subsidiaries operate are described in paragraph 3 of "Statutory and general information" below.

Conway Relf, Chartered Surveyors, have carried out a valuation of these premises as at 31st October, 1981 on the basis of open market value. The valuation of the freehold and leasehold properties amounted to £1,129,500 and £15,500 respectively totalling £1,145.000.

The audited accounts as at 31st October, 1981 have been adjusted to incorporate the surplus arising from the revaluation of the freehold properties when compared with book value. No account has been taken of the contingent liability to tax of £230,000 on gains which might arise on the disposal of these properties at valuation.

PROCEEDS OF THE ISSUE Of the 4,000,000 Ordinary shares which are the subject of this Offer for Sale, 500,000 are new Ordinary shares being issued by the Company for cash. The proceeds of the issue of these new shares, after deducting the expenses payable by the Company, will raise approximately £340,000 of additional working capital. The consolidated net tangible assets of the Group, based on the audited consolidated balance sheet at 31st October, 1981 and after adjustment for the net proceeds of the new shares being issued, will be £3.78

Taking into account the net proceeds of the issue and the banking facilities available to the Group, the Directors are of the opinion that the Group has adequate working capital for its present requirements.

PROFIT RECORD AND FORECAST The growth in turnover and profit of the Group over the five years ended 30th April,

ROT (SP2 260 Oct 111 r)	The wrongers	ITTO TICENOTE DESON) WITH THE THEORY	عصد أحدس عدد محدث كخعد
nding 30th April, 19	382 are sumi	narised below:	Profits
Year to		Turnover	before tax
Oth April		£'000	£'000
1977		1.777	141
1978		3.057	384
1979		6.234	281
1980		8.090	1.037
		10.132	1,705
1981		سندولات	2,200
1982 (forecast)			المارمون

The acquisition of Henshall and its subsidiaries, completed in September, 1978, called for considerable management time to reduce overheads, increase turnover and restore profitability. However, during the financial year ended 30th April, 1980 the reorganisation and integration of Henshall and its subsidiaries was successfully completed and led to a rapid growth in profits.

For the financial year ended 30th April, 1981 strict management control and the policy of expanding the Group's customer hase together produced a full workload and a significant improvement in productivity and profitability. In addition, the Group's indebtedness was materially reduced with a consequent saving in interest charges.

These factors have continued into the current financial year and profit and turnover have shown further growth. Based on the profit carned in the half year to 31st October, 1981 and the principal assumption that is set out in the section headed "Profit forecast" below, the Directors forecast that, in the absence of unforeseen circumstances, the Group profit before taxation for the year ending 30th April, 1982 will be not less than £2,200,000.

On the basis of the number of Ordinary shares which will be in issue following this Offer for Sale, the forecast profit after provision for corporation texat the rate of 52 percent. adjusted as if interest at 13 per cent. per annum on the net proceeds of the new shares had been received for the whole year, represents earnings per share of 10.26p. At the Offer for Sale price of 140p per share, this implies a price-earnings ratio of 13.6 times. It is estimated that the actual provision for corporation tax will be at the rate of 47 per cent.

The Group has prepared Current Cost Accounts for the six months ended 31st October, 1981. These are set out in the "Accountants' Report" below. The net effect of the current cost operating adjustments and the gearing adjustment is to reduce historical cost profit before tax for this period by 8 per cent.

The Board has not previously recommended the payment of Ordinary dividends. Following the Offer for Sale, and in the absence of unforcement circumstances, the Directors intend to recommend for payment in or about September. 1982 a final dividend of 3.85p per share in respect of the year ending 30th April, 1982. This would be the first dividend payable by the Company after the Offer for Sale.

In respect of a full year in which a level of profit similar to that forecast in this document were earned, the Directors would expect to recommend dividends totalling 5.75p per share payable approximately as to one-third as an interim dividend in March and the remainder as a final dividend in September. On the basis therefore of a total dividend of 5.75p per share texcluding the associated tax credit; dividends would be covered 1.75 times and would represent a gross yield of 5.87 per cent. on the Offer for Sale price of 140p

Mr. J. C. Smith and Mr. C. MacDonald-Hall have waived their entitlement to dividends in respect of the year ending 30th April, 1982 on the shares being retained by them except for a nominal 0.1p per Ordinary share. If they were to waive their dividend entitlement in respect of a full year in which a level of profit similar to that forecast in this document were earned, then on a similar basis to that set out above the dividends paid to other shareholders would be covered 4.46 times.

The Directors believe that within the markets in which the Group operates there is ample opportunity for the Group to expand and to continue the growth in profit achieved in recent years, both by acquisition, where appropriate, and by development of the existing businesses.

The mechanical and electrical contracting division will continue to develop new markets for its services both within the United Kingdom and overseas.

Micro-aire ovens have attracted considerable interest since the launch of the new range in January of this year. The Directors intend to continue to support the product development of the micro-aire oven division so that new markets and applications can be identified and exploited.

The aviation division is expected to continue as the central and most profitable aspect of the Group's future activities. The largest part of the division's activity relates to the civil aircraft market where recent forecasts indicate prospects for a significant expansion in the market for new civil aircraft in the next decade. This expansion, encouraged by demands for fuel economy and noise reduction, is expected to derive partly from the replacement of aircraft and partly from the growth in the market for commuter feederliner aircraft. The remainder of the division's turnover derives from defence spending by Western governments, notably the United Kingdom, the United States and other members of the NATO alliance, which the Directors expect to be sustained.

In recent years particular efforts have been made to widen the scope of the aviation. division's business. The number of major customers has been considerably increased, thus generating a greater level of recurring work and spares orders. An increased proportion of civil work now relates to refurbishment of aircraft interiors and the division is well placed to take advantage of the forecast expansion in demand for new aircraft. The order book is at a high level with an export content of 12 per cent. The spread of customers and the relative proportions of new business and repeat orders demonstrate the quality of the aviation division's earnings.

ACCOUNTANTS' REPORT

The following is a copy of a report to the Directors of the Company and the Directors of County Bank Limited made by Binder Hamlyn, Chartered Accountants, and Rothman Pantall & Co., Chartered Accountants, the Joint Auditors and Joint Reporting Accountants.—

The Directors, AIM GROUP PLC COUNTY BANK LIMITED

REPORT ON THE AUDITED ACCOUNTS FROM 1st MAY, 1976 TO 31st OCTOBER, 1981

AIM Group PLC ('the Company') was uncorporated as F. W. Cook Mechanical Services) Limited on 13th February, 1979. The Company operates as a holding company harms transferred its trading assets and business, which comprised mechanical and electrical contrasting, to a recently incorporated company which has since acquired the name F. W. Cook Mechanical Services Limited.

The Company acquired for cash a number of subsidiaries during the period covered by this report. Some subsidiaries were acquired from certain of the present Directors and their family interests while the remainder was acquired from third parties. Where subsidiaries were acquired from certain of the present Directors and their family interests the financial information set out below is presented as if they had been subsidiaries throughout the period. Information concerning the remaining subsidiaries has been included from the dates of their acquisition. Details of subsidiaries acquired from certain of the present Directors and their family interests are as follows:-

1. The C Group Lamited C Group was acquired in 20th April, 1994 for a cash consideration of £450,000 and additional consideration of £250,000 conditional upon any of the Company a securities being admitted to listing on any recognised Stock Exchange prior to 30th April, 1963. The principal subsidiary of C Group was John E. Clarke & Co., 'Bournemouth Lamited On 24th February, 1982. C Group changed its name to John E. Clarke & Co., 'Bournemouth' Limited and acquired the business and resets of its subsidiary. 2. Jetseats Limited Cletseats was acquired in November, 1979 for a cash consideration of £50,000.

of £166,000. No notional interest cost on the purchase considerations raid to the vendor Directors and their family intere has been included in the financial information set out in this report in respect of periods prior to acquisition by the

Subsidiaries acquired from third parties are as follows:-W. Henshall & Sons (Addlestone) Limited ("Henshall") with its subsidiaries, Fliteform Limited ("Fliteform"), Mealstream (UK) Limited and Henshall Bonded Assemblies Limited was acquired as a result of a general offer to its shareholders in May, 1978. Henshall was formerly listed on The Stock Exchange. Fliteform has since acquired the business of its fellow subsidiary Jetseats which is now dormant.

2. J.D.A. Partners Bonding Laminators) Limited was acquired in December, 1980.

Magnetising Techniques Limited was acquired in May, 1981.

Following a group reorganisation on 5th March, 1982, all trading companies have become direct subsidiaries of the Company with the exception of J.D.A. Partners (Bonding Laminators) Limited and Magnetising Techniques

We have examined the audited accounts of the Company and its subsidiaries (together called "the Group") from 1st May, 1976 to 31st October, 1981. Rothman Pantall & Co. have been Auditors of the Company and each of its subsidiaries throughout this period except for the periods before acquisition of those subsidiaries purchased from third parties. On 12th March, 1982 Binder Hamlyn were appointed Joint Auditors of the Company and each of its subsidiaries. The financial information presented below is based on the audited accounts after making such adjustments as we consider appropriate. In our opinion the financial information, which has been prepared under the historical cost convention as modified by the revaluation of freehold properties, gives a true and fair view of the state of affairs of the Company at 31st October, 1981 and of the Forum for the Group at each halance sheet date from 30th April, 1977 to 31st October, 1981 and of the profits of the Group for the period ist May, 1976 to 31st October, 1981 and of the group for the period ist May, 1976 to 31st October, 1981 and of the group for the period ist May, 1976 to 31st October, 1981 on a consistent basis.

In our opinion, the abridged supplementary current cost statements for the six-month period ended 3ist: October, 1381 have been properly prepared in accordance with the policies and methods described in the notes to give the information required by Statement of Standard Accounting Practice No. 16.

No audited accounts of the Company have been prepared since 31st October, 1931.

ACCOUNTING POLICIES The principal accounting policies, which have been consistently applied in preparing the financial information in this report, are as follows:-

(a) Basis of accounting

The accounts have been prepared under the historical cost convention modified by the revaluation of freehold

The accounts of all subsidiary companies are prepared to the same accounting date as the Company. When companies are acquired the purchase consideration is allocated to the underlying net assets acquired and the difference between the net assets and the purchase consideration is dealt with as capital reserve or goodwill on (c) Tarnover

Turnover, which excludes value added tax, representa-ili invoiced sales to third parties for completed work; (ii) movement in work in progress in respect of long term contracts; and (iii) revenue in respect of assets leased to customers.

(d) Stock and work in progress
Stock and work in progress are valued at the lower of cost and net realisable value. Provision is made for obsolescence and for slow-moving items.

The cost of work in progress and finished goods comprises materials, production labour and production enheads oppropriate to the state of manufacture. In the case of long term contracts where it is possible to estimate a amount of accrued profits with reasonable certainty the attributable profit is taken into account, but provision made for any known or anticipated losses in respect thereof.

(e) Fixed assets and depreciation Fixed assets are stated at original cost to the Group less accomplated depreciation, with the exception of freehold properties which were professionally valued as at 31st October, 1981. Depreciation is calculated to write off fixed assets in equal annual instalments over their estimated useful lives as

Freebold buildings Between 25 and 40 years Leasebold property Motor vehicles 5 years Plant and machinery ween 5 and 13 years

5 years (f) Deferred taxation

Deferred taxation is provided on the liability basis except where the Directors are satisfied that no amount No provision is made for taxation which might be payable in the event of the disposal of freehold properties at nts at which they are stated in the acco (3) Foreign currencies

Foreign currency assets and liabilities are translated at rates roling at the year-end. Profits and losses on the exchange of foreign currencies arising during the year on normal trading transactions are included in cost of sales.

GROUP PROFIT AND LOSS ACCOUNTS The Group profits for the period under review are as follows:-

			You	rs ended 30th.	April.		ended Slat October
	Aictes	1977	1978	1973	1950	1981	19R1
•		€000		£000	€000	£1000	£000
Turnover `	ĺ	1,777	3,057	6,234	8,090	10,132	5,678
Cost of sales	2	1.616	2,658	5,792	6,845	8.318	4,549
Operating profits		161	399	443	1,245	1,814	1.129
Interest payable/(receivable)	3	30 .	13	· 161	208	109	(4)
Profits before taxation	1	141	384	251	1,037	1,705	1,133 531
Taxation.	4	55	83	90	102	648	531
Retained profits attributable to shareholders		86	236	191	935	1,057	-602
				-	- Table 1		
Earnings per share	5	0.99	3.0p	1.9p	9.4p	10.6	6.0p

STATEMENTS OF NET ASSI Statements of net assets of the C 1977 to 1981 are set out below:—				(hour	<u></u>		<u>: : : : : : : : : : : : : : : : : : : </u>
Синфицу	-			ALBON AWK			
Al HeriOctobus		2977	7978	1979	29961	7867	pH
1381	-		T Her)	1.000	E 100	£900	
£1000	6	201	218	1,466	1,480	1844	1,9
113 Fixed assets 1439 Interest in subsidiaries	Ť	_	_	_	-	· <del></del>	
1,459 Interest in subsidiaries Interest in associated	-		-80	121		-	
- company	٠.	= -	50	1,587	1.490	1,644	4.6
1,552		201	7112	1,001	Train.		- 14
Corrent sauds				1,515	2579	2315	- 65
639 Stock and work in progres	<b>8</b> 8	401	46A 547	1,637	1315	1701	23
613 Debtors	9	369	OFI	45.45	-25-47		
British Government	10						• 4
- securities	10	12	5.	5	30	. 8	3
64 Cash and bank balances	•	782	1,043	3,250	4,734	4,734	4.8
1,315							
Current liabilities		541	571	1,565	2,813	2324	- 2.5
1,104 Creditora	11 12	91	159	146	102	682	1.1
4 Taxation Hank overdrafts and	34						· . 7.
loans (secured)		142	100	1,720	_1.439 .	- 67	
	•	774	K3(1)	3,032	4,354	3,068	8,7
1.108	•		213	218	370	7.023	14
207 Net current assets (12) Deferred texation	15	(56)	(67)	(98)	1971	··· (80)	. (
(12) Deferred taxation  — Mortgage loans	14	(36)	<u> 1357</u>	(36)	(36).		
1,747 Share capital and reserves	13	117	418	1,671	1,717	2,800	

F. W. Cook (Mechanical Services) L

GROUP STATEMENTS OF SOURCE AN The source and application of funds of the G	TO APPLICATION for the year	TTON OF FU er ended 30th A	JNDS pril, 1961 and 1	be six morti
ended 31st October, 1981 are as follows:-		•	Year maded 30th April, 2001	I mente andré Sin October 1981
Source of funds Profits before taxation Deprecation Generated from operations Sale of fixed assets			1,705 181 1,866 85 1,971	1,74
Application of funds Purchase of fixed assets Purchase of subsidiaries Taxation paid			433 186 97 695	7 P
Ineverse/decrease) in working capital Stock and work in progress Debtars Creditors	. ·		(874) (37) 509 575	
Increase/(decrease) in not liquid funds Bank overdrafts Cash and bank balances British Government securities			1,41R (22)	(3a) (43) (53)
NOTES TO THE GROUP ACCOUNTS	<del>.</del>			Sample.

	Yours anded 50th April,				Shedrah		
	1977	1978	1979	1980	1981	100	
_	±.000	£'000	£000	£1000	£1000	4700	
L Analysis of turnover and profits							
before taxation:-							
Turnover Aviation	843	1,116	3,705	5.783	6,632	3335	
Mechanical and electrical contracting	224	1.941	2211	1,774	3,089	210	
Micro-aire oven manufacture			\$18	533	. 411	397	
	1,777	3,057	6,234	8,090	10,132	- 6.0	
Profits before textion	—— ·						
Aviation	90	264	206	\$87	1,437	1,011	
Mechanical and electrical contracting	51	120	91	109	221	306	
Micro-sire oven manufacture		<u> </u>	(16)	<u> 41</u>	47		
	341	384	281	1,637	1,705	LIN	
2. Cost of sales includes—	•		-				
Depreciation	.44	47	100	140	, <b>1</b> 00		
Directors' emoluments	78	35	82	164	151	106	
Auditors' remuneration	4	5	30	16	. 24	- 22	
Fore ou says of associated combany	_	_	. <del>-</del>	20	(130		
Profit on sale of listed investments		<del></del>		ر . تصوری	123		
3. Interest payable comprises.					.: 	· · ·	
Interest payable	92	15	161	206	110		
Less: Interest receivable	<u>. (2)</u>		<u> </u>		<u>(1)</u>		
	20	25	161	208	109	- 14	
4. The taxation charge comprises:					· . · :		
Corporation tax at 52 per cent.	59	77	84	102	685	585	
Deferred taxation	(4)	11	8	-	(37)	14	
	55	88	90	102	648	581	
		-		ا سسسب			

Fixed assets at 31st October, 1981 comprise: Freehold properties Short leasehold properties 362 104 146 Motor vehicles 1910 Company Plant, machinery, fixtures and fittings

PL:

The freehold properties were valued at £1.129,500 by Conway Relf Char at open market value on an existing use basis. 7. Interest in subsidiaries

he interest in subsidiary companies at 31st October, 1981 is made up as follows:-Shares at cost, less provisions Amount owing by subsidiaries Less: Amount owing to subsidiaries

Details of subsidiary companies at the date of this report, all of which are wholly owned and incorporated is.

England, are:-24th June, 1940 £250,000 23rd March, 1961 £ 200 9th March, 1971 £ 400 W. Henshall & Suns (Addlestone) Limited 23th June, 1940 £250,000 Aviation engine 23th March, 1971 £ 400 Aviation engine 28th January, 1939 £ 6,000 Aviation engine 28th January, 1939 £ 6,000 Aviation engine 24th June, 1959 £ 100 Electrical engine 24th November, 1981 £ 10,000 Mechanical and a second property of the control of the c Fliteform Limited John E. Clarke & Co., (Bournemouth) Limited

John E. Glarks & Co., (Sournemouth) Lim
The C Group Limited\*
Henshall Bonded Assemblies Limited
J. D. A. Partners (Bonding Laminston
Mealstream (UK) Limited
Magnetising Techniques Limited\*
F. W. Cook (Mechanical Services) Limited F. W. Cook (Refrigeration & Air Conditioning) Limited 10th March 1971 £ 5,050 M 10th July, 1961 £ 1,000 Water State Boilers (UK) Limited Jetseats Limited 24th May, 1967 £ 10,000 Dormant

F. W. Cook (Mechanical Services) Limited, which was incorporated on 24th November, 1981, has sequired the iness and trading assets of the Company with effect from 1st February, 1982. State Bollers (UK) Limited, which was acquired by the Company from certain Directors on 5th March, 1982, amended trading in November, 1981. Stock and work in progress Work in progress Finished goods

 British Government securities
 The British Government securities
 been sold for 2455,000.
 curities had a middle market value of £432,000 at 31st October, 1981 and here is the

IL Creditors
Included in creditors at 31st October, 1981 is an amount of £268,000 which represents additional you consideration for the acquisition of C Group on 30th April, 1980. Included in the taxation provision at 31st October, 1981 is £535,000 in a period to 31st October, 1981 which will not become payable within one year. on at 31st October, 1981 is £535,000 in respect of the profit for the six minis

12. Share capital and reserves

Movements in share capital and reserves during the period ended 31st October, 1981 weres-

	•	2977	1978	1979	1950	7087	7927
,	Revenue reserves	£000	T.000	£7000	£'000	EURO	2000
. 1	Brought forward	127	213	509	700	896	1,880
]	Retained profit for the period	86	296		935	1.067	.603
	l'ransier to capital reserve on acquisition of subsidiaries	_	_	· <u>· ·</u>	(749)	(63)	
	Carried forward	213	509	700	886	1,880	- 2,492
3	Capital reserves/(goodwill) Brought forward Arising on acquisition of subsidiaries	(172)	(119)	(119) 1,062	943	806 (107)	. <b>699</b>
•	Surplus on revaluation of properties Carried forward	(119)	(119)	943			-
7	Share capital The Company Subadiance prior to acquisition	20	20	20	20		×17 <b>40</b>
	Share capital and reserves	28	28 418	28 1,671	25 1,717	90 2,599	20 3/45

 $22_{1982}$ 

and the feet

3.1.6

· A TRA				
				· ·····
COOLDDIG	• • •	, · · · · <del>-</del>	- : Ing	
GROUP PIC continued	·			
<b>等文</b> 的 结		•		
On 30th November, 1981 the authorised share ca	rital at the Com	·		· · · · · · · · · · · · · · · · · · ·
On 18th March 1999 the and the state of the	WITHOUT MALES THRAN	er på maå er (	ක්රියානයානයාර ය	K LEMETAGE
of centalization of reserves to existing should be	emmer 3/20010	a Crainary	spares mals sy	OCTOR OF MEA
two existing Ordinary shares of 10p each, thus increasing  No dividends were declared or paid by the Compan				010,000,000
**-***OLEKSEG 10808		• .		٠
Two loans amounting to £36,000, which are repays and on life assurance policies on the lives of two Director 15. Deferred texaction	2, 1016 111 17122 8110	1994, ere se	ired on a freel	rold innberty
The potential deferred texation liabilities and provi	isions at 31st Oc	tober, 1981. g	re set out belov	<b>n</b> -
	Gros Potential		Potential	- ··
Accelerated capital pliorances	deferred terretion £700 . 343	Provision £'000 58	deferred lexistic £7000	n Provision £000 12
The or capital gains which would arise if freehold properties were realised at their balance sheet values	230	_		_
	573	56	12	. 12
16. Capital commitments Nather the Company nor the Camp had any mater	rial capital cons	nitments at :	S1st October, 19	<b>81.</b> -
17. Contingent liabilities At 31st October, 1981 the Company had given a court to a powerful development to the company had given a court	iter indemnity i	m-2150,000 i	n respect of fin	ance granted
to a properly development company. The Group will rec Directors consider that no liability will arise.			counter-radem	mty and the
ABRIDGED SUPPLEMENTARY CURRENT Group current cost profit and loss account for the 6	COST STAT	EMENTS	»= 1981	• •
Historical cost profit before interest and taxation		Notes	2000	£000 1,129
Current cost operating adjustments Depreciation Working capital		2	53	
		. 3		122
Gesting adjustment		4	29	1,007
Interest receivable less payable	:		4	33
Current cost profit before taxation.  Taxation				1,040 531
Retained corrent cost profit attributable to sharebuiders Current cost earnings per share		7	-	509 5.lp
Summarised Group current cost balance sheet at 31	st October, 198	1	£7000	£2000
Fixed assets Net current assets		2/5	·	2,434
Working capital Stock and work in progress Menclary working capital		. 3	2,606 (43)	
Other current liabilities (net)			2,563 (893)	
				1,670
Mortgage loans Delegged taxation			36 56	4,104
				92
Share capital				4,012
Reserves Current costreserve Other reserves		6 7	680 3,382	
Outditeseries	· .	7	-3,353	3,992
	•			4,012
NOTES TO THE CURRENT COST STATEME 1 Accounting policies	nts			
The accounting policies applied in the current cost a the historical cost convention except for modifications requ	accounts are the aired to comply	se used in the	e accounts prej at of Standard	pared under Accounting
Practice No. 15.  Stock and work in progress is included at current	_			
	, геріасешен сі		CIT STOCKS / STITE	r deducting
depreciation).  The six months to 31st October, 1981 is the first period		_	_	
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2 Fixed resets and democration.	l for which the G	erg asd goor	pared corrento	ost accounts
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property—Professional valuation	l for which the G as been derived :	roup has pre as follows at	pared corrent o 31st October, 19	ost accounts
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property—Professional valuation Other fixed assets—Mainly at valuation by the Directors and have been applied to the historical costs.	l for which the G as been derived : d management; i	roup has prej as follows at a certain insi	pared corrento 31st October, 19 ances Governo	ost accounts 981: nent indices
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property.—Professional valuation Other fixed assets.—Mainly at valuation by the Directors are have been applied to the historical costs. The depreciation adjustment is the difference betwee of fixed assets and the depreciation charge based on history.	l for which the G as been derived a duamagement; i been depreciation	roup has prej as follows at a certain insi	pared corrento 31st October, 19 ances Governo	ost accounts 981: nent indices
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property—Professional valuation Other fixed assets—Mainly at valuation by the Directors are have been applied to the historical costs The depreciation adjustment is the difference between fixed assets and the depreciation charge based on historical costs.  3. Working capital This includes sincks, work in opposess and trade deb	I for which the G as been derived : Imanagement; i  en depreciation inal cost.	roup has prep as follows at a certain insi based on the	pared current o Sist October, 1: ances Governin e current repla	ost accounts  981-  nent indices  coment cost
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property. Professional valuation Other fixed assets—Mainly at valuation by the Directors am have been applied to the historical costs The depreciation adjustment is the difference between of fixed assets and the depreciation charge based on histor  3. Working capital This includes stocks, work in progress and trads deb of price changes on working capital an adjustment is made. It is based on movements in various Government price indi	I for which the G as been derived; dimanagement; i. ten depreciation ical cast. for less trade or to the operation	roup has prej as follows at a certain insi based on the editors. In or	pared current o Sist October, 19 ances Governm o current repla der to allow for sted on an hist	ost accounts  981- nent indices cement cost the impact
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property. Professional valuation Other fixed assets. Mainly at valuation by the Directors are have been applied to the historical costs. The depreciation adjustment is the difference between the costs and the depreciation charge based on historical costs.  3. Working capital This includes stocks, work in progress and trade deb of price changes on working capital an adjustment is made it is based on movements in various Government price indicate the Group.	I for which the G as been derived a dimensgement; i sen depreciation ical cost, tors less trade or to the operating ces appropriate	roup has prej as fallows at a certain insi besed on the editors. In or g costs celcul to the separa	pared current of state of current replacement replacement of allow for allowing for all allowing for al	ost accounts  OSI—  ment indices  coment cost  the impact  orical basis.
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets he Freehold property. Professional valuation by the Directors am Other fixed assets—Mainly at valuation by the Directors am have been applied to the historical costs.  The depreciation adjustment is the difference between of fixed assets and the depreciation charge based on history.  3. Working capital This includes stocks, work in progress and trade debtor price changes on working capital an adjustment is made it is based on movements in various Government price indicate Group.  4. Genring subjectment. This reduces the other current cost adjustments in the outside borrowings as opposed to share capital and reserve	I for which the G as been derived a dimension depreciation ical cost. tors less trade or to the operation ces appropriate	roup has prej as fallows at a certain insi besed on the editors. In or g costs celcul to the separa	pared current of state of current replacement replacement of allow for allowing for all allowing for al	ost accounts  OSI—  nent indices  coment cost  the impact  orical basis.
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property. Professional valuation Other fixed assets. Mainly at valuation by the Directors am have been applied to the historical costs. The depreciation adjustment is the difference between of fixed assets and the depreciation charge based on histor 3. Working capital This includes stocks, work in progress and trads debo of price changes on working capital an adjustment is made it is based on movements in various Government price indithe Group.  4. Gearing subjectment This reduces the other current cost adjustments in the content of the content of the current cost adjustments in the content of the content of the current cost adjustments in the current cost adjustment cost adjust	I for which the G as been derived; dimanagement; it as depreciation ical cost. fors less trade or to the operating ces appropriate he proportion the	roup has prepared in certain insi- based on the editors. In or goosts calcul- to the separal at not operate at	pared current of state of the current replacement replacement of the current replacement r	est accounts  281—  nent indices  coment cost  the impact orical basis.  rities within  financed by  Net current replacement
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets he Freehold property. Professional valuation of the Directors amended the fixed assets. Mainly at valuation by the Directors amended the fixed assets and the depreciation charge based on history of fixed assets and the depreciation charge based on history.  3. Working capital This includes stocks, work in progress and trade debto fixed changes on working capital an adjustment is made it is based on movements in various Government price indithe Group.  4. Goaring subjestment This reduces the other current cost adjustments in toutside borrowings as opposed to share capital and reserved.  5. Fixed assets	I for which the G as been derived; immanagement; in an depreciation ical cost, ions less trade or to the operation ces appropriate he proportion the	roup has pressed as follows at a certain instance on the sed on the separa at not operate the separa at not operate search at 2000	pared current of state of current replacement of allow for allowing allowing allowing allowing allowing allow for allowing allowi	est accounts  281—  nent indices  cement cost  the impact wital basis, rities within  financed by  Net current set set set set set set set set set se
The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets he Freehold property. Professional valuation by the Directors am Other fixed assets—Mainly at valuation by the Directors am have been applied to the historical costs.  The depreciation adjustment is the difference between of fixed assets and the depreciation charge based on history.  3. Working capital This includes stocks, work in progress and trade debtor price changes on working capital an adjustment is made it is based on movements in various Government price indicate Group.  4. Genring subjectment. This reduces the other current cost adjustments in the outside borrowings as opposed to share capital and reserve	I for which the G as been derived; dimanagement; it as depreciation ical cost. fors less trade or to the operating ces appropriate he proportion the	roup has pressed on the sediors. In or gents calmit to the separa at not operate the second of the separa at not operate secures; gents can at 2000 1,208 2,484	pared current of state of current replaces Government replaces on an history activities are seen as a see of state of same as a see of same as	ost accounts  2815— ment indices cement cost  the impact orical basis rities within  financed by  Net current replacement cost 2000 1,145 1,289
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The six months to 31st October, 1981 is the first period and therefore comparative figures are not available.  2. Fixed assets and depreciation The gross current replacement cost of fixed assets in Freehold property.—Professional valuation of the fixed assets and the many at valuation by the Directors ame have been applied to the historical costs. The depreciation adjustment is the difference between the state and the depreciation charge based on historical costs. This includes stocks, work in progress and trade debt of price changes on working capital an adjustment is made it is based on movements in various Government price indiction the Group.  4. Gearing adjustment. This reduces the other current cost adjustments in toutside borrowings as opposed to share capital and reserve.  5. Fixed assets  6. Movement on current cost reserve.  Balance at 1st May, 1981.  Revaluation surpluses reflecting price changes in the period assets.  5. Current cost operating adjustments.  Cearing adjustment.  Balance at 31st October, 1981.  7. Movement on other reserves.  Balance at 31st October, 1981.  7. Movement on other reserves.  Balance at 31st October, 1981.  7. Movement on revaluation of properties.  Balance at 31st October, 1981.  7. Movement assumption relating to, and letters on the profet forecast to the Group for the year ending for the six months ended 31st October, 1981 and subsequent relation to the remainder of the Group for the year ending for the six months ended 31st October, 1981 and subsequent relation to the remainder of the Group for the year ending for the six months ended 31st October, 1981 and subsequent relation to the remainder of the Group for the year ending for the six months ended 31st October, 1981 and subsequent management information.  6. Herefore, More and Group FLC, Victoria House, Victoria Street, Northam, Southampton SOLIGZ.  6. When the reviewed the accounting policies applied and before transfer to account the modited consolidated results and subsequent management information.	in the Group for	roup has pressured as follows at a certain inside the separate at not operate at	pared current of the string the forect of the string the stri	set accounts  2812—  ment indices cerment cost  the impact orical basis. rities within financed by  Net current replacement cost 2000 1,145 1,289 2,434 2000 557  10 122 (29) 660 2,579 509 (5) 249 3,332  ALLE CO. Accountants  March, 1982 ast of profit care solety 2. The profit ctober, 1981 at has been
The six months to 31st October, 1981 is the first period and thereders our summand step sequents on not available.  2. Fixed step our summand step sequents on the step of the	the which the G as been derived; disconnected; disconnected; disconnected; disconnected; description d	roup has pressed in certain inside the second in the secon	pared current of the principal string the forect of	set accounts  281—  Set accounts  281—  Set accounts  Coment modes  Coment cost  The impact  Covical basis  Sities within  Sinanced by  Not current  replacement  2000  1,145  1,289  2,434  2,900  2,579  509  (5)  249  3,332  ALLI&CO.  Accountants  Sited results  assumption  I production  1 production  282  ast of profit  are solely  2 The profit  are solely  3 The profit  and accountants  de dated 18th

rticles of Association. The Articles of Association of the Company, adopted on 18th March, 1982, contain *inter also* provisions to the following effect: Voting rights
Subject to any terms as to voting upon which any shares may in the future be issued, or may for the time
being be held, at any Geograf Meeting every member present shall have one vote on a show of hands and, on a poli,
every member shall have one vote for every 10p nominal amount of share capital of which he is the bolder. The
duly authorised representative of a corporate member may exercise the same powers on behalf of that corporation
as it could exercise if it were an individual member. A member is not entitled to vote unless all calls due from him
have been paid or in respect of any shares held by him in relation to which he or any other person has been duly
served with a notice under Section 74 of the Companies Act 1981 (or under other stantory previsions for the time
being in force enabling the Company by notice in writing to require any person to give any information regarding
those shares) and fails to supply the Company with the information thereby required within the period specified
in such notice being not less than 28 days from the date of service of such notice.

Directors Voting rights invectors

(a) Save as mentioned below, a Director shall not vote in respect of any contract or arrangement or any other proposal whateoever in which he has any material interest otherwise than by writte of his interests in abares or debantures of, or other wise in or through, the Company. A Director shall not be counted in the quarum at a meeting in relation to any resolution on which he is debarred from voting. a) A Director shall (in the absence of material interests other than those indicated below) be entitled to vote and be counted in the quorum) in respect of any resolution concerning any of the following matters, namely: (i) the giving of any ascurity or indemnity to him in respect of money lent or obligations incurred by him at the request of or for the benefit of the Company or any of its subsidiaries; (ii) the giving of any security or indemnity to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which he himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of security; (iii) any proposal concerning an offer of shares or debendures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which offer he is or is to be interested as a participant in the underwriting or sub-underwriting thereof; (iv) any proposal concerning any other company in which he is interested, directly or indirectly, and whether as an officer or shareholder or otherwise however, provided that he is not the holder of or beneficially interested in one per cent or more of any class of the equity share capital of such company (or of any third company through which his interest is derived) or of the voting rights available to members of the relevant company (any such interest being deemed to be a material interest in all circumstances): (v) any proposal concerning the adoption, modification or operation of a superamutation fund or retirement benefits scheme under which he may benefit and which has been approved by or is subject to and conditional upon approval by the Board of Inland Revenue for taxation purposes; and (vi) any arrangement for the benefit of employees of the Company or any of its subsidiaries under which the Director benefits in a similar manner to the employees. (c) The Company may by Ordinary Resolution in General Meeting suspend or relax the above provisions to any extent or ratify any transaction not only authorised by reason of a contravention of such provisions. (d) Unless otherwise determined by Ordinary Resolution the Directors shall not be less than three nor more than twelve in number. (c) A Director shall not be required to hold any shares of the Company by way of qualification. A Director who is not a member of the Company shall nevertheless be entitled to attend and speak at General Meetings. is not a member of the Company shall revertheless be entitled to attend and speak at General Meetings.

(f) The Directors (other them those who shall for the time being hold an executive office or employment under the Company or any subsidiary) shall be paid such remumeration for their services as may be determined by the Board save that, unless otherwise emproved by the Company in General Meeting, the aggregate amount of such remumeration to all Directors shall not exceed £30,000. Such remumeration shall be deemed to accrue from day to day. The Directors shall also be entitled to be repaid by the Company all such reasonable travelling (including hotel and incidental) expenses as they may incur in attending meetings of the Board, or General Meetings, or which they may otherwise properly incur in or about the business of the Company. Any Director who by request of the Board performs special services or goes or resides abroad for any purposes of the Company may be paid such extra remuneration by way of salars, percentage of profits or otherwise as the Board may determine. (g) The Directors may (by timestablishment or maintenance of schemes or otherwise) pay or procure the pot of pensions, amutities, allowances, gratuities or other benefits to or for the benefit of past or present. Directors of the Company or any of its subsidiaries or any company associated with, or any business acqueen of the form of for the benefit of pensions who were related to or dependents of any such Directors or emp On second or our cur can become inexpable of being appointed a Director by reason of his having attained the of seventy or any other age, nor shall special notice be required in connection with the appointment of such son and no Director shall varate his office at any time by reason of the fact that he has attained the age of anty or any other age. Borrowing powers

The Board shall restrict the borrowings of the Company and exercise all voting and other rights or powers
exercisable by the Company in relation to its subsidieries so as to secure (as regards subsidiery companies so for
as by such exercise it can secure) that the aggregate amount for the time being remaining undischarged of all
moneys borrowed by the Company and its subsidiaries (exclusive of intra-group barrowing) shall not exceed, except
with the consent of the Company in General Meeting, an amount equal to twice the aggregate of the Adjusted
Capital and Reserves of the Company and its subsidiaries, as defined in the Articles of Association. 3. Premises

The principal properties owned and occupied by the Company and its subsidiaries are as follows:

\*\*The principal properties owned and occupied by the Company and its subsidiaries are as follows:

\*\*The principal properties owned and occupied by the Company and its subsidiaries are as follows: Annani रहता Floor area Type of (sq. ft.) occurrent Abbot Close, Oyster Lene, Factory and 38 Woodl Byfleet, S 42 Woodl Byfleet, 8 T39/141 176/176 79 Wind 19/21 Bo Victoria Unit 2, F Crawley, Unit 4.() Tower by Eastleig 4. Directors and other interests

(i) Upon completion of this Offer for Sale, the interests, all of which are beneficial, of the Directors in the share capital of the Company (excluding any Ordinary shares which any of the Directors may purchase under this Offer for Sale) as they will appear in the register maintained under the provisions of the Companies Act 1967, will be as follows:— Name of Direct Mr. R. MacDonald-Hall Mr. J.C. Smith Mr. C. MacDonald-Hall Mr. R. A. Green Mr. S. J. Smith (ii) Save as aforesaid, the Directors are not aware of any shareholding which will, immediately completion of this Offer for Sale, represent 5 per cent, or more of the issued share capital of the Company. completion to this Other in Sale, represent 5 per cent of the contract the search many explaint at the Company.

(iii) Under the terms of the agreements dated 30th April, 1980 and 28th November, 1981 referred to in paragraph.

7 below, the Company acquired the whole of the issued share capital of John E. Clarke & Co., (Bournemouth)
Limited (then called The C Group Limited).

(iv) On 5th September, 1980 Mr. J. C. Smith and Mr. C. MacDonald-Hall jointly acquired for a nominal consideration the issued share capital of Boybourse Limited, a non-trading company whose shares were previously held by tion the issued share capital of Bovbourne Limited, a non-trading company whose si the Company and The C Group Limited (then called John E. Clarke & Co., (Bournes (v) On 29th April, 1981 the Company purchased from Mr. J. C. Smith and Mr. C. MacDonald-Hall the whole of the issued share capital of E. W. Cook (Ranigaration & Air Conditioning) Limited. This arrangement is summarised in paragraph 7 below. (wi) "With effect from 18th March, 1981 the Commany numbered 541 acres of forest land at Auchrobert, Lanarishire for the sum of £97,380. By a Licence dated 14th January, 1982 the Company agreed to lease such land from 18th March, 1981 to Mr. J. C. Smith and Mr. C. MacDonald-Hall for the sum of £3,787 per annum subject to review on 5th March, 1983 the Company contracted to sell the land, with the benefit of the lease, to Mr. J. C. Smith and Mr. C. MacDonald-Hall for the sum of £101,225 with completion of the purchase on 6th April, 1982. (vii) On 5th March, 1982 the Company acquired the issued share capital of State Rollers (UK) Limited from Mr. J. C. Smith and Mr. C. MacDonald-Hall for the stan of £1,000 in cash. will Save as disclosed above and spart from four motor vehicles purchased by certain Directors, no Director of the Company has, or has had, any interest in any assets which, within two years before the date of this Offer for Sale, have been, or are proposed to be, acquired or disposed of by, or leased to, the Company or any subsidiary, and no contract or arrangement subsidiary interested and which is significant in relation to the business of the Company and its subsidiaries taken as a whole. etter from County Bank Limited Gentlemen,

We have discussed with you the profit forecast of AIM Group PLC and its subsidiaries for the year ending 30th April, 1962 and the principal assumption on which it is based, set out in the Offer for Sale dated 18th March, 1982. We have also discussed with Rinder Hamlyn, and Rohman Pantall & Co. the work that they have done in respect of the forecast as set out in their letter to you dated 18th March, 1982. We consider that the profit forecast (for which you, as Directors, are solely responsible) has been made after due and careful enquiry.

Yours faithfully, for COUNTY BANK LIMITED,

S.R. METCALF,

Director is Directors' service contracts and emoluments

Directors' service contracts and emoluments

No. R. MacDonald-Hell has entered into a service agreement with the Company to act as Chairman at a fixed annual salary of £25,000 for a period until 19th August, 1985 and thereafter as a consultant to the Group on twelve months' notice expiring not earlier than 19th August, 1987. Mr. J. C. Smith and Mr. C. MacDonald-Hall have each entered into service agreements with the Company for a period of five years from 11th Mag, 1980 at annual salaries of £50,000. Mr. R. A. Green has entered into a service agreement with the Company for a period of 5 years from 1st March, 1982 at an annual salary of £15,000. Mr. S. J. Smith had a service agreement with Flitsfarm for a period of five years from 1st September, 1972 with current remnuscation of £17,500. Save as aftereast, no Director of the Company has a service agreement with the Company or any of its subsidiaries.

(ii) The aggregate emoluments of the Directors for the year ending 30th April, 1982 will amount to £25,000. STATUTORY AND GENERAL INFORMATION L. Share capital of the Company

The Company was incorporated in England as a private company on 18th February, 1970 under the name of

W. Cook (Mechanica) Services) Limited. On 5th January, 1962, the Company was re-registered as a public
company and its name was changed to AIM Group PLC on 18th February, 1962. 6. Sale and subscription agreement with County Bank Limited
County Bank Limited ('County Bank') has agreed subject to the whole of the issued Ordinary shares of the
Coupany being admitted to the Official List of The Stock Exchange not later than 26th March, 1982, to purchase
1.750,000 Ordinary shares from Mr. J. C. Smith and 1.750,000 Ordinary shares from Mr. C. MacDonald-Hall and
to subscribe for 500,000 new Ordinary shares to be issued by the Company all at a price of 1.40p per share accommission of 1% per cent. plus Value Added Tax, and to offer all such shares for sale to the public at
1.40p per share. The Company will pay the costs, charges and expenses of and incidental to this Offer for Sale,
including the costs of printing, advertising and circulating this Offer for Sale and other documents in connection
therewith, the increase in and reorganization of the share capital of the Company, the adoption of new Articles
of Association, all legal and accountancy feet, the Registrary feet and expenses, the values feet a fee to the brokers
to the issue, and feet to County Bank (including a fee and its expenses for acting as Receiving Bankeys). The total
fiess and expenses payable by the Company are estimated to amount to £360,000 excluding Value Added Tax,
County Bank will pay commission to underwriters of 1% per cent. (plus Value Added Tax) on the Offer for Sale
price of 140p-per share and a commission to the brokers.

7. Material contracts company and its name was changed to AIM Group PLC on 12th February, 1962.

On 18th March, 1983, the authorised share entited of the Company was £20,000, divided into 20,000 Ordinary shares of £2 each, all of which were issued and fully peid. On 30th November, 1981 the authorised share expital was shares of £1 each, which were issued by way of expitalisation of reserves, on the basis of 3 new Ordinary shares for each existing Ordinary share then held. captainsanan or reserves, on the nears of 3 new Crumary states for each existing Orannery states them held.

By or pursuant to Special Resolutions passed on 18th March, 1982:—
(a) the authorised share capital was increased by £1,170,000 to £1,250,000 by the creation of an additional 11,700,000 Ordinary shares of 10p each; (b) each existing Ordinary share of £1 each was sub-divided into 10 Ordinary shares of 10 peach; (c) 9,200,000 Ordinary shares of 10p each were allotted by way of capitalisation of reserves to existing shares of 10p each for every two existing Ordinary shares of 10p;
(d) the objects of the Company were altered and new Articles of Association were adopted; (a) the objects of the Company were angree and new Atheres of Association were accepted;

(c) the Roard was generally and unconditionally authorised, pursuant to Section 14 of the Companies Act 1980, for a period of five years from 18th March, 1982, to allot unissued character to a maximum amount of £1,170,000; and the Roard was empowered, pursuant to Section 18 of the Companies Act 1980, to allot, pursuant to the authority contained in (c) above, 500,000 new Ordinary shares to County Bank Limited in accordance with the sale and subscription agreement referred to in paragraph 6 below as if Section 17(1) of that Act did not apply.

As a consisting the Company of the whole n contracts, not being contracts in the ordinary course of brainess, have been entered into by my and its subsidiaries within the two years immediately praceding the date hereof and are, or may be, As part of arrangements referred to in paregraph 7 below for the acquisition by the Company of the whole of the issued share capitals of John E. Clarke & Co., (Bournemouth) Limited (then called The O Group Limited) and F. W. Cook (Refrigeration & Air Conditioning) Limited: material:—
(i) Dated 80th Anril 1880, 26th November, 1981 and 12th March, 1982 between Mr. R. MacDonald-Hall, Mrs. H. M. MacDonald-Hall and Mr. C. MacDonald-Hall (as nomines for Mr. R. MacDonald-Hall) ('the Vendout') (I) the Company (2) and Mr. J. C. Smith and Mr. C. MacDonald-Hall (3) being respectively (a) an agreement for the purchase by the Company of the issued share capital of John E. Clarke & Co., (Sournemouth) Limited (then called The C. Group Limited) for a cash consideration of £450,000 paid to the Vendous as to £440,000, £156,200 respectively; (b) a supplemental agreement whereby, conditionally upon any of the Company would pay to the Vendous the sums of £25,750, £89,780 and £22,460 respectively as additional purchase price for the above-mentioned shares; and (c) a supplemental agreement modifying the first-monitoried agreement. (a) on 30th April, 1980, John E. Clarke & Co., (Bournemouth) Limited issued to its existing shareholders, Mr. and Mrs. R. MacDonald-Hall and Mr. C. MacDonald-Hall, 200 Ordinary shares of £1 each by way of capitalisation Mrs. R. MacDonald-of reserver, and of reserves, and

(h) on 29th April, 1981. F. W. Cook (Refriguration & Air Conditioning) Limited issued to its existing shareholders,
Mr. J. C. Smith and Mr. C. MacDonald-biall, 5,000 Ordinary shares of 1p each by way of capitalisation of reserves. (a) no share or lean capital of the Company or any subsidiaries has been issued within the two years immediately preceding the date of this Offer for Sale or is now proposed to be issued fally or partly paid, either for each or for a consideration other than each; Dated 15th April, 1981 between the Company (1) and Fodor Company N.V. (2) being an agreement whereby, in return for a fee, the Company agreed to procure a bank guarantee of £150,000 to secure the prevision of funds to Fodor Company N.V. for the purchase and refurblamment of certain properties. The fee is to be paid and the guarantee is to be released no later than 31st December, 1982; munissions, discounts, brokerages or other special terms have been granted by the Company or any of its district within the said two years in connection with the issue or sale of any share or losn capital of such (c) no capital of the Company or any of its submitmics is under option or agreed conditionally or unconditionally in the put under option.

27 (iv) Dated 18th March, 1982 between Mr. J. C. Smith and Mr. C. MacDanald-Hall (I), the Directors of the Company (2), the Company (3) and County Bank (4) being the sale and subscription agreement referred to in paragraph 6 above. S. Taxation The Directors have been advised that immediately following this Offer for Sale, the Company will recare to be a close company as defined in the Income and Corporation There Act 1970. Clearances where relevant have been obtained under paragraph 18, Schedule 16 of the Finance Act 1972 by the Company and its subsidiaries in respect of all completed accounting periods up to 30th April, 1980. Clearances have been obtained under section 454 of the Income and Corporation Taxes Act 1970 in respect of the capital reconstruction of the Group carried out in preparation for the Offer for Sale and in respect of this Offer for Sale. Under the agreement referred to in paragraph 6 above, the vivider shareholders have given appropriate indemnities in respect of taxation liabilities of the Company and its subsidiances. 9. General

(i) Binder Hamlyn and Rothman Pantall & Co. have given and have not withdrawn their written consents to the issue of this Office for Sale with the inclusion therein of their report and letter, and the references thereta and to their names in the form and context in which they are respectively included. County Bank has given and has not withdrawn its written consent to the issue of this Office for Sale with the inclusion therein of its letter and references thereto and to its mane in the form and context in which they are respectively included. Conway Relif have given and have not withdrawn their written consent to the issue of this Office for Sale with the inclusion therein of the references to their valuation and their name in the form and context in which they are included.

(ii) No consent in the form the consent to the issue of this Office for Sale with the inclusion therein of the references to their valuation and their name in the form and context in which they are included. (ii) No amount is required for any of the matters referred to in paragraph 4 of Part 1 of the Fourth Schedule of the Companies Act 1948. (iii) Henshall has commenced proceedings for damages in the amount of approximately £176,800 for breach of warranty and misrepresentation against BOC International Limited. The claim arrespont of an agreement dated 7th April, 1978 under which Henshall purchased from BOC International Limited that part of its business which dealt with the manufacture and sale of micro-wave overs together with certain assets relating thereto.

So far as the Directors are aware and save as aforesaid, the Company is not engaged in any arbitration or litigation of material importance is pending or threatened against the Company. (iv) The documents attached to the copies of this Offer for Sole delivered to the Registrar of Companies for registration were the written consents referred to above, the statement of Binder Hemlyn and Rothman Paninii & Co. setting out the adjustments made in arriving at the figures contained in their report (as set out herein), and giving the reasons therefor, and copies of the material contracts referred to above. 10. Documents for inspection

The following documents or copies thereof will be available for inspection at the offices of Travers Smith.

Braithwaite & Co., 6 Snow Hill, London ECIA 2AL during normal business hours on any weekday teacheding Saturdays and public holidays) for a period of 14 days from the date of publication of this Offer for Sale:— (a) the Memorandum and Articles of Association of the Company; (b) the audited consolidated accounts of the Company and its subsidiaries for the two fanncial years ended 30th April, 1981 and for the six months ended 31st October, 1981; (c) the written consents referred to in pursuraph 9 above; (d) the written report of Binder Hamlyn and Rothman Pantall & Co. set out above and the statement of adjustments relating thereto referred to in paragraph 9 above; (e) the valuation of Conway Relf referred to above; (f) the latters relating to the profit forecast set out above; (g) the service agreements referred to in paragraph 5 ab ०४६; भारते (h) the material contracts referred to in persuraph 7 above. Dated 15th March, 1782 PROCEDURE FOR APPLICATION ntions must be for a minimum of 400 shares and must be made on the forms provided in accordance ms thereof, and must be in the following multiples:— Applications for not less than 400 shares and not more than 1,000 shares in multiples of 100 shares Applications for over 1,000 shares and not more than 5,000 shares Applications for over 5,000 shares and not more than 20,000 shares in multiples of 1,000 -hards Applications for over 20,000 shares and not more than 100,000 shares in multiples of 5.000 shopes in multiples of 10,000 shares Applications for over 100,000 shares Each application must be accompanied by a separate chaque for the full amount payable on application and be forwarded to County Bank Limited, New Issues Department, P.O. Box 79, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2BD, so as to arrive not inter than 10 a.m. on Thursday, 25th March, 1921 Chaques, which must be drawn on a bank, or branch thereof, in and be payable in England, Souldand or Wales, or drawn on a clearing bank branch in the Channel Islands or the Isla of Man, must be made physible to County Bank Limited and crossed. "Not Negotiable? Photostat copies of Application Forms will not be accepted. County Bank Limited reserves the right to present all chaques for payment on receipt and to retain Letters of Acceptance and excess application moneys pending elements of applicants' cheques. Due completion and delivery of an Application Form, accompanied by the necessary cheque, shall constitute an undertaking that the cheque will be honoured on the first presentation; a warranty to that effect is contained in the Application Form. Comply Bank Limited reserves the right to reject an application in whole or in part and, in particular, to reject applications which in its opinion are multiple or suspected multiple applications. Preferential consideration will be given (up to an aggregate of 400,000 chures) to applications made by employees of the Company (including Directors other than vendor Directors) on the special pink forms available to them. Such applications must be for a minimum of 100 shares or a multiple thereof up to 1,000 chures and applications for over 1,000 chares in multiples as set out above, up to a maximum of 10,000 chures. Acceptance of applications will be conditional upon the whole of the insured Ordinary share capital of fine Company being admitted to the Official List of The Stock Exchange on or before 38th March, 1882. Manes, grad in respect of applications will be returned if such permission is not granted by that date and in the meantime will be retained in a separate bank account. If any application is not accepted or is accepted for fewer shares than the number applied for, the application moneys or the balance thereof, as the case may be, will be returned by cheque through the post at the applicants risk. Arrangements have been made for the registration by the Company of the Ordinary shares now being offered for sale, free of stamp duty, in the names of applicants or the persons in whose favour letters of Acceptance have been renounced provided that in cases of renunciation Letters of Acceptance (duly completed in accordance with the instructions thereon) are lodged for registration not later than 14th May, 1882. Share Certificates will be despatched on 11th June, 1982. sary shares are expected to commence on Thursday, 1st April, 1982. r Sale and Application Forms may be obtained from: County Bank Limited
11 Old Broad Street, London EC2N 1BB. West Riding House, 67 Albian Street, Leeds LSI 5AA. 1 Randolph Crescent, Edinburgh EH2 77H. New Issues Department, Drapers Gurdens National Westminster Bunk PLC Registrar's Department, 37 Broad Street, Bristol BS99 7NH. AIM Group PLC Victoria House, Victoria Street, Northam, Southampton SOI IQZ. n EC2R7AN. \_\_\_\_\_ n list will open at 10 a.m. on thursday. 25th march, 1982 and May be closed at any time thereafter.

ham Lans, New Haw, Surrey	Freehold			5,180	Factory and offices	despatched on 11th June, 19
ham Lane, New Haw, Surrey	Freehold	<b>→</b> '	_	4,425	Factory	Dealings in the Ordin Copies of this Offer fo
Windham Road, · -' · nouth	Freehold	· ·	-	9,000	Factory and offices	
Windham Road, nouth	Freehold	-		2,320	Workshop	86 King Street. Manchester M2 4NR.
ham Road, nouth	Prechald		-	2,000	Store	Wellesley House, 37 Waterlo
scombe Grove Road, nouth	Prechold		· <del></del> •	1,740	Store	Birmingham B25J7
House, Victoria Street, n, Southampton	Leasehold	August, 1994	£10,000 to be reviewed in 1984 and 1989	5,955	Factory and offices	Cazenove & Co 12 Tokenhouse Yard, London
h Street, Tonbridge, Kent	Leasehold ·	October, 1983	41,100	290	Offices	· · · · · · ·
ks, Mill Crescent, re, Kent	Lessehold	September, 1983	£3,500	1,100	Workshop and offices	4.1
leming Way, Sussex	Lessehold	March,2002	£7,600 to be . reviewed in 1984 and every 3 years thereafter	2,160	Factory	THE APPLICATION
leming Way, Sussex	Lessehold (Lense not yei granied)	March, 2002	£8,780 to be reviewed in 1984 and every 3 years thereafter	2,395	Factory '	
Industrial Estate, ige Road, Milton, ga	Lessehold	February, 1993	£17,500 to be reviewed in 1986 (part sublet)	13,500	Factory and offices	1
Road, intenance Area, w Airport, w, Middlesex	Leasehold	November, 1987	£12.200 to be reviewed in 1983	15,355	Factory and offices	of4,000,
Note) dustrial Estate, h, Hampahira	Leasehold (Lease not yet ocquared)	March, 2005	£10,044 to be reviewed in 1985	4,250	Factory and offices	To: COUNTY BANK
mired in March 1982 not	included in the ti	กไทกน่อม การกลางก	The Convert Relf	referred to	ohone.	

3,250,000 3,250,000

No material issue of slaves of the Company (other than to shareholders pro *rota* to existing shareholdings) be made within one year of the date of this Offer for Sale without the prior approval of the Company in

Following this Offer the Sale 2,000,000 Ordinary shares of 10p each of the Company will remain unissued but no issue of such shares which would effectively after the control of the Company will be made without prior approval of the Company in General Meeting.

2. Articles of Asso

ediately after the

(Hi)Dated 23ch April; 1967 being two abure transfers exsented, and three allokaent letters renounced, by Mr. J. C. Smith and Mr. G. MacDonald-Hall respectively in favour of the Company in respect of the acquisition by the — Company of the whole of the issued class of F. W. Cook (Refrigeration & Air Conditioning) Limited for an argregate each sum of £165,000; and

000 Ordinary shares of 10p each at 140p per share payable in full on application APPLICATION FORM "Applications must be for a minimum of 400 shares and thereafter in multiples of 100 shares up to 1,000 shares up to 1,000 shares up to 1,000 shares up to 500 shares up to 5,000 shares up to 50,000 shares up to 20,000 shares up to 20,000 shares, and thereafter in multiples of 3,000 thereafter in "Number of shares : for which application is made I/We enclose a cheque for the above-mentioned sum, being the amount poyable on prication for the stated number of Ordinary shares and I/we hereby apply to purchase sat number of charcs. ereafter in multiples of 5,000 area up to 100,000 spages. I'We agree to accept such shares or any smaller number in respect of which this application may be accepted subject to the Memorandum and Articles of Association of the Compleny and to the several terms and conditions contained in the Offer for Sale dated 18th March, 1882. I'We request term and conditions contained in the Offer for Sale dated 18th March, 1882. I'We request that you have to melus a renounceable Letter of Acceptance for that number of shares or such smaller number as aforested. I'We authorise you to send such Letter of Acceptance, together withir a cheque for any amount overpand by post at mylour risk to the address (first), given below. FOR OFFICE USE ONLY I'We warrant that the accompanying cheque will be paid on first presoniatio and acknowledge that any allotment to me is strictly on that understanding I'We also anknowledge that the Letters of Acceptance and charges for an anancies returnable may be held pending clearance of applicance cheques. First or Sole Applicant (1) Using Signature. A corporation may complete under hand by a duly anthorised officer who should state his excussoriative capacity. Surname (State Mr., Mrs., Miss or Tille) Address in [all : (including posto JOINT APPLICANTS (if snyl. (All joint spolicants must sign). All Christian Number of To-Amounts due on u arious numbers Juliaary Shores Number of relinery shore Address in full (including 980 1,120 1,260 1,40+ 2,500 2,500 4,200 5,600 7,000 (DSE . . . . . .

OFFER FOR SALE by COUNTY BANK LIMITED

Baques (drawn on a bank, or breach thereof in and veyable in England, Scotland or Wales or drawn on a clearing bank the first in the Channel Inlands or the fals of Man) must be made payable to "County Bank Limited" and crossed "Soi

2. This form should be completed and sent to County Senk Limited, New Jurnes Department, P.O. Box 79, Divipera Gardens, 22 Throgmerton Avenue, Landon ECEP 2ED tegether with a remittance of 140p per share applied for, so as to arrive and later than 10 a.m. on Thursday, 25th Merch, 1862.

No receipt will be issued for the amount paid on application but an acknowledgement will be forwarded either by remounterable Letter of Acceptance (tagether, if applicable, with a chaque for any amount overgoid) or by return through the past of a chaque for the amount pand on application, in each case at the risk of the applicant.

Geoffrey Charlish looks at Bosch's flexible automated line

# Bolt-on method for production lines

A REMARKABLY comprehen-sive dexible automated assembly system developed by Stuttgart, enabling virtually any size of manufac-turing company to make a start in this field is to be manu-factured and marketed in the UK, the Irish Republic and South Africa by Marwin Production Machines of Wolverhampton (0902 65363).

The system has been progressively developed by Bosch over several years and is widely used in its own plants to assemble automative and consumer products. A modular

stide module

slide module

stroke 0-1200 mm

INSURANCE

BY JOHN MOORE, CITY CORRESPONDENT

aggressive competitors have

cut insurance premium rates to what they consider to be un-

While they may be con-cerned, there is, however, little

they can do to stop the trend.

Insurance is a cyclical business

and when too many insurers.

with too much capacity, chase

business volumes which are not

growing at the same rate as

canacity, then premium rates

fall. In the insurance world the

trend is exaggerated when interest rates rise. With

interest rates at historically

not making a profit on their

underwriting can produce an ultimate profit through shrewd

Established insurers are un-

stroke 0-800 mm

approach has been taken, with many standard items that can be assembled into a production employed a line cosning from £500 to in excess of £2m.

Companies starting in a small way can easily add work-stations, manual or automatic, at a later date and none of the existing elements will become redundant.

Fundamental to the Bosch design is a constructional framework system that can meet any dimensional require-ment and which can be broken down and reconfigured with great case.

aluminium extrusions are employed and the appropriate lengths are just cut off and holted together with gussets

and other joiners. Double nylon belt palletcarrying transportation systems (giving good pallet access from above or below) have also been developed, with robust pallet identification systems than can be read by the control

computers.

Beyond this, however, Bosch has developed its own special servodrive units, several kinds of linear robots, drive and

2\is4

tackled the computers and pro-grammable controllers in-

According to Horst Raufmann a sales executive of the components and systems. for Bosch industrial equipment which managing director Dr division about 80 per cent of all mechanically assembled products have an envelope less than 200 x 200 x 200 mm and weigh less than 5 kg, containing less than 20 components.

The new system can deal with a component of 300 x 300 x 300 mm, weighing 15 kg (soon to be upgraded to 25 kg), using a variety of pallet/ conveyor widths.

### All compatible

Complete transfer systems to to the right place at the right for about 40 per cent of the time have been devised and in wage bill. most of Bosch's own manual station applications buffer sys-tems are incorporated so that operators are not forced to work et fixed line speeds. Several facturing systems.
of the Bosch lines are com- "Often," he said, "we don't pletely automatic, with few ner-

Using electric or pneumatic actuators, a variety of handling and feeding facilities can be provided — magazines, chates, bowl feeders, inclined feeders, even robots—to feed joining processes that include presses. screw runners, rivets and

welders. Because these are all compatible in fixing/installation terms. it is possible to modify any line quickly for the number of assembly points and degrees of automation, in line with chang-

ing production requirements.

The simplest unit is a mechanised manual workstation, for assembly at a single point. Beyond that, a semi-automatic system with conveyor (multiple assembly points) can be contemplated which later could become fully automatic.

Similarly, and by employing the Bosch robots, a complex. single-point assembly unit can be constructed which could later be extended to a multipoint arrangement with the ing unemployment."

industrial equipment division that designs and makes these which managing director Dr Gerhard Widl believes there as world manufacturing conditions change. He emphasises that because

widespread industrialination in previously non-industrial countries, both markets and production life cycles are becoming smaller, complexity is increasing and markets have to be exploited at short notice with the high-quality products that are demanded nowadays. Meanwhile, labour costs are rising-and it has to be remem-

wage bill. Widl hints that Bosch, prime component supplier to Europe's car makers, has been largely driven to flexible manu-

bered that assembly accounts

know what next year's products will be like—so there is a great need for re-useable machinery. This, he believes, is becoming truer by the minute for many other manufacturers as well. Stocks, too, must be kept lower to cut tied-up money.

Inevitably, believes Widl, production runs will become smaller, directly implying the nced for flexible manufacturing systems of all kinds—although for the time being the company is steering clear of metal removal, preferring to put the assembly problem first

### National goal

The position has to be, claims Widl, that if any company in a particular market automates, the others will have to follow

in order to remain competitive. Flexible, automated plant is a national goal in Japan and there is obvious evidence that will increasingly set up home-grown" plants in many other countries-" thus export-

# Pianolas in modern electronic style

BY ELAINE WILLIAMS

AUTOMATIC piano players, pianolas, were once popular among middle-class families who felt the need for a plano but lacked the musical talent to play well.

Though the technology of pianos has changed little, a U.S. company has developed an electronic version of the

A pharmaceutical manufac

tative reinsurance in the Lon-

previous rates required for pro-

ing group in Australia with a turnover of A8110m (£65m)

managed to arrange a package

liability cover in London for a

premium of A880,900, which was fully supported.

Mr. Payne said: "Time and

again we are faced with an

unreal cut of 50 per cent or

more in last year's premium

frequently from a competitive

market comparatively new to

the scene but which the broker

is prepared to support provided

that the security is satisfactory."

need for greater discipline in

He argued that there is a

A heavy industrial engineer-

ducts liability.

automatic system which can fitted to any ordinary

At £1.500 to fit the system, Markson Planes. London, which markets the Pianecorder, does not see it as simply a rich man's toy. It could be used, for example, to play during the interval between live music in pubs and clubs.

Instead of storing the note sequence as holes on punched paper. as did the old mechanical versions, the music is recorded digitally on an ordinary audio cassette.

These signals are interpreted by the electronic circuit to activate solenoids fitted near to each plane key and the pedals. When activated each solenoid copies the action of the human

digital recording system allows the plano to be played with the same expression as the original performance.

So far a library of more than 3,000 cassettes is available which range from classical, or jazz to modern

# **Bristol** Crusader at £25,000

THE Avon Crusader 3, a three axis CNC milling machine, has been introduced by Avon Machines International

Costing about £25,000, the machine has been designed to use the Anilam Crusader CNC system with MDI programming The three horsepower spindle motor offers two infinitely vari able speed ranges-60-500 rev

min and 500-4,000 rev/min. Traverses are 712 mm on the axis, 356 mm on the y and 127 mm on the z. Feed rates on all axes are programmable between 1 and 2100 mm/min. The machine will traverse at 5 m/min in all axes simultaneously.

Memory capacity of the control system is 500 data blocks, Facilities include linear and circular interpolation mirror image machining, too length and radius compensation and feedrate override of 0-120

per cent.
Avon Machines is at Union
Road, St. Philips, Bristol (0272 277862).

# From Sweden

NOW available in Britain is the Swedish IRO HF\$100 high speed grinding machine. Turbine driven, the machine has exchangeable collets for various tools, an operating speed up to 80,000 rpm with a precision balanced spindle. More on 01-636-2361.



The Magnascan scanner series.

### Optical scanner for composition

CROSFIELD ELECTRONICS, three levels—the 820, 840 and the specialist in advanced 860 which Crosfield describes printing technology, has built as levels of capability rather than specific hardware conon its experience with its Queen's Award winning colour separation machine to launch a new series of page composition devices, the Studio 800.

What Crosfield has done is to machines which shorten the awkward and timeconsuming business of prepar-ing colour printing blocks from and colour retouching.

the Magnascan 570—the award Long term digital storage winner—uses optical scanning of the images can be provided techniques and stores the results as digits.

The Magnascan 570—the award Long term digital storage of the images can be provided on tape. More from Crossield on 01-212 7766, The new family comprises

The first, the 820 is an enhanced Magnascan 570; this uses planning films to position the scanned images

The 840 has a colour monitor and special software (computer instructions) which offer a

and colour retouching.

Top of the line 860 offers Rather than using conventional filters to separate out the
three primary printing colours,
and resizing as standard.

UPS-ordowns

# The piggy back chip

chips upon their backs to byte om. And little chips have smaller chips and so on ad infinitum," as the poet might have said.

Hitachi's latest device conures up whole new ways of huilding microcomputers. It is a microcomputer on a chip plugged in piggy back fashion. The HD 68PO1 is an eight bit. 6800 compatible device containing 128 bytes of fast access memory on the chip, together interface, three function 16 bit timer and 29 input/output

Plug a 2K, 4K or 8K ultra violet light eraseable electrically programme read only memory (EPROM) into its back and you have a complete

microcomputer system. Crossieid on Hitachi can explain more about its tall, thin micro-ALAN CANE computers on 01-861 1414.

# **BUSINESSMAN'S DIARY**

# UK TRADE FAIRS AND EXHIBITIONS

1	
Date	Title
Date Current	London Fashion Exhibition (01-385 1200) (until
Carrent	Mo- 46/
35 05-06	Mill 40)
Mar 25-26	Mar 26) Wine Fair (0734 481713)
l	•
Mar 25-Apr 2	Metalworking 'S2 Exhibition (0737 68611) and
<b>\$</b>	International Metalcutting Machine Tools
i	Exhibition (01-402 6671)
Mar 28-Apr 1	British Exhibition of Fine Jewellery and Sterling
	411 124 140 1400
Mar 29-Apr 1	Silver (01-493 7628) Audio Visual Exhibition (01-688 7788)
Mar 31-Apr 2	
Apr 5-7	
l	8252)
Apr 7-14	Birmingham Motor Show (0602 51202)
Apr 9-18	International Motorcycle Show (0203 27427)
Apr 18-19	British Pet Industry Exhibition (0233 38656)
Apr 19-23	International Fire Security and Safety Exhibition
	—IFSSEC (01-388 7661)
Apr 20-22	
Apr 22-24	AH Electronics Show (0799 22612)
	International Property Exhibition (01499 8311)
Арт 22-Мау 3	International Ideal Homes Exhibition (021-705
l .	6707)
Apr 23-25	Computer Fair (01-643 8040)
1	
ł	•

New Horticultural Hall

NEC, Birmingham

Goldsmith's Hall, London Wembley Conf. Centre Olympia

Met. Exbn. Hall, Brighton Bingley Hall NEC, Birmingham Exhibition Centre, Harrogate

Olympia Barbican Centre Cumberland Hotel, W.1 NEC, Birmingham Earls Court

# OVERSEAS TRADE FAIRS AND EXHIBITIONS

ircent	Woodworking Machinery Exhibition (91439 3964) (until Mar 23)	Paris
rrent	Petroleum Show (01-486 1961) (until Mar 26) Middle East Business Equipment Snow (01-486	Peking
	1951) (until Mar 25)	Bahrain
ar 23	Invitational Computer Conference and Exhibition (01-994 6477).	Frankfurt
ar 23-27	International Energy and Engineering Trade Fair	11111111111
	(01-236 0911)	Stuttgart
ır 25-28	The Fourth International Travel Fair—TRAVEL S2 (021-705 6707)	Sinzapore
or 6-9	First International Energy Technology Exhibition	
	(01-839 5041)	Tokyo .
	National Mechanics Trade Fair (01486 8686)	Sao Paulo
or 15-24	International Electronic Packaging and Production Equipment Exhibition — INTERNEPCON	
	(0483 38085)	Peking
or 20-25	International Building Exhibition—FINNBUILD	_
	(01-486 1951)	Helsinki
or 22-26	International Carpet, Walipapers, Wall Coverings and Furnishing Textiles Exhibition—PARITEX	
	(01-438 3964)	Paris
r 25-29	Agricultural Industry Exhibition-SAUDI-AGRI-	
(	CULTURE (01-486 1951)	Riyadh

# RUSINESS AND MANAGEMENT CONFERENCES

DODTIER	D THE REPUBLICATION OF
Mar 22	Oyez-IBC: European Symposium on the Candu Reactor (01-242 2481)
Mar 23 Mar 24	IPS: Currency Differentials (0990 23711)
	(01-379 7400)
Mar 25-27	The Institute of Administrative Management: Administrators of the Future (01-658 0171)
Mar 25-26	DRI Europe: After the Recovery: Planning for Renewed Growth (01-222 9571)
Mar 25-26	The American Chamber of Commerce (United
•	Kingdom): Operating in British Industry—An
. •	In-Depth Briefing for Senior American Execu- tives (01-370 3176)
Mar 26	Dun and Bradstreet: Understanding Credit and
	Collections (01-247 4377)
Mar 29-Apr 2	RRG Conferences: Reinsurance Practice (01-236 2175)
Apr 4-7	University of Leeds: Freight Transport Policy— The Role of New Technology (0532 35036)
Apr 6-7	Lloyd's of London Press: Ship Finance (01-730 2182)
Apr 7	The Henley School of Forecasting: Corporate Plans
	after the Budget (01-353 9961)
Mar 20-24	International Council of Shopping Centres: European conference on Downtown Shopping
Mar 23	Centres (0734 861101)
War 23	British Institute of Energy Economics: Energy Conservation in Industry—the Anglo Swedish
	Experience (01-930 2233)
Mar 23	Institute of Directors annual convention (01-839 1233)
	(01-839 1233)

HA-UK: Annual European Forum on Computer Audit, Control and Security (01-628 9001). ...

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Portman Hotel, WI Midland Hotel, Manchester Centre Point, WC1 Bournemouth Waldorf Hotel, WC1

Dorchester Hotel, W1 Cafe Royal, WI Ryl. Westminster Hotel, SW1

London Press Centre, EC4

Royal Albert Hall, WS Hilton Hotel, W1

9 St James's Square, SW1

# **Financial Times Conferences**

GOLD AND THE INTERNATIONAL MONETARY SYSTEM Montreux - May 11 and 12, 1982

Commence of the second second second second

The FT Gold Conference in Montreux will have as its principal theme the role of gold in the international monetary system. The FT is pleased to announce that Dr Glovanni Magnifice of the Banca d'Italia will address the conference on "The Official Role of Gold." THE ECONOMICS OF NATURAL GAS DEVELOPMENT Venice - June 21 and 22, 1982

An important FT energy seminar is to be held in Venice immediately following the IGA meeting in Lausanne. Co-sponsored by Jensen Associates of Boston, the meeting will stress in particular the future for gas in developing countries. Details will be available early in April.

PORTUGAL - A NEW OUTLOOK Lisbon - June 21 and 22, 1982 H.E. Dr Francisco Pinto Balsemao, the Portuguese Prime Minister, will open this international forum

to be sponsored by the Financial Times and the Instituto Do Investimento Estrangeiro. Major addresses will also be given by H.E. Dr Leonardo Mathias, Secretary of State for Foreign Affairs, and H.E. Eng. Ricardo Bayão Horta, Minister for Industry, Energy and Exports.

All enquiries should be addressed to: The Financial Times Limited Conference Organisation Minster House, Arthur Street London ECAR 9AX

Mar 30-Apr 2 ...

Tel: 01-621 1355 Telex: 27347 FTCONF G Cables: FINCONF LONDON

# This week's business in Commons and Lords

maintain its profits at around writing loss.

Commons: Mental Health (Amendment) Bill, second reading. Proceedings on the Agricultural Training Board Bill and the Industrial Training

(London) Bill, report. Coal industry Bill, second reading. Taking of Hostages Bill, third reading. Wages Councils (Abolition) Bill, second reading. Debate on hard drug taking by the young in major cities. Select Committee — Public Accounts — subject: Financial

Travel Convessions

control and accountability in the National Health Service. Witnesses: Sir Kenneth Stowe. KCB. Department of Health and Social Security: Mr. A. L. Rennie, CB. Scottish Home and Health Department: Mr. T. P. Weish Office. (Room 16, 4.45 pm.)

TOMORROW Commons: Social Security and Housing Benefits Bill, remaining stages. Motions on the Social Security Class 1 Contributions Order, and on the State Scheme Premiums Order. Lords: Canada Bill, commuttec. Presention of Terrorism (Temporary Provisions) Act Order, motion for approval.

ment - subject: Inquiry into am.) second the methods of financing local government in the context of the Government's green paper (Command 8449). Witnesses: Association of County Councils

Built from standard components, this three station assembly line shows (top) how manual

stations with huffers (to obviate the need for operators to work at precisely line speed) can

he used in conjunction with a completely automatic station. One of Bosch's more advanced concepts is this four-axis robotic unit (lower diagram). The vertical head (with grippers 27

the hottom) has up and down motion and moves from front to back on a gantry which slides from left to right. Thus the head can cover the whole base area of the unit, picking and

placing items from verious howl feeders or other inputs. The vertical head is shown in the assembling position, where the rotational motion of the grippers can be seen.

interest rates. They may not be

At all insurers' conventions

Lloyd's of London manages to

record levels in spite of the

competition, although there are

left the market relatively un-

bealthy.

ance rates.

Uneconomic premiums come under attack

FOR THE last four years estab- share, although they can still writing syndicates at Lloyd's level of interest rates to make

lished underwriters have con-disclose a respectable, ultimate have suffered from the series a return on premium rates demned the extent to which profit thanks to the high level of asbestosis claims.

overall account can be main- materialised as a block of

time when the market is un-sufficiently protected by excess

there is widespread condemna-tion of the activities of what is declare an underlying under-

often mentioned as a "lunatic writing profit since the mid-

fringe" of new competitors who 1960s. And there are few signs

are putting pressure on insur- that the market is prepared to

signs that it is losing market falling? The question was

share. Computer leasing losses, answered at a recent conference one of the largest series of is London by Mr Michael Payne,

claims in the market's history, a Lloyd's underwriter.

happy with this trend. They scathed although present esti- demonstrate the extent to the argued that the are forced to follow the rates mates of total losses run at which the less responsible end need for greater discussion to maintain their market \$450m (£250m). Many under- of the market is using the high the London market

and Professor C. Foster. (Room 16, 4.00 pm.) State for Education and Science and Mr Kenneth Clark, QC, MP, Migister of State for Health. (Room 21, 5.30 pm.)

and Judgments Bill, second reading. Debate on the CAP Price Proposals for 1982-83 contained in European document 4624/S2. Motion on the Industrial Ireland) Order.

Lords: debate on increase in crime and the problems involved in the maintenance of law and order, and the need to strengthen and support the Commission

Select Committees: Environ- and Securicor, (Room 16, 10.20)

Asbestosis insurance claims

making as much profit as they have caused problems for turer producing ethical drugs would like but at least their Lloyd's mainly because losses on a large scale placed a facul-

tained in reasonable balance at claims and the market was not don market at a tenth of the

In spite of huge losses, the

follow rates down sufficiently

to declare an overall under-

But if rates are still going

He gave several examples to

down, to what extent are they

of loss reinsurance.

Scottish Affairs - subject : rural road pussenger transport and ferries. Wilnesses: Mr. Malcolm Rifkind, MP, Parliamentary Under-Secretary of State for Scotland and officials

of the Scottish Development Social Services — subject: Detection Development University Grants Committee Department (Room 5, 10.30 am). cuts and medical services. Witnesses: Rt. Hon. Sir. Keith.
Joseph. Bt. MP., Secretary of State for Education and Sciences. Health and Social Work Group (Room 18, 10.30 am).

Education, Science and Arts Room 21, 5.30 pm.)

WEDNESDAY

Commons: Civil Jurisdiction (Room 6, 11 00 am).

Public Accounts - subject: working practices in the National Health Service Witnesses: Sir Kennoth Stowe, KCB, Department of Health and Belations (Northern Social Security: Mr A. L. Rennie, CB. Scottish Home and Health Department: Mr T. P.
Hughes. CB. Welsh Office
(Room 16, 4.00 pm).
Employment — subject: the
Commission for Recial

police.
Select Committees—Industry for the channation of cardial and Trade — subject; the Post Office. Witnesses: Post Office Unions Committee; Private Sector Competitors: Association David Lane, chairman, Commis-of International Air Couriers, sion for Racial Equality (From

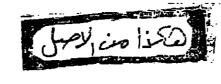
Social Services - subject

age of retirement. Witnesses: Department of Health and Social Services and Government Actuary, Room 21, 4.15 pm), Treasury and Civil Service Committee - subject : the 1982 Budget and the Government's empenditure plans 1982-80 and 1984-55. Wilnesses: The Rt Hon Sir Geoffrey Howe, QC, MP. Chancellor of the Exchequer (Room 15, 4.30 pm). Joint Committee on Consolidation and Bills: to consider the Civil Aviation Bill (Lords).

the draft Land Compensation (Northern Ireland) Order 1982 and the draft Criminal Evidence (Northern Ireland) Order 1982. THURSDAY Commons: Debate on law and

Lords: Canada Bill, third Travel Convessions Bill, third reading. Dissemination of Pornography Bill, second reading, Salmon Fisheries (Protection) (Scotfand) Bill report. Debate on the Government's intention to establish a bunker at Naphill.

Suckinghamshire, on National Trust Land. FEIDAY Commons: Private Members'



# FINANCIAL TIMES SURVEY

Monday, March 22, 1982



The recession that has battered the economies of Africa has not spared even the more resilient, such as Kenya: once regarded as a model mixed economy, it must now come to terms with straitened circumstances.

# High standards face a critical test

THE MOOD in Kenya is changing as economic problems take their toll. The painful adjustment to what the Government warned two years ago would be a "time of austerity" is under way, and inevitably the process provides political capi-tal for government critics, and puts those in power on their

The downturn in the economy has eroded the standard of living of most of Kenya's 17m people and no relief is in sight Politicians appear preoccupied by the rivalry of two leading ministers which has little to do with how Kenya should tackle its growing economic and social problems, and everything to do with power and personality. Government handling of Opposition, real or imagined, often smacks of the heavy handed or

His "Nyayo" slogan (literally the economy to maintain the "The party gives the impres"footsteps") implied continuity extraordinary growth rates of sion that it has not changed
and stability. He released all the first decade of indepen- over the past two-and-a-half and stability. He released all

HIBITION

which they had been largely excluded by President Ken-

President Moi also introduced populist measuresincluding free school milk and abolition of primary school fees—and he pledged an end to

More recently, his role as Chairman of the Organisation of African Unity (OAU) has given the President an international role in which he has won respect, despite the difficulties divisions within

organisation
The honeymoon is over, however. Jomo Kenyatia, who contributed little to the dayto-day running of government in his final years, was fortunate that the coffee and tea boom of petty.

President Daniel arap Moi skilfully guided the country through the potentially dangerous period of transition after the death of President Tame Kenvatta in August 1978.

In his man feet that the coffee and tea boom or 1976 came when it did. The windfall postponed the impact of balance of payments deficits, dwindling foreign exchange reserves, and the inability of the economy to maintain the

It is now Mr Moi who has to

people and their leader, former explain the consequences for Vice-President Mr Oginga the economy of the interna-Odinga, back into the main-stream of Kenyan life, from commodity prices and rising commodity prices and rising fuel prices. He has to preside over a steady decline in per capita income due in part to a 4 per cent annual growth in a population for 85 per cent of whom the land must provide a living. Yet 80 per cent of that land is arid or semi-arid; smallholdings are being subdivided beyond viable levels; land

hunger is increasing. There are few new jobs in the cities—formal employment rose only 2.5 per cent in 1981. Earnings—the minimum urban wage is 450 Shillings a month (£23.40)—are eroded by inflation officially put at 13 per cent

last year, and still rising.

If the consequences of failure to adjust to changing economic conditions are part of the Kenyatta legacy, the former President also left behind a party—the Kenya African National Union (KANU) which had become ossified, intolerant and inflexible.

Under Mr Kenyatta, KANU

national executive elections, supposed to be held every two years, were rare events. The last under his reign was in the late 1960s. The next took place in 1978, after his death, when KANU had formally to elect a President—who, under the KANU constitution, would be the party's sole candidate in general elections in 1979.

There have been no KANU elections since. Last year Mr Moi explained that much of his time was taken up by OAU affairs. KANU elections were therefore postponed and there is a possibility that they will be held towards the end of this year, or early in 1983.

The prospect is fuelling the rivalry between the two most powerful politicians next to President Moi: Mr Mwai Kibaki, the Vice-President, and Mr Charles Njonjo, the Minister of Constitutional Affairs, Both were involved in a Cabinet reshuffle last month: Mr Kibaki relinquishing the Finance port-folio he had held for 13 years, in turn taking over Home Affairs from Mr Njono, who re-

tained the Ministry of Constitu- who was highly respected as tory when, in a speech at the tional Affairs.
Although both men appear to

Although both men appear to have lost ground in the reshuffle—an apparent rebuke from the President — most observers believe that Mr. Njonjo was the winner: Mr. Arthur Magugu, who moved into Mr. Kibaki's Finance Ministry, is widely regarded as a

Nonjo supporter.

The dispute—in British terms it might be seen as the Bow Group versus the Monday Club fighting for the soul of the Conservative Party-has been going on for some years. But it is a contest which could seriously damage the Kenyan body politic, if it came to a head over the office of vice-president of KANU.

The vice-president of the rul-ing party automatically becomes the vice-president of the country, and this would appear to be Mr Njonjo's ambition. Both men are Kikuyus, mem-

bers of different and rival clans. But perhaps the most im-portant difference between the congenial Mr Kibaki, a London

# CONTENTS

Economy: growth cut by payments squeeze	п
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Foreign affairs: sensitive issues are spotlighted	ш

How to invest in Kenya III

Tourism: hopes for an end to world recession ... III **chillier** Businessman's guide ... IV

Trade: Britain is losing

Minister of Finance, and Mr coast last year, he described Nionjo, the former Attorney the late President Kenyatta as General, and a tough—some say a "landgrabber." He was then ruthless—lawyer by training, in-volves the character of KANU.

Aside from its failure to expose its officers to regular elections, it tends to use Tammany Hall tactics when by-elections come around. KANU has the power to veto Parliamentary candidates and few critics slip through that net. Those that do have to watch their step.

According to local politicians, Mr Kibaka believes that if Kenya is to be a de facto one party state—the constitution allows for Opposition parties— KANU should be capable of bringing a wide range of views into the fold. Mr Njonjo is said to be less amenable to those who do not toe a strict anti-Communist, mixed economy line, although KANU's consti-tution talks of the party being "founded upon the concept of African Socialism."

Oginga Odinga, former vice-president, who in his stormy political career was detained for three years by President

When Mr Moi began his rapprochement with the Luo, Mr Odinga, as their unofficial leader, played a key role. It was signalied by his appointment as chairman of the Cotton Marketing Board.

The next step was for Mr Odinga to re-enter Parliament, and a sympathetic MP stepped down. The Luo leader seemed set for an easy by-election vic-

barred from standing.

His supporters acknowledge that it was tactless, a serious mistake. But after a few months Mr Odinga again hit the headlines with an outspoken attack on Government. "Mass unemployment, low wages, soaring prices, shortages of food," he said last month, were caused not by high oil prices or the Western recession but by "corruption, misuse of our foreign

exchange, importation of luxury goods, poor planning ..." Some of Mr Odinga's supporters advocate the formation of an Opposition Party. Another group believes they should work within the system. Given the powers at the Government's disposal, no other course is realistic, they argue. Resolution of the debate with-

in the "Opposition" may have to await the outcome of the Where does this leave Mr dispute between Mr Kibaki and Mr Njonjo. If KANU elections are held and the former retains his post, Mr Odinga and his followers may conceivably return to the fold. If Mr Njonjo wins, this is out of the question—at least for Mr Odinga himself. If KANU elections are not held, the uncertainty in Kenyan politics will continue, ad politicians will give too little attention to pressing

economic problems. It should be noted that Kenya remains one of the more open, orderly and well-run countries in Africa. Foreign investors President Daniel arap Moi (above) with his two most senior Ministers: Vice - President Mwai Kibaki (near left) and Mr Charles Njonjo, Minister of Constitutional Affairs (far left)

to ride out the hard times.

There are no political deera, when Mzee—the old man— hovered above the political scene like a hawk about to swoop on chickens (a description he used himself), people are more forthcoming in their

In spite of President Moi's mitial campaign against corruption, it remains pervasive. However, a recent drive to clean up the books of the co-operative movement, to which most of Kenya's peasant farmers belong, appears to have had consider-

It is sometimes said that Kenya is judged by higher standards than those applied to many other Third World countries. If that is so, it is because the Government itself has set those standards -- whether in policy papers which so frankly appraise its economic problems, or in adhering to the independence constitution worked out at Lancaster House. Today, those standards are being put



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# Economic growth cut by payments squeeze

economy of a country long regarded by the West as an African success story is now in African success story is now in the grip of a depression which includes exhausted foreign exchange reserves, substantial balance of payments deficits, stagnant export crops for which international prices are poor, soaring government borrowing, high infiation and a rising debt service ratio.

service ratio.

No one should be taken by 'surprise. In the sessional paper on the economy presented in Parliament in May 1980, the Government warned: "We must face squarely the fact that the coming years, and the next two years in particu-lar, will be a time of austerity during which there will be slower growth of the economy, less employment creation, and more limited social services than were envisaged in the 1979-83 development plan."

The plan was based on a forecast of economic growth at an average annual rate of 6.3 more efficient use of resources. per cent. Two constraints emerged, however: a foreign exchange shortage caused by a combination of adverse terms of trade, and a serious balance an international recession combined with inflation, and an unexpectedly high level of defence spending.

The expending.

The expending to the cent of the century. This will place an enormous strain of Kenya's capacity to feed itself—80 per cent of the

The sessional paper reduced land falls into the arid or semi-the estimated growth rate from arid categories—as well as on the annual average of 6.3 per cent to 5.4 per cent. That has, in turn, proved optimistic. Growth in 1981—for which the revised target was 5.9 per cent—is estimated by the Ministry of Planning at between 3.5 and 4 per cent, an assessment grow in real terms at about 6.5 and the cent from 1961 to 1973 and regarded as too high by some per cent from 1964 to 1973 and —is put at "below 4 per cent." period. are over. Mr Arthur Magugu, who The subdivisi

Easy options

national competition.

Kenyans have already been

succeeded Mr Mwai Kibaki as Minister of Finance in last month's Cabinet reshuffle, has a formidable task ahead of him. It seems that once again the planners will have to lower their sights. A new sessional paper on the economy, which had not hear nyblished when ment protection is now hosing on the lower of the most of the seed land ingo level borrowings and drawings on the International ings on the International output, is reaching an end, and the International output, is reaching an end, and of the International output, is reaching an end, and of the International of the International output, is reaching an end, and of the International output, is reaching an end, and of the International output, is reaching an end, and of the International output, is reaching an end, and of the International output, is reaching an end, and of the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to K£133m in October—the lowest holding since December 1976 and barely two months import the Government is unable to ings on the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and of Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and Gross foreign reserves fell from K£133m in June 1981 to the International output, is reaching an end, and Gross foreign reserves fell from K£133m in June 1981 to There are further items to add to the list of bad to the list of the International output, is reaching an end, and the International output, i

tough message.
Officials say that the theme

BALANCE OF PAYMENTS (shillings m)								
<del></del>	1976	1977	1978	1979	1980			
Current account:								
Exports	6,224	9,360	7.338	7,606	9,220			
Imports	8,158	10,586	14,498	13,300	19,536			
(Balance of trade	-1.934	-1.226	-7.110	- 5.694	- 19,316)			
Invisibles	1,236	1,451	2.604	2,128	3,660			
Current account	- 698	228	-5,106	-3.566	_ 6 656			
Capital account:	- 920	0 يەن	- UI	9,000	0,000			
Long-term	1.274	1.678	5.364	3.620	4,300			
Short-term	146	370	136	1.398	934			
Capitai aecount	_							
balance	1,420	2,048	3,496	5.018	5,234			
Errors and omissions	-12	-23	58	-40	-22			
Overall balance	710	2,253	-1,552	1.412	-1.444			
		Source:	Central	Bank of	Kenya.			

environment. The balance of the Kenyan economy? The latest payments remains the greatest available come from the Minischallenge and the paper will set try of Economic Planning's out the Government's policy of quarterly report with figures for containment. The secondary the first nine months of lost challenge is the control of year and estimates for the full government spending and the The balance of trade deficit

The paper may also remind fell 9.4 per cent from K£299m Kenyans that their population in January-September 1980 to in January-September 1980 to increase of 4 per cent a year— K£271m for the same period in one of the highest in the world 1981. The year-end forecast—means that whatever measures puts imports at K£930m (1980, of trade, and a serious balance of payments deficit due to continuing increases in oil prices, population is still likely to K5558m (1980 Kf518m), reduction international recession comyear by around 16 per cent, from KE43m in 1980 to K£372m last year.

The improvement was partly due to two devaluations of the Kenyan shilling last year— around 30 per cent against the dollar. It is also the result of import restrictions, including measures introduced in the Budget last June.

Nevertheless balance of payments continued to be "dif-" in 1981, says the report, observers. Growth for 1982— per capita incomes to rise about and after taking into account inalso 5.9 under the plan target 30 per cent over the same
—is put at "below 4 per cent." period. are over.

Mr Arthur Magugu, who The subdivision of large all deficit. "covered mainly by Many observers believe that Mr Arthur Magugu, who The subdivision of large all deficit. "covered mainly by succeeded Mr Mwai Kibaki as farms, which both eased land high level borrowings and draw-

had not been published when ment protection, is now losing cover. A K252m Eurodollar loan problems, this survey was being written, that protection and must export traised without difficulty last is expected to deliver a further in the face of tough inter- year, indicating that Kenya's inyear, indicating that Kenya's international credit-worthiness re-Officials say that the theme Against this disturbing backwill be management of the economy in a hostile economic rent indicators on the state of of the year.

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There has been further fall, however, following heavy payments for oil and servicing earlier borrowing, and in early March Kenya's reserves were at a record year low of K£110m, under a month's import cover. Meanwhile production of the two main cash crops—tea and

coffee, accounting for more than 30 per cent of export earnings last year—is almost unchanged. Export revenue for the two crops of R£170m last year was only 2 per cent up on 1980, although the coming coffee crop may show an increase. Prices for the two commodities are not encouraging and Kenya acknow-ledges that the 1976 boom in prices-tea and coffee exports in 1977 were worth K5276mwas a rare windfall.

Like all other countries Kenya

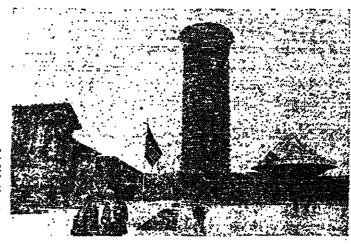
has been hard hit by the increase in oil prices.
As the 1981 Economic Survey pointed out, the net cost of petroleum and its products to Kenya has risen from K£34m in 1976 to around K5116m in 1980, when it absorbed 36 per cent of the value of non-oil exports compared with 13 per cent in 1975 and less than 1 per cent in 1976 and less than 1 per cent in

Perhaps the single most dis-quieting statistic in the report, however, deals with domestic credit. "While credit to the private sector increased by 8 per cent in 1981," notes the report, credit to the Government accelerated by 76 per cent from K£167m at the end of 1980 to K£294m at the end of 1981."

Private sector lending by the banks has all but dried up. In the 1980 sessional paper there appeared the warning that "there are clearly defined limits to which budget deficits can be forced by can be financed by reliance on

the Government is unable to

Kenya's external debt service ratio has risen from around 3 per cent in the early 1970s to the current level of 18-19 per cent. Last year's Eurodollar loan will probably be the last for





The squatter settlement of Mathari Valley (right) outside Nairobi illustrates the poverty which is the other face of the attractive capital—(left) the Kenyatta conference centre

Inflation, remarkably low un-til 1973, moved rapidly into double figures and although official estimates put it at 13 per cent last year, it could well have been higher, and will cer-tainly rise this year. Meanwhile corruption — such as purchase of import licences and kickbacks on contracts—is said by businessmen to be pervasive. Surveying the scene, one senior official acknowledges the problems but declares: "We will reach the bottom of the trough this year, and pull out in 1983 and 1984." He and other officials give reasons for this cautious optimism:

Incentives

• The impact of measures to ease the balance of payments problem have not been fully realised. They cite devaluation, restrictions on imports and export incentives given in last rear's budget,

O Coffee and tea should perform better in the two years ahead, increasing volume and

vided the weather is good. The price increases announced by President Moi last December, to take effect from mid year, should see a response from growers. Seasonal credit facilities for growers is more efficient, as are marketing arrangements.

Senior civil servants are ensuring that there will be greater discipline in Government spending. The forthcoming sessional paper will emphasise this.

The foreign exchange

position will be eased when negotiations with the World Bank and IMF are finalised. A three-year World Bank structural adjustment programme worth SDR 130m should be agreed next month. And sources outside the Government

say that an IMF extended financing facility worth over SDR 100m will soon be concluded, with the first tranche possible in May.

• International oil prices appear to be stabilising, even

getting better world prices. have been no more white sometimes because there are elephants—such as the K£65m too few capable, middle-ranking general should improve, pro- ethanol project at Kisumu, officials to exercise control.

approved under the late President Kenyatta.

• There will be no maize imports this year, and wheat will come as doner aid or on concessional terms. To this list officials could add the continued high standing of

Kenya among Western donors.
Thus, when the former Finance
Minister, Mr Mwal Kibaki,
addressed the World Bankchaired Paris conference last July he received a sympathetic response to his analysis. Kenya's external capital requirement over the next four to five years, he said, was around \$5bn, most of which the Government hoped to raise in a series of bilateral negotiations with donors during

that period. Nevertheless, even among sympathetic Western donors, there is unease about the years ahead. Kenya has shown in the past that it can identify its problems but finds it difficult to implement the adjustments required—partly because there O Under President Moi there may be a political price to pay:

Although Kenya has mor<sup>nt</sup> cordial relations with the IM<sup>18</sup> than many African countriesp the record of past facilities had been mixed. One study of the relationship points out tha three agreements in the pashave broken down.

A two-year programme which hegan in 1980 foundered which the Treasury was unable to keep within limits imposed on its bank borrowing—partly due to an unbudgeted 30 per cent increase in civil servants' salaries

SDR 151.5m standby arrange-ment approved in January, but the study suggests that there was a "probability" that there would again be difficulties in keeping within the ceiling on Government bank borrowing.

Noting this, and other difficulties, one donor economist com-mented: "Kenya has lost all its economic cushions—the margin of flexibility is reduced to nil." For a country so vulnerable to the weather and international commodity prices, that is a dis-quieting analysis.

M.H.

### EXPORTS AND IMPORTS (shillings m)

	1976	1977	1978	1979	1980	1	1976	1977	1978	1979	1980
MPORTS						EXPORTS					
Category:						Unroasted coffee .	1,866.1	4,087.6	2,495.3	2,213.9	2,163.7
Food and live					040 =	Tea		1,435.6	1,263.9	1,256.9	1,160.1
animals	288.9	259.8	428.1	302,7	949.7	Petroleum prods.	1,379.3	1,533.1	1,368.4	1.559.8	3,254.1
Beverages and	116.5	77.3	149.6	156.6	76.9	Sisal	83.8	78.8	78.4	95.8	176.5
tobacco Crude materials .	223.1	334.6	283.9	251.2	308.1	Meat	167.7	157.9	54.2	53.8	31.7
Mineral fuels	2.092.9	2,361.9	2.378.4	2,950.3	6.502.8			123.6	8L.7	110.1	180.6
Animal and veg.	2,002.0	4,00110	240.0.7	_,	0107=10	Pyrethrum	114.5				
oils and fats	224.4	277.6	322.3	316.5	451.6	Maize	112.9	13.2	14.3	106.5	0.1
Chemicals	890.4	1,273.1	1.384.4	1,440.9	2.035.9	Fruit and veg	314.8	457.9	402.7	430.5	504.6
Manufact'd goods	1,464.9	1,841.5	2,218.2	2,026.5	2,598.7	Cement	161.4	171.3	180.1	166.9	203.1
Machinery and		•				Hides and skins	171.2	160.5	196.4	275.4	191.0
trnspt. equipat.	2,326.3					Soda ash	60.7	53.7	73.7	102.0	60.9
Mise, manufeturs.	493.6	584.1	672.0	674.9	876.1	Other	1,305.5	1.193.6	1.173.6	1.352.4	1,826,6
Other	18.8	12.9	39.8	24.6	110.5	1					
TOTAL	8.139.9	10.625.7	13.223.1	12.385.3	エス・アタハ・ク	Total	0.3/3.2	9.460.9	7,402.8	7.723.9	9.752.9

Source: Central Bank of Kenya.

# Slim prospects for food self-sufficiency

reach self sufficiency in maize—sating for the 30 per cent 1979 and 1.3 per cent in 1980. a staple food—by 1989, "produc-devaluation of the shilling Although the good weather tion capacity will need to against the U.S. dollar in 1981), and higher prices saw total expand by at least 4.9 per cent effective from July, the coming agricultural output increase in a year and probably at a rate crop could well see a surplus considerably in excess of this. over domestic needs.'
Rates of growth of this magni- Despite the recovery tude have, in the past, only been achieved in Kenya during the brief period of rapid adoption of hybrid maize."

on national food policy pub-lished last year. And in case the warning is overlooked, the paper concludes its assessment of targets for overall food production --- wheat, sorghum, millet, rice, beans, potatoes, sugar, beef, milk as well as maize-with the comment: "Few countries have been able to sustain such growth in food production and the need to do so presents Kenya with a formid-

The official view is that formidable though the challenge may be Kenya will meet it. In private, however, officials express concern, while the assessment of agricultural economists and some of the Western donors is that the targets will not be met and Kenya will have to live with a gap between domestic production and domestic needs.

to be filled by imports.
Estimates vary slightly, but in 1981 Kenya imported some 350,000 tonnes of maize and 155,000 tonnes of wheat at a mix of concessional and commercial rates costing around 2000:

The history of Kenyan farming, even back to the settler days," says one agricultural economist, "is that mercial rates costing around

in part to poor weather and incdequate domestic prices. An improvement in both weather and prices brought about a subimprovement in both weather and prices brought about a substantial recovery. The latest official figures show maize deliveries to the produce board more than doubling, from 218,000 tonnes in 1980 to 473,000 tonnes last year.

Theat deliveries however any given year—creut pronlems, late deliveries of fertiliser, army worm, drought, lack of storage, wrong prices. If one allows for a combination of natural disaster and management problems there is no prospect of sustained self sufficiency."

Wheat deliveries, however, fell 13 per cent below 1980 levels, from 216,000 tonnes to 158,000. The drop was blamed on poor weigher and the subdivision of some large wheat "branches and the subdivision of some large wheat "hard options." The impressional statement of the subdivision of the subdivision of some large wheat "hard options." The impressional statement of the subdivision of the su terms into predominantly majze -producing subsistence plots after independence—5.8 per The prospect for 1982, then, cent a year between 1984 and is that there will be no imports 1972—was achieved through an of maire, but about 140,000 increase is smallholder produc-tiones of wheat will be needed, tion as former white-owned of which all but 30,000 tonnes farms were subdivided. There Yet the Government will find will come from donors—and was also the one-off benefit it hard to support domestic men that may yet be secured from the introduction of hybrid funding given the prospect of on grant or concessional terms, maize. Growth was only 2 per

IT IS couched tactfully, but nevertheless a grim warning maize price increase of some 1978, while drought contributed is any proposal on land tenures; comes across. If Kenya is to 40 per cent (partly compento a decline of 0.8 per cent in this involves rationalising the

maize there remains considerable concern about food production:

volume by an estimated 5 per crops increased in volume by

less than 1 per cent. • The weather contributes to a • About 80 per cent of Kenya's sensitive issues, however. The warning comes from the cyclic pattern of agricultural land is arid or semi-arid. Soil Government's sessional paper production in which a couple of erosion on smalls land be-

> AGRICULTURAL PRODUCTION TARGETS (Required rates of growth to achieve self-sufficiency in main

	100	RUSCUMS,	• .	-	
CROP	Estimat produc tion 1980 — (		Annual production growth rate required for self-sufficiency 1980-83 1980-89 — (per cent) —		
Maize* Wheat flour Sorghum/millet Rice Beans Potatoes Beef Milk	1.942 142 369 23 140 450 147 1,259	2,777 292 445 66 253 655 188 1,615	3,514 493 563 90 344 828 314 2,058	12.7 27.2 6.4 42.1 21.8 13.3 8.5 8.7	6.8 14.8 4.8 16.4 10.5 7.0 8.3 5.6
° Maize production fig	gure for 1	.980 Is a	an average	e of 1976 a	

Source: Sessional Paper No. 4, 1981, National Food Policy.

indifferent weather indifferent weather — and Kenyan farmers are at present anxiously awaiting the start of the rains.

sive growth rate in the decade

current 17m Kenyans by the end of the century. By then there will be less than 0.2 hectares of high potential land per head, having fallen from 0.75 hectares in 1965.

In Central Province, for and medium-potential last year. land is being cropped says the sessional paper: "The remaining land already supports livestock populations which are too large to be sustained efficiently from the grazing available."

The "hard" agricultural option includes more intense cultivation of land, increased yields on the better land, and costly and difficult exploitation of semi-arid land.

The food policy paper's call for a 360,000 tonnes strategic reserve presents difficulties; it must come from domestic surpluses because imported maize would be too expensive.

land tenure system, increasing the rate of land adjudication (ownership is a critical factor in agricultural credit), setting minimum viable land holdings, cent last year, according to the ending land speculation, setting quarterly review, recorded a ceiling on land ownership, marketed production of all and taxing absence landlords. The Government has been slow to move on these politically

If food prospects appear gloomy, cash crops look somewhat more encouraging. The two main export crops, tea and coffee, continue to be the exchange critical foreign earners accounting for about a

third of receipts in 1980. Although output has held steady however, there have been mixed results in the international markets. In 1981, 91,000 tonnes of coffees were delivered to the Board, a little under the previous year. But the drop in world prices saw producers' gross income drop 14 per cent from K£119m in 1980 to K£103m last year, according to the Ministry of Economic Planning's quarterly review. Planning's quarterly review.
Further, following the introduction of quotas in September

1980, under the International Coffee Organisation agreement Kenyan stocks have been buildgood seasons may be followed increased and the population is estimate anticipates stocks three or four years of bad to rising rapidly, at 4 per cent a reaching the equivalent of one different weather — and year, which will double the year's production by the end year's production by the end of 1982.

Tea deliveries in 1981 rose slightly from 90,000 tonnes in 1990 to 91,000 tonnes. Kenya has overtaken India as Britain's largest supplier of the crop. The value of tea exports rose slightly example, all but 7 per cent of from K£58m in 1980 to K£60m

The history of the Kenya Tea Development Authority (KTDA) is an extraordinary success story — a rare example of a successful agricultural parestatal. notes one development official.
Since its establishment in 1964 Since its establishment in 1964-KTDA has overseen an expan-sion from 8,600 acres that year to 132,000 acres farmed by 138,000 smallholders producing one of the world's best quality teas. RTDA now accounts for over a third of the national crop.

Unhappily, the prospects for higher world prices look poor, and the producer countries have been unable to agree on a joint strategy to push them up.



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# Sensitive issues come under a spotlight

PRESIDENT MOTS role as Chairman of the Organisation of African Unity (OAU) has Odinga publicly rebuked by given Kenya its highest profile President Moi for expressing in foreign affairs since indepen-dence in 1963.

But while OAU issues, and relations with neighbours, understandably dominate foreign policy, Kenya is adding its voice to the debate on international economic problems and their effect on Africa lems and their effect on Africa. If Kenya was ever smug about the predicament of some of its neighbours, sheltering behind the coffee boom of the mid-1970s and the aid benefits accruing to one of the West's proteges in Africa, it is no longer. The economy is in serious difficulties and spokesmen for this avowedly anti-communist country with a mixed economy are beginning

to make much the same points in the North-South debate as, for example, socialist Tanzania. Thus: "Developing countries do not determine the prices of their commodities. They learn about such prices by reading market price reports from the Press of the developed countries. Those prices do not take into account the costs of production in developing On the other hand, prices of tractors, lorries, fertilisers, etc. are fixed by the transnational corporations the developed countries which produce them. . . This differential in the prices of raw materials on the one hand, and of finished goods on the other,

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The speaker is not Mr Oginga

broadly similar sentiments. Nor is it Tanzania's Dr Julius Nyerere, though he has been saying much the same thing for years. It is Dr Robert Ouko, Foreign Minister of Kenya, in a speech last month marking the anniversary of the death of Tom Mboya, one of the country's outstanding politi-Africa, says Dr Ouko, is still

largely viewed as "a supplier of raw materials and cheap

### Sigh of relief

These are not the issues which grab the headlines, however. Two subjects have preoccupied Dr Ouko and President Moi, who became OAU chairman after hosting the July summit last year: Chad and Western Sahara. And when President Moi hands over his responsibilities to the Libyan leader, Col. Muammar Gaddafi, in August he may well give a private sigh of relief.

He will have presided over the 50-member organisation during one of the most difficult years in its history. The con-tentious issues of Chad and Western Sahara have overshadowed the two other subjects on which the OAU reaches com-fortable unanimity: Namibia and South Africa,

In the case of Chad, the Organisation's decision to play a peace-keeping role ran into

early problems. Member states ahead with seeking agreement contributed only half the 6,500- on a constitution under which France and the United States.

in forcing the OAU to draw up, at a meeting in Nairobi earlier this year, a timetable for a ceasefire in Chad's civil war and a negotiated constitution and elections by June 30, which looked unrealistic even at the ime, and are now certainly in

jeopardy. In the Sahara the OAU proposal that the dispute be settled by referendum was undermined last month when a majority of OAU members meeting at ministerial level voted to recognise Polisario the guerrilla organisation seeking indepen-

dence for the territory. Nineteen members walked out in protest in what is the most serious division in the OAU since it split in 1976 over support for MPLA and UNITA, rival guerrilla forces Angola

The admission of Polisario, said Dr Ouko in an interview with the Financial Times, "led to a lot of confusion." But, he went on, "no action by the Council of Ministers or the Secretary General (Mr Eden referendum proposal will con-

tinue, he says.

As for Chad, "we will press that despite what he calls

strong force proposed and the U.S.\$160m estimated annual acknowledges that the two cost of the assistance from issues are a considerable chalost of the assistance from issues are a considerable chal-rance and the United States. lenge: "I fear that the OAU The difficulties were a factor does face a crisis, which poses a forcing the OAU to draw up, a threat to the unity of the organisation."

Yet despite the trials, the Organisation survives.

Keeping it together at all in the face of these difficulties," says Dr Ouko, "is an achievement by itself," owing much to President Moi's "cool head and great wisdom."

### Talking shop

The President has been in an invidious position. Had the OAU under his chairmanship confined itself to platitudes and expressions of concern, the Organisation would, have been open to charges — made in the past — that it is little more than a talking shop.

If current efforts fail, at least the President, who has devoted a considerable amount of his time to OAU affairs, can say that an attempt was made but he will be reminded of his Kodjo) can halt the work of the committee established by the heads of state last July."

Work on implementation of the committee established by the heads of state last July."

Work on implementation of the credibility." It is a test which is in decrease of fair the committee. is in danger of failing.

"painfully slow progress" Africa, and a 1980 agreement towards a settlement, "there is some movement forward in which President Moi has played port facilities. a significant role." The British Foreign Secretary, Lord Carrington, briefed Mr Moi during his visit to Kenya earlier this month and British officials feel that Kenya is now less critical of the Western settlement

Reviewing regional links, Dr Ouko describes contacts with Uganda and Sudan as good, but there is no sign of an improvement in relations with Tanzania — which recently gave political asylum to a backbench Kenyan MP. The border, closed in 1977, is unlikely to reopen before the three members (Kenya, Tan-zania and Uganda) of the defunct East Africa Community have agreed on the allocation of the Community's assets and liabilities

proposals.

A further meeting is due soon to discuss the report on the subject by Dr Viktor Umbricht, No one, least of all President subject by Dr Viktor Umbricht. Moi and Dr Ouko, underestimated the hurdles presented by Chad and Western Sahara. ing mutual concern about international economic conditions) between the two countries, and the latter's concern about the impact of Kenyan goods on Tanzanian industry should the border reopen, will also have to be resolved.

Yet a common enemy can override political differences, as the cordial relations with the Marxist government of Ethiopia Both governments who have exchanged state visits - remain concerned about the territorial ambitions of Somalia, Although both President Moi and President Siad Barre of Somalia have stated their desire to improve relations, rapprochement has yet to be

President Renée of the Seychelles continues to accuse senior Kenyan officials of complicity in last year's unsuccess ful coup attempt against his government by South African mercenaries. Dr Ouko repeats the denial his government issued at the time: "The Kenya government is not involved, and at no time was it involved."

South Africa does surface in another capacity, however. President Moi's fellow heads of state have tactfully refrained from raising two issues which are seldom publicly discussed in Kenya: the daily air links between Netrobi's Kenyatta In-ternational airport and South

For International Airlines (Kenya Airways itself does not fly the route) the Nairobi-Johannesburg leg is an invaluable facility on a continent in which only a handful of countries permit air links with the Republic. The traffic helps Renya, too, by increasing its convenience as a tourist centre and contributing millions of Kenyan pounds a year from landing fees and the sale of aviation fuel.

Kenya nevertheless fervently condemns apartheid. Dr Ouko last month declared: "South African freedom fighters within and outside the country must be supported and encouraged to maintain and even intensify the tempo of the armed struggle. . . countries which by deliberate policy or which by deliberate policy of through dithering, indifference support the evil system of apartheid. . through invest-ment, trade or military fran-chise should cease to do so."

### Condemnation

The U.S.'s role in Kenya is as sensitive as any suggestion that such condemnation of Pretoria may be incompatible with the flourishing air links.

The hackles of both U.S. and Kenyan officials rise if one refers to "bases" rather than "access to Kenyan facilities." U.S. officials maintain that the U.S.\$50m programme at the Indian Ocean port of Mombasa is primarily in the interests of American seamen seeking recreation after tedious weeks at sea policing the Indian

The harbour is being widened and deepened so that aircraft carriers can dock instead of anchoring at sea and subjecting shore-bound sailors to the discomfort of liberty boats. Last year there were 40 ship visits.

Work is also under way on a second runway at Moi Interna tional airport, Mombasa, which will improve handling facilities for the huge C141 aircraft bringing in supplies.

Equally discreet about their role is the British Government, which uses Kenyan terrain and barracks for training. Up to 700 men, including SAS units, can be in Kenya at any one

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# Guidelines on how to invest in Kenya

Investors in Kenya often find themselves baffled and harassed by the maze of government channels that have to be followed before they can start a business.

All new, investments and expansions must be approved by the New Projects Committee which falls under the Ministry of Industry but also has representatives from the Ministries of Finance, Plan-ning, Agriculture, Water export), the Office of the President (for land allocation) and Kenya Industrial

The Industrial and Commercial Development Cor-poration, the Development Finance Company of Kenya and the Industrial Development Bank — government development bodies which often participate as share-holders or lenders in larger projects-also sit on the committee.

Projects of K£5m and over must also be approved by an economic subcommittee in the Cabinet. Approval can take from six months to a year or even longer, depending on the size and complexity of the project and the terms that are requested by the investor. The process is hastened if

sound, comprehensive feasibility study is submitted and a company representative is on hand to answer ques-

tions. Submissions are scrutinised for job creation, cost feasibility, return on investment, realistic market share and the local equity com-

The type of capital equip-ment is another crucial issue as the Kenyans are wary of over-invoicing of inferior machinery. Past instances of dumping means that secondhand machinery is almost never allowed. Preference is given to businesses with Kenya-African participation (although this is not a requirement), or that are based outside the Nairobi-Mombasa industrial complex, and to export ventures.

The New Projects Com-

mittee approves machinery imports but concessions, work permits and exchange control approval must be obtained individually. Sales tax rebates

machinery, which must be negotiated, are obtained through the Ministry of Finance. Duty drawbacks and protective tariffs, if agreed upon, are applied for through the Industrial Protection Committee. Exchange conf . control

handled by the Central Bank while work permits, which are required for all non-Kenyans, are granted by the Department of Immigration once they are satisfied the job requires an aptitude not available in Kenya.

# Tourist industry hopes for an end to world recession

THERE IS growing pessimism at present among the men and women who run Kenya's tourist industry: the hotel-keepers, the tour operators, the hotel and lodge suppliers, the tourist shops and curio emporiums.

Tourism has for years been Kenya's growth industry, bringing in upwards of K£60m a year in foreign exchange. Although doom is by no means in sight, there is a lot of gloom as world recession has taken its toll. There are also other factors Figures, just released by the

Government indicate a marginal slide, a reversal of the traditionally upwards trend. They show that from January to October 1981 (in delightful jargon tourist trade), a total of 3,869,000 bednights were compared with 3,875,000 in the same period in 1980: a fall of 0.4 per cent The trade in Kenya is eternally

optimistic, however, and several grand new hotels have been built, especially along the coast. Last year hotel capacity increased from 6,912,000 bednights to 7,076,000 bednights, or by 2.3 per cent. Sadly there just were not enough tourists to fill them all:

Visitors from Europe continue to be the hotels' main cusmostly Germans, Austrians,

Italians and British, though Britons prefer to spend their nights at upcountry lodges. Tourists from North America, Scandinavia and Asia have de-clined in numbers, but this has been partially offset by increasing numbers of tourists from other African countries, especially expatriates from Zimbabwe and

Some upmarket tour operators claim that well-heeled American tourists are coming back, paying anything up to U.S.\$5,000 for a luxury photo-graphic safari (carpeted tents, champagne and uniformed waiters) among the wild animals of the Kenyan bush. Many of these would once have been hunters, but Kenya's Government banned hunting some years ago.

It is the delights of the Kenyan coast, the sun, the fine, wide unpolluted beaches, and the excellent hotels which have always drawn the majority of tourists to Kenya, however Many Germans come back again and again, for example, to hotels where menus are printed in German, waiters know the correct German phrases and, up the coast at Malindi, most of the shop signs are painted in German.

The coast is the hub of the industry, and a great deal of German and Swiss investment beach hotels north and south

The Severin group has built three hotels adjacent to each other at Bamburi Beach: with three different price brackets one for each sector of the market. All are served by a common grillroom, disco and casino, but each has its own swimming pool. Reports say this trio is well able to ride out the current market vicissi-

Three new hotels have also opened up at Diani Beach, south of Mombasa. They looked good.

It was the "high before just beginning Christmas and the New Year and ending in March and April, which set the warning light flashing along the beaches from Diani to Malindi. Almost every hotel had beds on offer for Christmas, an unheard of event, and there were reports of 30 per cent vacancies in February.

is difficult to predict tourist levels in the low season, May to Angust, though many hotels are trying to recoup possible losses with special discounted rates for Kenyan residents during that period.

The industry was dealt a serious blow when certain charter among

rights to carry passengers to Mombasa, usin the recently upgraded Moi airport. No less than four charter companies are waiting for decisions on licences from the Civil Aviation Board. One charter company cancelled its plans. The travel trade considers that a minimum of 15 months is needed to market package tours, and they must have assurances on continuity.

Ministry of mercomes what is calls "up market" flights. It defends the moves taken as "motivated in the desire to protect Kenya Airways and by the need to optimise the nation's share of the benefits

The Ministry does not favour the lower end of the market using luxury hotels on full board. The Government view is that "this type of tourist does not benefit the country and it could be claimed that Kenya is subidising the stay of such holidaymakers.'

operations."

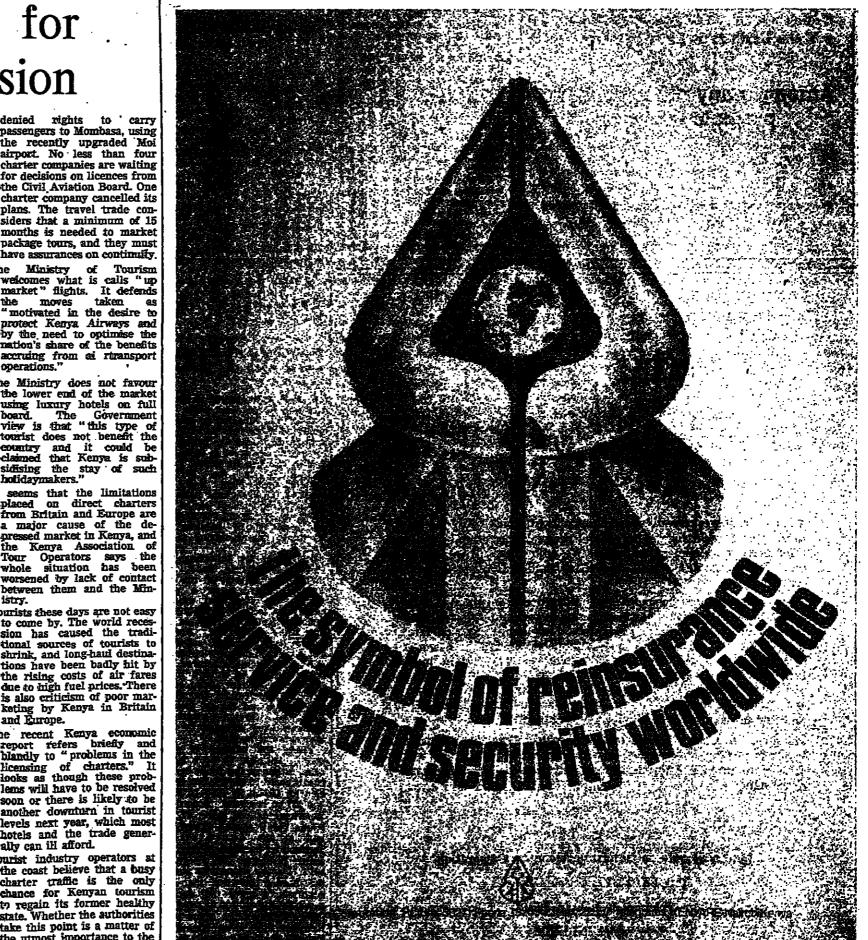
seems that the limitations placed on direct charters from Britain and Europe are a major cause of the depressed market in Kenya, and the Kenya Association of Tour Operators says the whole situation has been worsened by lack of contact between them and the Ministry.

Tourists these days are not easy to come by. The world recession has caused the traditional sources of tourists to shrink, and long-haul destinations have been badly hit by the rising costs of air fares due to high fuel prices. There is also criticism of poor marketing by Kenya in Britain and Europe.

The recent Kenya economic report refers briefly and blandly to "problems in the licensing of charters." It lems will have to be resolved soon or there is likely to be another downturn in tourist levels next year, which most hotels and the trade generally can ill afford.

Tourist industry operators at the coast believe that a busy charter traffic is the only chance for Kenyan tourism to regain its former healthy state. Whether the authorities take this point is a matter of the utmost importance to the thousands involved in the

John Worrall





Malindi beach, up the coast from Mombasa, is a popular resort for German tourists. European visitors continue to be the main customers but the drop in tourists from North America and Asia has been partly offset by increasing numbers from other African countries

Turkana

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Victoria

ETHIOPIA

**Wajer** 

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SOMALI

REP.

# Chillier winds for foreign investors

for 13 years until the February Cabinet reshuffle, set out what hard options. At the time the country was sailing on the crest of the coffee boom but Mr leaders had the foresight to not going ahead so fast. In assess the temporary nature of fact there is precious little of assess the temporary nature of those palmy days of spending and to consider the structural adjustments needed to preserve Kenya's reputation as an economic showpiece.

in Kenya had become too concentrated in inefficient import substitution industries sheltering behind tariff barriers and import restrictions. Structural adjustment meant building as export-orientated and competitive industrial sector, with greater Kenyan ownership and the encouragement of agricultural development and agro-industries at the expense of urban infrastructure.

The results to date have been slow to materialise. A severe shortage of domestic capital combined with the Kenyan inclination towards lucrative property deals and large cars has blunted local interest in fixed capital investment.

At the same time foreign investors have had to reassess the efficiency of their operations since the Government re-tracted the generous pro-tection that once existed in the form of monopolies, bans on competitive imported goods and concessions on sales tax and customs duty on inputs. This, combined with the depressed

Simbarite Ltd

and bothersome procedure) but

it," says an economic analyst.

Investment levels have remained more or less static since 1977. The last major invest-Conomic showpiece. ment in the country was in The essence of Mr Kibaki's 1977 when General Motors (GM) message was clear. Investment started production of heavy duty vehicles on a share capital of 28.5m shillings (£1.5m). Only 49 per cent of equity belongs to GM. The balance is owned by the Industrial and Commercial Development Corporation, a Government develop-ment bank, so GM does not bear the full risk should anything go

### Entrepreneurs

Neither investment levels nor an ownership profile of industry in Kenya have ever been collated but it is generally thought that foreign ownership accounts for about half of all investment. The balance is held by state development banks and Kenyan citizens - both Europeans and Asians—and a growing number of small Kenyan African entrepreneurs.

The number of big Kenyan industrialists could fit comfortably around a dinner table. Britain is still the biggest foreign investor because of historical precedence. British investment is estimated at some state of the economy, is scaring \$500m, followed by investment

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IN JANUARY 1978, Mr Mwai off new investors from abroad of some \$315m, while West Kibaki, Minister for Finance who might have filled the gap Germany has invested DM 96m. left by Kenyan entrepreneurs. DM 61m of this is channelled "Most companies which have through Deg, that country's came to be known as Kenya's fixed investment here are stick- equivalent of the Commonwealth ing very firmly with it (often Development Corporation, Other because disinvestment is a costly important foreign investors come from Switzerland, France. Kibaki and Kenya's other top new investment from outside is Italy and India. The Japanese prefer to trade and their

exposure in the country is low.

The present period of recession is emerging as a critical moment for evaluating attitudes towards foreign investors. During the 1970s growth of industrial output averaged just over 10 per cent. In that time the manufacturing base grew apace so that today it accounts for about 15 per cent of Gross Domestic Product (GDP) But last year output increased by only about 5 per cent, on a par with performance for 1980. This is worryingly below the 9 per cent growth stipulated in the current five-year development

At a Paris donor's conference in July, Mr Kibaki said that Kenya needs \$5bn of ex-ternal capital just to meet some of the development plan targets. A good half of this will be met by grants and concessionary loans but the balance will have to be found either through pri-vate investment, commercial loans or suppliers' credits.

In direct conflict with the critical need for foreign investment is the endemic suspicion among bureaucrats of the multi-nationals' objectives and methods. In everday life this is translated into what businessmen perceive as harassment and lack of communication.

### Holding back

The Firestone tyre group provides an example. Firestone had been holding back retained earnings with a view to building a Sh 150m expansion to its tyre plant, even though its 10-year monopoly agreement ex-pired in October 1979.

When the Government invited a second tyre manufacu er to invesi Firestone de-cided to remit the money back to the U.S. Free remittance of profits is guaranteed under the oreign Investment Protection Act but Firestone was refused exchange control approval. Firestone filed a claim to OPIC, for the sequestered Sh59m. The problem was finally resolved but Kenya's image has

been tarnished. Other businessmen report instances of haggling over the transfer of technical service or managment fees. One company had its management fee cheque bounce. An embarrassed central bank quickly rectified the situation. Nor can investors, potential or established, be blamed for succumbing to pas-

When Mr Walter Scheel. chairman of DEG, did a promotion trip to Kenya in February the Kenyans gave him a shopping list of new enterprises they would like supported. One was an ethanol plant—although the country already has two about to come onstream. Another was a PVC plant--although it has already been agreed with an Indian company that it will invest in one.



Motor vehicle knocked down parts in an automobile assembly plant

That is why pragmatic officials.

who have acquired'a modicum

of muscle when it comes to

negotiations, are being less

for

Firestone,

licences are subject to sporadic clampdowns governed foreign reserve levels, foreign exchange approval for raw materials and spare parts currently takes only one month.

The Kenyans realise they can-not implement their objectives without treading on a few toes, but the long-term goals are con-sidered worth it. At the instigation of the World Bank the accommodating.
Government is taking its first Firestone, step towards becoming a fully enjoyed tax concessions on imfledged trading nation by trying ported raw materials and

Nevertheless, there is virtue to raise manufactured goods to capital goods. Britain's Dunlop, ally no backlog in the remitation a standard that is competitive which is currently negotiating tance of profits. While import in the global marketplace. likely to get these concessions. "That is why we are discourag-One reason is that the Kenyans feel that too much protection ing monopoly situations," explained an official in the Ministry of Industry, "when an industrial sector is being estabmakes manufacturers unable to compete on the world market. lished we have to offer protection, but it can't last for ever.

Economists also point out that foreign content is a high 45 per cent, signalling a drain on foreign exchange. There are no legal requirements for local content so manufacturers tend to look abroad for raw materials.

# Businessman's Guide

There are few places in Africa more comfortable than Kenya and its capital, Nairobi with its international class hotels, good restaurants, a pleasant climate and the coast or game parks within easy reach for a weekend off. The following guide might, however, make life even easier. Telephone numbers are all for Nairobi.

### MAIN MINISTERS AND PERMANENT SECRETARIES

Office of the President. Tel: 27411. Chief Secretary and Head of the Civil Service, Mr Jeremiah Kiereini. Permanent Secretary, Development Co-ordination and Cabinet Office: Mr S. Nyachae. Vice-President and Minister of Home Affairs: Mr Mwai Kibaki. Tel: 28411. Permanent Secretary: Mr D. Mwiraria Minister for Constitutional Affairs: Mr Charles Njonje. Permanent Secretary: Mr J. K.

Minister for Finance: Mr Arthur Magugu. Tel: 338111. Permanent Secretary: Mr Har is Mule. Financial Secretary: Mr J. Keruga. Minister for Economic Planning and Development: Mr Z. Onyonka. Tel: 338111.

Permanent Secretary: Mr F. Y. O. Masakhalia. Minister of Agriculture: Mr M. Walyaki. Tel: 120630. Permanent Secretary: Mr F. M. Njuguna. Minister of Foreign Affairs: Mr Robert Ouka. Tel: 334433. Permanent Secretary: Mr J. G. Shamalla. Minister of Commerce: Mr J. H. Okwanyo. Tel: 28411. Permanent Secretary:

Mr J. A. Kipsanal. Mr E. Mwangale. Tel: 331030. Mr A. W. Mbegho. Minister of Industry: Mr A. J. Omanga. Tel: 24261. Permanent Secretary: Mr J. W. Githuku.

Minister of Transport and Communications: Mr H. K. Kosgey. Tel: 26441. Permanent Secretary: Mr S. J. Mbogua. Minister of Local Government SS ole Oloitipitip. Tel: 82411. Permanent Secretary:

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The Kenyan Government's publication on the country's economy are frank and well written. Obtainable from the ● Kenya Economic Survey, 1981 • Fourth Development Plan, 1979-83

 Sessional Papers (White Papers) on the economy (1980) and food policy (1981) The Central Bank published an annual feport and quarterly reviews.

Professor Tony Killick has edited "Papers on the Kenyan Economy" published in 1981 Mary Anne Fitzgerald by Heinemann. "Underdevelopment in Kenya;" Colin Leys, firinemann, 1975. "Kenya: into the second decade:" IBRD (World Bank). John Hopkins University Press,

"Petals of Blood:" Ngugi wa Thiongo, Heinemann. A novel on modern Kenya by the country's leading writer. For eating out: Kathy Eldon's Guide to Restaurants in Kenya:" Kenway, Nairobi. The two English daily papers published in Natrobi are The Standard and The Daily Nation. The Weekly Review, edited by Hilary Newcoo, provides invaluable coverage of political and economic events in Kenya and elsewhere.

### **EMBASSIES** British High Commission. Tel:

Canada, Tel: 334033. France. Tel: 28373. Ireland, Tel. 26771-4. Japan. Tel: 332955. Netherlands, Tel: 27111. Nigeria, Tel: 28321/24681. Sweden, Tel: 29042-5. United States. Tel: 334141/ 334150.

USSR, Tel: 20233. West Germany. Tel: 26661/

### **EXCHANGE RATE** £7 = K£0.956

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CURRENCY Visitors must complete a currency declaration on arrival. Retain your exchange receipts: Kenyatta International airport will change Kenyan notes back into major currencles when the form and receipts are produced.

### HOTELS

Intercontinental. Telex 22631; tel 335550. Hilton, Telex 22252; tel 334000. Norfolk, Telex 22559; tel 335422. Serena. Telex 22377; tel 337978. New Stanley. Telex 22223; tel 333233.

### HEALTH

Tap water is safe. Visitors should have cholera and yellow fever vaccination certificates. If you intend travelling far from the main towns, temporary membership of the Flying Doctor service is 25 Kenyan shillings. In return it provides free airlifts to the nearest medical facilities. Malaria prophylactics should be taken.

### BANKS

Central Bank, Haile Selassie Avenue. Tel: 26431. Barciays, Standard, Bank of Credit and Commerce, Citibank, First National Bank of Chicago, Grindlays, Habib Bank are among the banks with offices

# MAIN AIRLINES

Kenya Airways. Tel: 29291/822171. British Airways. Tel: 334362/334449. Swissair. Tel: 331012. Transworld. Tel: 24036/20265. Pan Am. Tel: 23581. Lufthansa. Tel: 335819/26271. KLM. Tel: 332673/74/75.

# RESTAURANTS

Marino's Mezzanine Floor, International Life House (tel. 27150). Jardin de Paris, at the French Cultural Centre (tel. 336435). Does not take credit cards. Bobbe's Bistro (tel. 21152). Red Bull Restaurant

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# Kenya is heavily dependent on international trading patterns Pressure on Britain's trading lead

### IN 1980 fate played a cruel and will not recover until the Germany, France, Italy, U.S. Britain's share of the Kenya Total expenditure for the global trick on Kenya. Just when the border is reopened. and Japan. country had decided to take a But Tanzania's past import— bold stride towards becoming a ance dims in the context of mand is not expected to in capital goods that are in the offof French subsidies to Kenya bold stride towards becoming a ance dims in the context of competitive trading nation, a overall trade patterns. Ugandan global recession set in dragging purchasing power overtook Kenya along in its wake. First Tanzanian in 1965, and it con-

introduced in the 1979-83 Development Plan and re-iterated in subsequent national quantitative import restrictions and raise tariff barriers to stimulate manufacturing efficiency.
In return for initiating the

system the World Bank, the principal architect of the re-forms, embarked on a programme of structural adjustment loans to shore up mounting deficits. But the ambitious export drive has stalled. Empty coffers have prompted sporadic but harsh import restrictions. As a result manufactured exports, relying on a high level

of foreign content, have stagnated; and prices for commodities -coffee and tea are two of the top foreign exchange earners—have softened on the international market.

Today the balance of payments continues to be a headache, although the trade deficit is estimated to have fallen from Kenyan £443m in 1980 to Kenyan £372m last year. According to official figures, much of the good blame for declining exports is and Julius Nyerere. In February the loss of one of the most lucratured goods.

tinued to be Kenya's top African trading partner right through the economically chaotic days of Budgets, the concept was to lift Amin's rule and the tentative attempts at reconstruction that have followed. Ugandan purchases from Kenya reached a record high in 1980 although they dropped last year.

Neither is Africa a developed marketplace for Kenya. Regional trade is constrained by a general lack of foreign exchange and inadequate infrastructure. Only a quarter of Kenya's exports remain within the continent. Virtually all of the balance goes to the industrialised countries, primarily in the form of commodities such as coffee, tea, pyrethrum, sisal, pineapples, processed meat and

# Clampdowns

To narrow the discrepancy between the north-south flow Kenya has been attempting to cut back on its import demands. The bill for many imported goods, particularly machinery transport laid at the doorstep of decreased last year. As a result Tanzania's socialist President of arbitrary central bank clampdowns on foreign exchange 1977 Nyerere summarily closed allocations import licences for the border between the two cars and other goods regarded countries, a move that accele- as luxury items have not been rated the dissolution of the East issued since the end of 1980. African community. Since then More essential items such as Kenyans have been lamenting spare parts and raw materials currently take about a month tive markets for their manufac- to clear with the Central Bank. This is considered a reasonable Tanzanian trade dropped by time lag. Kenya's main trading 70 per cent the following year partners are Britain, West

mand is not expected to increase more than 5 to 10 per cent which, as a Western dip-lomat pointed out, will barely keep abreast of inflation. This trend has created a new tension amongst supplied nations and given rise to suspicion and mistrust over national methods of competition. Although credit conditions in OECD countries are regulated by an agreement, some countries seem to be more adept at operating within those parameters than

Britain has always been Kenya's foremost trading partner, but the edge is becoming gradually less decisive as the old boy network established in colonial times crumbles in the face of the jockeying tactics of newcomers such as the French and the Japanese Britain's export figures for last year are not yet available but they are expected to be 40 per cent down from 1980.

British officials in Nairobi said that the drop results from Kenya's cutback on consumer goods. If the figures for the first four months of 1981 are extrapolated, exports of machinery and transport equip-ment will fall by a third while exports of manufactured and consumer goods will drop by only one-fifth. Lord Carrington, Secretary of State for Foreign and Commonwealth Affairs conceded Britain's trading margin was narrowing when he cish market are sometimes visited Kenya earlier in March. assisted by the aid for trade "All countries in recession are provision, an ODA fund that can looking for trade in other parts inject a grant element of 20 to of the world," he said, "We 30 per cent into sales that have are determined to keep our a true developmental value if share of the market and if pos- competition from other nations sible to increase it." for recovery Hopes

ing. There is a £50m turnkey sugar project in Busia in western Kenya. Booker Agriculture International in London with Fletcher and Stewart, and Tate and Lyle are competing against Indian, French and Japanese hidders. But Tate and Lyle are including some Japanese plant in their presentation because the rate of the yen has made Japanese prices more attractive than ever. Kenya Railways is spend-ing \$23m on carriages and an-other \$20m is going towards port equipment

Last year Britain lost a con-tract for container handling equipment at Mombasa to the French, who offered better credit French machinery sales are boosted by lines of credit

extended to Kenya specifically for this purpose. Last year FFr 284m was handed out for equipment. Another FFr 300m is due to be signed up this April. With 35 years allowed for repayment the terms are more or less irresistible. The loans are composed of concessional government money and bank funds which results in an interest rate mix of 7 per cent. The French find the formula so successful they are extending the lines of credit on a yearly basis. As for genuine development aid, a French diplomat neatly sidestepped the issue by explaining. We don't have enough money for infrastructure.

British sales on the commercan be proved as a serious of threat to winning the contract. pool averages about £60m a year, just over twice the value of French subsidies to Kenya this year.

Another stumbling block for sales is Kenya's sinking credit rating—about sixth in black Africa—and chronic cash shortage. Most government export insurance bodies, with the ex-ception of the Japanese, have required local bank guarantees before covering suppliers. But banks have been very reluctant to grant them.

# Tight credit

Credit terms are becoming even righter. A large Kenyan industrial concern with international partners went shopping for machinery this January and discovered that the ECGD, Hermes of West Germany and Austria's OKB state bank all demanded a guarantee from a reputable international bank.

As one banker put it, "What international bank would guarantee a Kenyan importer? The French have got round this problem with their customary definess. This January they extended a FFr 50m line of credit to the state-owned Kenya Commercial Bank to be used specifically as guarantees for covers from Coface, the French insurance body.

Britain may not be matching these terms—which in some observers eyes amount to outright subsidies—but officials question the rationale penind the sales scramble. Mr Simon Hemans, Deputy British High Commissioner, says: "The credit race is self-defeating in the end. If you end up buying your own exports you haven't helped the economy in the long run."

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# **WORLD STOCK MARKETS**

	Companies and Markets	. <u> </u>	W	ORLD STO	CK MARK	ETS		1
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Section Mind line attention	291g 20 Abertson's 278	351g 225g Cons. Edison	377; 27 Hanna Mining: 27 201; 123; Harcourt Brace 131; 311; 24 Harris Bancp 27 594; 28 Harris Corp 295;	4934 18 Murphy Oil 1918 343: 2512 Nabisco Brands 3235 5758 4139 Naico Chem	25% 17 Sherwin-Wms 20 4 554 20 Signal 20-1 49 55% Signade 4858	20 17 Bell Canada 181; 251; 101; Sow Valley 121; 581; 221; 3P Canada 25; 37 161; Brascan A 19	77.0 64 EuroCom Tst 69 74.9 49.8 Gist. Brocades 67.4 60.5 41.6 Heineken 52.8 60.4 13.3 Hoogovens 16.3	7,60 4.16 O'seas Trust Sk. 5.10 21,60 5.50 SKR Props 6.70 20,3 8,85 Swire Psc A. 10.50 9,10 4,95 Wheel'k Mard A. 5.7 5.0 4,10 Wheel'k Maritt'e 5.00
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XCHANGE RAT	35's 23's Ameterine 24 1	18   113s   Dentsply Intl 143s 1234   11 Detroit Edison 113s 41   2534   Diagnond Intl 38	1884 472 Husky Oil	784 1 Nwest Bancorp 218 784 353 Nwest Inds 60 1114 9 Nwest Mutual 952 29 18 Nwest Steel W 18	35 2214 Stokely Van K 2712 4038 1734 Storage Tech 2735 5014 2814 Sun Co 5134 5614 3313 Sundstrand 3814 4718 2536 Superivoi 251 1973 1436 Super Val Strs 1778	#44 10 Dom Stores 101; 571; 171; Domtar 103; 116 543; Palgon Nick 41. 2014 49 1/4 Genetar 173; 270 195 dt. West Life #20 304; Uv. Guit Canada, 121;	1981.82   Mar. 19   Price   Kronor   173   190   Bergens Bank   110   140   77   Eorragand   124   163   111   Creditbank   135	915 310 Hitachi
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HOTELS	651s 535s Atlantic Rich 371s 5134 2512 Auto-Data Prg. 251s 317s 111s Avco 1454 2734 201s Avery Inti. 225s	654 314 Du Pont 321 214 1412 EG & G 1512	257; 478 Intl. Harvester 538 1034 7 Int.Income Prop. 634 5119 3314 Int.Paper 3358 1914 918 Int. Rectifier 1118 3734 2448 Int. Tel & Tel. 2458 5719 5914 Irving Bank 4018	57% 29% PPG Inds	414 251c Texas Gas Trn 244 125 704 Texas Instr mts. 79: 41 221c Texas Oil & Gas 24- 221a 164; Texas Utilities 21: 551c 201c Textron	521 <sub>2</sub> 201 <sub>2</sub> Mac Blosdel 211 <sub>2</sub> 12 8 Marks & Spencer 91 <sub>4</sub> 5.87 1,95 Massey Ferg 2,52 78 28 Mointyre Mines 294	10,540 4,170 Centrale. 5,551 17,770 4,270 Credito Varesino: 9,499 2,510 1,400 Fiat. 1,985 104 25 Finsider 41,25 6,050 2,840 Inwest. 3,269	463 325 Kumagia
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a for the form the form of the form	32   197s Beth Steel	505s 1814 EX Cell O	7354 Sie Kimberley-Clark, 525 91 <sub>2</sub> 24 King's Dept St 23 41 27 Knight Rdr. Nws' 275 <sub>8</sub> 27 141 <sub>4</sub> Koppers	55½ i 424 Philip Morris 4513 584 274 Philips Pet 29 45½ 354 Pillsbury 43 3213 1814 Pioneer Corp. 2218 55 22 Pitney-Bowes 2445	245c   175c   Tri Continents   175c   205c   95c   Triton Energy  124c   285c   117c   Tylar	#21e 131e RoyalTrustco A. 151e 171e 51e Sceptre Res	0.26 U.06 Audinto 0.06 2.49 1.47 Aust. Cons. Ind. 1.54 2.52 1.06 Aust. Guarant 2.10 3.90 2.36 Aust. Nat. Inds 2.45 2.40 1.72 Aust. Paper 1.80	255. 139 Nippon Steel 151 520 201 Nippon Sulsan 215 4,950 3,800 NTV
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nd Habbana en Galvada North	2514   1476   Bircynts-Erie   1556   2735   1814   Burlington Ind   19   72   3546   Burlington Mrtin: 4314   2276   1676   Burndy   1734   2546   2734   Burndy   2547   2548   250   CBI Inds.   21	401s 241s 1st City Bank Tex. 271s 441s 291s 1st interstate. 291s 251s 93s 1st Mississippl 95s 475s 1st Nat. Boston 401s 5 22s 1st Pehh 23s 5 2 Fanns 5	1061e   731e   Loews   88   87   225e   Lone Star Inds   2414   361e   245e   Longs Drug Stra. 261e   603e   21   Louisiana Land   241e   301e   151e   Louisiana Pac   17   391e   133e   Lowenstein   261e   261	1414 105e Raison Purina 15 1134 515 Ramada Inns 55, 456 214 Rank Org. ADR 312 541a 2916 Raytheon 52 541a 1316 Reading Bates 1512	354 221g US Steel	<u> </u>	1.85   1.05   Cockburn Cemt.   1.21   2.75   1.95   Coles (G.J.)	351. 261 S'tomo Marine 289 730. 535 Taihel Dengyo 555 290. 199 Taisel Corp 286 774. 581 Taisho Pharm 589 1,100. 618 Takeda 895 5,490. 3,060 TDK
MAIN AIRLI	505g   356g   CBS   351g   351g   351g   351g   351g   351g   351g   351g   453g   453g   453g   451g   351g   361g   101g   101	518 2 Fisons 5 1412 814 Fleetwood Ent 1218 5134 1211 Fleetwan 1412 5134 2414 Florida Pwr & L 20 2518 1572 Ford Motor 22 40 3115 Foremost Mck 3234	391g 1334 Lowenstein 2614 35 171g Lubrizol 19 161g 124 Lucky Stra. 155g 361g 174g MA Com. Inc. 197g 57 381g MCA 485g 1714 18 MacMillan 161g	1435 - 814 Redman Inds 1736 6431 2934 Reeves Bros 6419 1572   101 <sub>8</sub> Reichhold Chemi 1036			8.00   2.60 Crusader Oil	270 205 TelJin
\$ 100 \ 2005 \ 2	341a 191a Campbell Tagg 2112 451a 245 Canal Randolph 25 44 24 Can. Paul flo 247a 5414 187a Oarlisle Corp 20 33 251a Camation	251 <sub>2</sub> 114 <sub>2</sub> Foster Wheeler 124 <sub>3</sub> 401 <sub>3</sub> 151 <sub>2</sub> Freeport McM 17 33 161 <sub>2</sub> Fruehauf 181 <sub>2</sub> 161 <sub>6</sub> 81 <sub>5</sub> GAF 83 <sub>4</sub> 41 261 <sub>8</sub> GATX 27	66   41's   Mac	317 <sub>8</sub>   211 <sub>8</sub> Republic Steel 215 <sub>8</sub> 451 <sub>9</sub>   25 Rep of Texas 275 <sub>8</sub> 184 <sub>8</sub>   105 <sub>8</sub> Resch Cottrell 12 315 <sub>8</sub>   133 <sub>4</sub> Resort Intl A 151 <sub>2</sub> 275 <sub>8</sub>   197 <sub>8</sub> Revoc (DS) 25	13   10   Virginia EP	GERMANY  1981/82 Mar. 19 Price High Low Dm	9.80   5.50   Hartogen Energy   3.8   1.90   1.12   Hooker   1.24   2.50   1.06   KI Aust   1.50   2.30   0.90   Jennings   1.17   2.00   0.25   Jimb'lana(50oFP   0.25   1.75   1.40   Jones (D)   1.55	995 800 Tokyo Elect.Pwr. 935 132 103 Tokyo Gas 113 643 455 Tokyo Sanyo, 455 241 147 Tokyu Corp 214 526 214 Toshiba
11: 37(02 2: 37: 344 3: 32: 2381	511 <sub>9</sub> 351 <sub>4</sub> Carp Tech	4514 2978 Gannet 51 32 1634 Gelco 18	267s 135s Manville Corp 137s 448s 251s Mapco	254 1018 Revere Copper 114 5034 254 Revion	44 2814 Wal-Mart Stores. 4114 2815 1514 Warnaco	High         Low         Dm           74.5         39.9 AEG-Telef	10.51   0.07 Kia Ora Gold 0.09	560 408 TOTO 411 495 390 Toyo Seikan 418 1,640 724 Toyota Motor 896 4,380 1,650 Victor 1,860 860 671 Wacoal 714 1,210 632 Yamaha 659
RESTAURANT	421g : 201g   Centex   211g   155g   121g   Central & Sw.   156g   17   10   Central & Sya   107g   351g   251g   Central Tel-Util   293g   17   101g   Certain-tead   103g   165g   165g   Cessna Aircraft.   165g	253g   141; Gen Am Invest   144; 42   251; Gen Cinema   391; 42   19   Gen Dynamics   223; 681; 528   Gen Electric   60 453; 28   Gen Foods   323; 453; 25   Gen Instrument   353; 594; 27   Gen Mills   373;	414 293 Marsh McLenn 322 254 131e Marshell Floid 254 761e 221e Martin Mtta 28 434 851e Maryland Cup 341e 426 271e Masco 324	36   3514   Rite Ald	40is   3658 Waste Mangt 2758 39ig   27ig Wels Mkts 38ig 3558   21i4 Wells Fargo 23 25i4   19ig W.Point Peppi 21 11is   3ig   Western Airlines   4i4	220.0  158 Bayern-Hypo 208 302.0 251.5 Bayern-Verein 288 218   178.5 BHF-Bank 218 218   143.5 BMW 215.5	0,56   0.08   Monarch Pet	1,210 632 Yamaha
्या विश्वासीति । १९४१ - जार्म द्विती विश्वास	534 114 Champ Home Bid 178 2978 1556 Champ Int. 1534 1114 678 Champ Sp Piug. 756 20 519 Charter Co. 634 5954 4314 Chase Manhatt nl 5518	5914 27 Gen Milis 3734 5719 341s Gen Motors 387s 719 4 Gen Pub Utilities 48s 51 321s Gen Signal 3514 34 241s Gen Telep Elec. 291s	47s 13g Massay-Fergn 21g 187g 151g Mass Multi-Corp 173g 161g 63g Mattel	7154 4654 Rohm & Hazs	5179 1034 Westn. Nth. Amr. 1134 3534 2179 Westinghouse 2219 5019 1888 Westvace 2219 40 2412 Westvace 2612	286 201 Brown Bover I 214 146.5 122.5 Commerchank 144.7 57.6 40.5 Conti Gummi 50.5 361 253.5 Daimler Benz. 290 284.5 227.5 Degussa 244.5 167 127.0 Demag 137	1.75 1.25 Nicholas Kiwi 1.50 4.18 1.50 North Bkn Hill 1.93 2.78 1.12 Oakbridgs 1.42 1.70 0.50 Otter Expl 0.50 11.90 1.55 Pancon 1.80 0.41 0.09 Pan Pacific 0.11	SOUTH AFRICA  1981:82 Mar. 19 Price High Low Rand
1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	61½ 427½ Chemical NY	291 <sub>5</sub> 185 <sub>6</sub> Gen Tire 192 <sub>5</sub> 107 <sub>5</sub> 37 <sub>8</sub> Genesco 45 <sub>8</sub>	2954 221e Maytag	25 9 4 Rowan 1056 174 124 Royal Crown 16 494 2813 Royal Dutch 524 394 255 Rubbermaid 364 265s 124 Ryan Homes 14	65 271g (Wheelabratr F 313, 395, 151g Wheeling Pitts 185g 30 187s Whirlpool 361, 38 2234 (White Consotts 241	218   170,0 D 4che Babcock, 212,5 287   261   Deutsche Bank 277,2 177,2   135   DU Schult 176 180   123,5 D residner Bank 157,5	2,55   1,25   Pioneer Conc   1,25   0,58   0,08   Queen Marg't G. 0,09   2,95   1,70   Reckitt & Coin   1,90	4.56 2.80 Abercom 2.9 10 7.1 AE & Cl 7.1 18.45 11.55 Anglo Am 11.35 133.0 74.25 Anglo Am Gold. 74.25 3.85 1.00 Anglo Am Prop. 2.4
n marin	4576   2134 Cincinnati Mil	35 255; Genuine Parts  357; 313; 151; Georgia Pac 161; 612; 281; Georgia Pac 52 33   245; Gerbes Prod 29 924; 415; Gerbes Prod 451; 28 155; Giddina Lewia 184	481s   24 McDonnell Doug 321s 501s   263s McGraw Edison 273s 56 893s McGraw Hill 461s 141s 65s McLaan Trukg 13 325s 1934 Mead 191s 395s 293s Media Geni 251s	395; 2312 Ryder System	50% i 22 Whittaker	242.5 178.5 GHH 200 77.9 54.5 Hapag Lloyd 55 199 110 Hoechst 120 27.8 17.0 Hoesch 26 450 268.5 Holzmann (P) 425	0.60   0.25 Southland M'n'g. 0.25 0.80   0.16 Spargos Expl 0.16 2.70   1.76 Thos Natwids 1.90 2.93   1.90 Tooth 2.02 4.10   1.35   UMAL Cons 1.60	11.2 8,80 Barlow Rand 9 57.25 33.50 Buffels 39 8 4,85 CNA invest 6,5 3,05 1,90 Currie Finance 2,30 10.90 5,65 De Beers 5,7
	451 <sub>2</sub> 24 Clava Cliffs Iron. 24 151 <sub>8</sub> 97 <sub>8</sub> Coro x	351 <sub>4</sub> 271 <sub>4</sub> Gillette	45 504 Meditronio 3454 3954 5078 Meditronio 3458 4714 5578 Meiville 4534 60 24 Mercantile Sts 60 1024 71 Merck 7278	5714 2454 Safeway Stores 2812 521g 571g 5t, Paul Cos 4614 4224 2516 St. Regis Paper 254 36 13 Sante Fe Inds 1316 1014 554 Saul Invest 61g 74 41g Saxon Indus 448	3014 2014 Wisc Else Power 3014 2714 16 Wootworth	150.0: 104 Horton 114.5 280.6: 160.5 Kali und Salz 166.b 237 177.6 Karstadt 194 184.5: 130.2 Kauftiof 153.8 220 163 KHD 163	1 2.50 1.40 WOOIWUITIE 1.55	57.95 20.75 Direfontein 26 65.00 27 FS Geduid 29.5 110 54.0 Gold Fields S.A 64.5 5.65 3.77 Righveld Steel 3.8 9.75 5.70 Huietts 7.7
	184   14   Colgate Palm 181s 134   81s   Collins Alkman 1034 457g   22   Colt Inds 24	301 <sub>2</sub> 20 Gould	66½ 471s Meredith	42 251s Schering Plough, 261s	584   16 Zapata	by 41.6 Klockher	SINGAPORE	45.75 26.25 Kloof
ead		ices			AUSTRIA	168 122.4 Mannesmann 143.7 528.5 220.0 Morcedes Hig 256 537.8 230 Metaligeseli 237.5 700 610.0 Mueuch Ruck 688,5	1981/82 Mar. 19 Price 8 9,80 2.04 Boustead Bhd 2.18 5,40 2.98 Cold Storage 3.80	5.8 3.00 Rennies
	NEW YORK —Dow Jo	NES 1981-82 Since Cmpli't'n ar, Mar. 15 12 High Low High Low	· <b>I</b> 1 1 1	lar.   Mar.   1981-82 17   15   High i Low	High Low 2 238 201 Credit'stalt Pfd. 220 238 178 LaenderbankPfd; 190 276 243 Perimooser. 262	181 150.0 Rhein West Elect 157 386 : 258 Rosenthal 264 511 : 219.5 Schering 288.6 269.0 192.6 Stemens 213.4 88.7 57.7 Thussen 85.3	7.75 4.20 Malay Banking 5,75	Financial Rand US\$0.711 (Discount of 26%) BRAZIL
	Aindustr' is 898,55, 886,27, 795,85, 789,55,800 H'me Bhds. 58,51, 58,51, 58,43, 58,57, 58, Transport 528,18, 529,45, 525,50, 324,75,528	39.58.51 (56.78   54.88	AUSTRALIA All Ord. (1/1/80) 472,2 466,5 46 Metal & Minis. (1/1/80) 554.5 529,2 35	55.9 464.8 737.5 (6/4) , 465.6 (10/5/82) 50.5 829.7 735.2 (7/1/81) 322.4 (10/3/82)	110 91 Semperit	210 161,5 Varts		1981/82 Mar. 19 Price High Low Gruz
	Transport 529.18 528.45 529.60 526.75 522 Utilities 198.58 105.85 105.20 195.56 105 Trading Vol 48,250 54,278 48,800 50,248,45,	5,89 196,91 117,81   191,28 153,52 16,5 (5,1)81) (28,8) (28,4,63) (28,4,42)	Credit Aktien (2/1/62) 53.62 55.60 5	55,75	BELGIUM/LUXEMBOURG	FRANCE 1981/82 Mar. 19 Price	SWEDEN  1981/82 Mar. 19 Price High Low Kronor	1.90 0.76 Acealta 1.85 12.75 3.05 Banco Brasil 12.70 4.89 1.80 Beigo. Min. 4.0 9.00 2.80 Logas Amer. 8.85 10.40 2.12 Petrobras PP 10.30 10.0 2.05 Souza Cruz 10.0
	eDay's high 811.64 low 799.75	Mar. 5 Feb. 26 Year ago (approx	DENMARK Copenhagen SE (1) [175] 122,55 122,88 12 FRANCE CAC General (29/12/51) 88,86 88.8	98.9   88.5   172.5 (17/5/81)   77.5 (15/8)	High Low Fls.  1,620 840 ARBED 1,490 5,000 8,700 Sank int A Lux 5,950 2,100 1,950 Sakaert R	High Low Frs.  5,925 1,636 Emprunt 4st, 1878-1,800 10,950 5,500 Emprunt 7s 1876-6,025 5,258 2,580 CME 5t 2,730	248 188 AGA	12.50 4.55 Unip PE
the credit	STANDARD AND POORS	6,90 : 6,75 5.66	Ind Tendance (31/12/81)   115.60 114.1   11	14.5   114.4   124.0 (19/2/12)   97.7 (4/1/82) 55.00 232.18 245.47 (5/7)   215.88 (5/2/81)	2,050 1,158 (5E55	588 ' 365 ;BIC	525 104 Boligen 216 287 125 Celluloss 244 136 70.5 Electrolux 8. 90.5 236 104 Ericsson 208	Company Mar 21 on the 1982 week Banking, Insurance and Finance
	Indust is 122,74 122,45, 121,92 127,26 12	5   12 High   Low   High   Low   1.45   120,27   157,02   118,41   199,86   5.52   (5/1/81)   (5/3/82) (28/1/86/60/6/82)	HOLLAND ANP-CBS General (1870) 85.80 84.8 8 ANP-CBS Indust (1970) 88.50 88.2 8	M.2 M.8 96.8 (20/8) 78.5 (28/8) 17.8 68.1 76.4 (22/6) 51.4 (22/12)	1,540   900   GBL   IBrux L.    1,484   1,900   1,182   Gevaert   1,765   5,620   2,050   Hoboken   3,150   1,600   914   Intercom   1,480   5,130   3,315   Kredjetbank   4,510	1,210 537,0 Bouygues	197 125 Essette (Free)	Bank Leumi le Israel 2,174 + 49 (DB Bankholding 1,789 + 54 Bank Happadim Br 2,926 + 84 Union Bk. of Israel Br. 1,995 + 30 United Mizrahi Bank 1,480 + 30
	Ind. div. yield \$   Mar. 17   1		HONG KONG Hang Seng Bank (51/7/64 1207.21.1188.28 115 ITALY Banca Comm Hai. (1972) 212.68 211.51 28		5,300 4,003 Pan Hidgs	512   292   CGE	280 186 Sandvik (Free) 212 890 215 Skandia 500 590 131 Skan Enskitds 218 105 84,5 SKF B 135 364 207 St. Kopparberg 505 137, 64 Sven Mandelsbn. 108	Hassneh Insurance Br. 1,500 + 90   General Moort, Bank Br. 1,045   "Telahot"   Isrk, Mt. Bk. 2,120 + 60   Danor S/O Is
	ind. P/E Ratio 7.37 Long Gov. Bond yield 13.14		Tokyo New SE (4/1/88)   529,82   529,88   52		3,450 2,010 Sofina 3,450 2,480 1,440 Solvay 2,050 2,960 1,080 Traction Elect 2,500 2,010 950 IJCB 1,876	261 1091 CCF 261 95 31.4 Oreusot Loire 71.5 245.2 90.5 CFP 115.2 52.2 27.4 DNEL 46.1 1,565 750 Dumez 1,135	155, 92 Swedish Match., 118 179, 50 Volve (Free) 147 SWITZERLAND	Land Development Airca Israel Inv. 1010 3.880 +310 Israel Land Devpt. Br. 1,303 +103 Property and Building 1,225 +170
	NY. S.E. ALL COMMON 1981 -82 Mar. Mar. Mar. Mar. 1981 -82	Rises and Falls Mar. 19: Mar.16 Mar. 17 Issues Traded 1,845   1,843   1,850 Rises	SINGAPORE	12.07 111.98 145.72 (6/8) 1110.54 (6/8) 15.62 636.31 973.26 (26/8) 687.48 (9/5/82)	1,890 980 Vieille Mont 1,660 DENMARK	618 ; 380 ;Gen. Occidental. 590 120 ; 65 :Imetal	1981/82 Mar. 19 Price High Low Frs. 1,190 485 Alusuisse	Public Utility Super Sol "A" 1,580 + 76 Investment Companies Bank Laumi Invest 1,062 '+ 32
	82 CD 62 46 62 74 62 84 70 14 82 03	Falls	Industrial (1956) — ( (u) i 6	126.7 428.0 797.6 (7/1/81) 411.2 (9/5/82) 181.1: 546.1 711.7 (8/1/82)   547.2 (3/2/81)	1981/82 Mar, 19 Price	1,700 1,155 Legrand 1,548 50.3 35.4 Machines Buil 52.7 2,400 632 Matra 1,215 567 608 Michelin B. 751	1,320 970 Giba Geley	"Clui" Israel Invest. 730 + 30
	270 27 274 21, 278	98 979 18 455 58 67.63 978 45 (16/5/82)	SPAIN Madrid SE (60/12/61) (c) 182,72 15; SWEDEN Jacobson & P. (1/1/65) 695,92 697.45 68	33,78 103,58 197,45 (5/2/89) 68.17 (5/1/82) 48,85 618,96 680,31 (10/8) 484,17 (29/1/81)	133.0 115.2 Andelsbanken125 415 312.6 Baltica Skand377	59.5; 49.5; Moulinex	5,500. 5,525 Nov. Noche 1/10, 5,775 5,500 5,100 Interfood	Argaman Textule Br 814 +174  Argaman Textule Br 860
	TORONTO Composite 1584.0 1572.0 154	8.7 1542;41 2390.55 (18/7) 1587.8 (15/8/82)	SWITZERLAND SWits BankCpn.(61/12/68): 246.8 244.1 2 WORLD	944,7: 245,8 504,2 (2/4) 242,3 (11/5/82) 25,1 128,3 162,8 (6/1/61) 128,1 (17/6/82)	480 \$28.6 D. Sukkerlab	190 126 Perrier 1819 194 112 Peugeot-SA 173 121 128 Pocialn 191 294,9 173.5 Radiotech 277 973 440 Redoute 864	5,250 -,429 N5514 3,125 2,800 1,010 0er-Buehrle 1,140 272 206 Pirelli 215 4,625 3,350 Sandoz (Br) 4,125 590 450 Sandoz (Pr Cras 497	Delek 979 + ea
	NEW YORK AC Change Friday Stocks Closing on traded price day Sony	Stocks Closing on traded price day Tandy	(**) Sat. Mar. 13: Japan I Base values of all indices are 100 ex	Dow 7,125.41. TSE 534.80.	180.0 137.4 Nord Kabel	126 45.5 Rhone-Poulenc 124.5 335 151.1 Rouss-Uciaf 291.2; 191.5 90.1 St. Gobain 178.7 640.0 385 Skis Rossignol 529 441 212 Suez	285. 235 Schindler (PtCts): 244 736: 512 Swissalr	Source: Bank Laumi le Israel BM, Tel Aviv. †Bid.  NOTES:—Prices on this page are sa quoted on the individual exchanges and are last traded prices.
	UAL	Fransamerica 457,500 134 - 15 Exxon	1500: NYSE-All Compon—50: Standard a last named based on 1575. † Excludindustrials plus 40 Utilities, 40 Float u Unavallable.	sing bonds. \$ 400 industriels. \$ 400 inclustriels. \$ 400 inclusions and 20 Transports. 6 Closed.	137   113.4   Provinsbanken   113.4   312.0   229.5   3midth (F)   249.5   596.5   391   Serendsen   507   107.6   Superfos	1,228 844 Telemech Elect. 858 318 148 Thomson Brandt-314,7 300 149,5 Valeo	15.275 5.675 Zurich ine 14.450	quoted on the individual exchanges and are last traded prices, \$ Dealings suspended, xd Ex dividend, xc Ex aprip issue, xr Ex rights, xs Ex all.
·								

# Europe's changing face

Bank of England help to the London money market had to be fairly generous to prevent the rising seven-day rate, which touched 14? per cent, putting pressure on the new 13 per cent base rate. Events elsewhere in Europe proved beneficial, however, and market fears that the London rate decline could be shortlived were quickly dispelled, helped by the encouraging figures for retail prices on Friday.

period rates eased slightly after touching 17 per cent on Thursday, a rise of 24 percentage points from the end of the previous week. About a month ago call money fell to 14 per cent, the lowest level since the election of President Mitterrand last May, and the French franc was the strongest member of the European Monetary System. At about the same time the D-mark was one of the weakest members of the system, but since then the positions of the

BANK OF ENGLAND TREASURY BILL TENDER

at next tender... £100m

March 19.March 12

£96,885 £96,89

London was one of the few major financial centres where interest rates were little changed last week, although on Monday and Tuesday it looked like being a very different story. Higher U.S. broker loan rates were followed by a return to uniform 16½ per cent prime lending rates as the few banks on 16 per cent moved back into line.

Bank of England help to the London money market had to be

WEEKLY CF	ANGE	IN W	ORLD INTERE	SI RA	
Lawren	Mar. 19			Mar. 19	change
LONDON Base rates 7 day Interbank 3 mth Interbank Treasury Bill Tender Band 1 Bills	13 135g-135g 131g-137g 12,4831	Unch'd 	NEW YORK Prime rates Federal funds 5 mth Treasury Bills 6 Mth. Treasury Bills 3 Mth. CD	15!2 145: 15 12.92 12.96 14.65	-12 -0.19 -0.06 +0.15
Band 2 Bills	15	Unch'd Unch'd	COANVELIOT	9.5 9.75 9.70	-0,5 -0,325 -0,20
TOKYO One month Bills Three month Bills	6,59375 6,53125	0.0825	PARIS Intervention Rate 1 Mth. Interbank Three month	17 16 / . 15 / .	+3 +21g +5g
BRUSSELS One month Three month	141 <sub>8</sub> 14 <sub>18</sub>	: Unch'd	MILAN One month Three month	20 ÷ 20 ÷	Unch'd Unch'd
AMSTERDAM One month Three month .	8:3 8:3	! 	DUBLIN One month Three month	201g 19-5	+12

London—band 1 bills meture in up to 14 days, band 2 bills 15 tz 33 days, and band 3 bills 34 to 63 days. Retts quoted represent Bank of England buying or selling rates with the money market, in other centres rates are generally deposit rates in the domestic money market, and their respective changes during the money.

Bilis on offer....

# INTERBANK FIXING

Minimum accepted bid..... £96,885 : £96,89
Allotment at minimun level... 542 872

3 months U.S. dollars					
bid 15 1/8	offer 15 1/4				
6 months U.S. dollars					
bid 15 1/8	offer 15 1/4				

medic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de

LONDON MONEY RATES

£100m

Mar. 19 1982	Sterling Certificate of deposit		Authority deposits	Local Auth- negotiable bonds	House	Company Deposits		Treasury Bills ¢	Bilis &	Fine Trade Bills &
Overnight		13-20	1353-1354	<del></del>		136-1378	13			
2 days notice	· -	!	1358-133	: — j	_	<u> </u>	_	- 1	-	
7 days or	' – '	i — ·	_	: - 1	_	' <b>–</b>	_	_ 1	_ '	_
7 days notice	_	1559-13-4	135g-135g	!	_	1331.1372	13	_ ;	~ i	
One month	154-13 <sub>32</sub> i	1358-1334	1354	144-14	1334	1370-14	13	13;-13;±	13-3-131 <sub>8</sub>	137a
Two months	13 - 131	15%-15%	_ `	144-14	1354	14	1234	12 12	12 :-12	15,
Three months.	15.2-13.4	13 lo-18 sa	131 <sub>2</sub>	141g-137g	1360	1378	125a-121g	1212-123	12.4-12.3	155
Six months	136: 13 L	1319-135a	1312	1314-127a	18 %	! == -		,	1212	13,6
Nine months	13 - 13.	1312 1359		1354-136g	13.2	! — .	_	- :	!	
One year	13 - 15	13 g 135g	13 lg	1358-1314	13,6	. —	_	- !	<b>-</b> i	_
Two years			1312			<u>'</u>				
Least muthe	wising and S	landen have	***************************************					احمدا حدا	anish a sine	

Local sutherities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates nominally three years 13% per cent; four years 13% per cent; five years 14 per cent. •Bank bill rates in table are buying rates for prime paper. Buying rate for four-month bank bills 12<sup>12</sup>x-12<sup>12</sup>x per cent; four months trace 5.13% per cent.

Approximate selling rates for one month Treasury bills 12<sup>12</sup>x-13 per cent; two months 12<sup>12</sup>x-12<sup>12</sup>x per cent; three months 12<sup>12</sup>x per cent; three months 12<sup>12</sup>x per cent; one month trade bills 13<sup>12</sup>x per cent; two months 13<sup>12</sup>x per cent; three mon

Finance Houses Base Rates (published by the Finance Houses Association) 13 per cent from March 1 1982 Clearing Bank Deposits Rates for sums at seven days' notice 10-10% per cent. Clearing Bank Rates for lending 13 per cent. Treasury Billist, Average tender rates of discount 12-8831 per cent.

Certificates of Tax Deposits (Series 5) 13½ per cent from March 8. Deposits withdrawn for cash 11 per cent.

### **EURO-CURRENCY INTEREST RATES (Market closing Rates)**

. Mar. 19	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder		West German Mark	French Franc	Italian Lira	Belgian Franc Convertible Japanes	yen
Short term	1356-1354 1374-13 <u>18</u> 1356-1354 1374-13 <del>74</del>	147g-151g 15-1514 151g 1516 151g-1536 151g-1536 15-1514	15-16 15-16 16-1-16-16 15-16-16-16 15-16-16-16 16-16-16-16	878-9 878-9 678-9 878-9 878-9 872-9	1 lg .2 2-2 lg 556-5 l 571-5 lg 63-6 lg 634-6 lg	9/5-9/3 9/5-9/3 9/4-938 9/4-938 9/4-938	22-27 22-27 24-26 21 <sup>1</sup> 4-28 <sup>1</sup> 4 19 <sup>1</sup> 4-20 <sup>1</sup> 1 18 <sup>1</sup> 2-19 <sup>1</sup> 2	19-22 25-31 25-27 25-27 25-247 22-1-236 221 <sub>2</sub> -24	7.95g 612-6 1719-29 62-6 17.195g 652-6 16-1719 653-6 16-17 653-6 1512-1612 653-6	ابر ادر ادر ادر

BFr (financial): short-term 11-11½ per cent; seven days' notice 12½-13 per cent; one month 13½-13½ per cent; three months 14½-14½ per cent; six months 15½-15½ per cent; one year 14½-14½ per cent; six months 13½-14½ per cent; six months 13½-13½ per cent; one year 13½-13½ per cent. SDR linked deposits: one month 14½-15½ per cent; three months 14½-14½ per cent; six months 13½-14½ per cent; one year 13½-13½ per cent. ECU linked deposits in Singapore): one month 15½-15½ per cent; three months 15½-15½ per cent; six months 13½-15½ per cent; one year 13½-13½ per cent. Asian \$ (closing rates in Singapore): one month 15½-15½ per cent; three months 15½-15½ per cent; six months 15½-15½ per cent; one year 15½-15½ per cent; three years 15½-15½ per cent; five years 15½-15½ p

**CURRENCIES AND GOLD** 

# Falling francs

dominated by fears that the Japanese yen French franc was becoming Sterling had a better week, equally vulnerable. Paris and looked to have found a interest rates rose to the resistance level of £1.80 against highest level for five months, at the dollar. It finished unchanged the same time that the German at \$1.7995 on the week, and the

near its lowest permitted level and also rose to DM 4.2950 from against the top placed EMS curDM 4.28: to SwFr 3.4150 from rency, the guilder, on Friday, rency, the guilder, on Friday, SwFr 3.3825; and to Y439.50 while the French franc touched from Y431.50. its floor against the D-mark, but ended the week slightly firmer. The dollar rose to a record level of FFr 6.2475 against the the lowest point since late French franc, and finished at August and then tended to move FFr 6.1975 compared with FFr up or down by about \$10 a day.
6.10 at the end of the previous before closing at \$316.50, a fail week. The U.S. currency was of \$7.25 on the week.

GOLD

Several members of the European Monetary System came under growing pressure last week, as the foreign exchange the L1,308 from L1,284. A slight market took more notice of firming of Eurodollar rates also at a best ever level against the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Julian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Julian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Julian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Talian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Talian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Talian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Talian lira, the weakest member of the EMS, rising to L1,308 from L1,284. A slight firming of Eurodollar rates also at a best ever level against the Talian lira, the weakest member of the EMS, rising to L1,308 from L1,284. possible devaluation of the Belgian franc continued, but the of the Swiss franc; and to
market became more and more Y244.10 from Y239.90 against the

and Dutch authorities cut rates pound's trade weighted index improved to 91.1 from 90.1. two strongest members of the EMS. The Belgian franc finished to FFr 11.16 from FFr 10.9750,

Gold remained depressed, but also found a resistance level, at about \$312 as ounce. It fell to

Mar. 18

### THE DOLLAR SPOT AND FORWARD

March 19	abuseq nay a	Close	One month	7. p.a.	months	p.a.
uK†	1.7970-1.8070	1.7990-1.8000	0.20-0.30c dis	-1.67	0.72-0.82dis	-1.77
Ireland†	1.4540-1.4600	1.4540-1.4560	0.68-0.58¢ pm	5.18	1.75-1.60 pp	4.59
Canada	1.2185-1.2210	1.2202-1.2207	0.06-6.09c dis	-0.74	0.23-0.26dis	-0.80
Nethind.	2.6175-2.6330	2.6175-2.6225	1.45-1.35c pm	6.40	4.08-3.98 pm	6.14
Belgium	44.78-44.95	44.81-44.83	15-30c dis	-6.02	30-65 dis	-3.34
Denmark	8.0750-8.0900	8.0750-8.0900	0,15ore pm-par	0.11	0.40-0.20dis	-0.32
W. Ger.	2.3810-2.3890	2.3825-2.3835	1.25-1.20pf pm	6.17	3.55-3.50 pm	5.92
Portugal	70.20-70.50	70.25-70.45	30-95c dis	-10.66	85-200 dis	-8.10
Spain	104.65-104.95	104.70-104.80	par-10c dis	-0.57	25-40 dis	-1.24
italy	1,305-1,314	1,3061-1,3091-	10-12 lire dis	-10.09	261-281, dis	-8.41
Norway	6.0360-6.0500	6.0450-6.0500	0.20ore pm-par	0.20	0.20-0.40dis	-0.20
France	6.1950-6.2475	6.1950-6.2000	5.50-6.50c dis	-71.62	10-111 <sub>2</sub> dis	-6.94
Sweden	5.8525-5.8600	5.8540-5.8590	1.10-0.90ore pm	2.05	3.20-3.00 pm	2.12
Japan	243.20-244.50	244.05-244.15	1.85-1.70y pm		5.20-5.05 pm	8.40
Austria	16.74-16.78	16.7534-18.7634	1012-913 gro pm	7.07	27-24 pm	6.09
Switz.	1.8940-1.9050	1.8965-1.8975	1.59-1.51c pm		4.41-4.33 pm	
· tuk	and Ireland a	ers opoted in U	.S. currency.	Forward	premiums ar	nd

discounts apply to the U.S. dollar and not to the individual currency.

# THE POUND SPOT AND FORWARD

	March 19	Day's spread	Close	One month	, p.s.	Three months	p.a.	
	U.S.	1,7970-1.8070	1.7990-1.8000	0.20-0.30c dis	-1.67	0.72-0.82dis	-1.71	
	Canada	2,1925-2-2010	2.1945-2.1955	0.35-0.45c dis	-2.19	1,33-1.43dis	-2.51 E	
	Nethind.	4.71-4.76	4.71-4.72	24-14c pm	5.09	57e-5% pm	4.77	
	Belgium	80.50-81-29	<b>30.65-80.80</b>	25-55c dis	-5.95	60-100 dis	-3.96	
•	Denmark	14.54-14.63	14.55-14.56	2¹3¹₁ore dis	-2.52	94-10°s dis	-2.73	
	Ireland	7.2340-1.2405	1.2380-1.2395	0.63-0.75p dis	6.68	1.86-2.02dis	-6.28	
	W. Ger.	4.28 <sup>2</sup> -4.31 <sup>2</sup>	4.29-4.30	14-14pf pm	4.19	47 <sub>8</sub> -43 <sub>2</sub> pm	4.31	
	Portugal	125.00-127.25	126.50-126.80	65-190c dis	-12.08	200-415 dis	-9.71	
	Spain	188.40-189.10	188.55-188.75	20-45¢ dis	-207	125-160 dis	-3.02	
	Italy	2,353-2,376	2,353-2,355	2012-2512 line dis	-11.72	57-62 dis	-10.11	
	Norway	10.86-10.92	10.87-10.88	7 <sub>2</sub> -17 <sub>8</sub> ora dis .	. — 1.52	45-51 dis	-1.70	
	France	11.15-11.28	11.15-11.17	11¼-14¼c dis	-14.25	2212-2612 dis	-8.78	
	Sweden	10.53-10.59	10.532-10.542	5ore pm-par	0.35	pm وأسيدًا	0.33	
	Japan	437-442	439-440	2.80-2.50y pm		7.85-7.30 pg		
	Austria	30.05-30.30	30.08-30.13	17 <del>1,</del> 12gro pa	5.88	37 <sup>1</sup> 2-30 <sup>1</sup> 2 pm	4.52	
•	Switz.	3.40 - 3.44 -	3.41-3.42	2°-2'-c pm	8.34	6%-6% pm	7.61	
:	Belgian rate is for convertible francs. Financial franc 89.45-89.55. Six-month forward dollar 1.48-1.88c dis, 12-month 2.50-2.70c dis.							

FORWARD	Spot	1 month	3 month	6 month	12 monti
Dollar D-Mark French Franc	4.2950 11.16	1.8020 4.2800 11.2925	1,8072 4,2488 11,4050	1.8148 4.2102 11.5429	1.8255 4.1382 11.7222
Swiss Franc		3.3913 436.9	3.350 432.0	3.3006 425.3	3.2057 414.1

EMS EUROPEAN CURRENCY UNIT RATES

+1.00 -0.54 -0.81 +1.03 -1.22 +0.47 +1.21

+1.00 -0.54 -0.81 +1.03 -1.22 +0.47 +1.23

±1.5440 ±1.6428 ±1.1097 ±1.3743 ±1.5069 ±1.6689

Gold	Gold Buillon (fine currer)							
Glose \$316-317 Opening \$321-322 Morning fixing \$316,25 Afternoon fixing \$315,75	(£1754-1755) (£17754-1784) (£175-082) (£175-193)	\$5221g-3231g \$5201g-3211g \$522,40 \$520	(£178-1781 <sub>2</sub> ) (£177-1771 <sub>2</sub> ) (£178,269) (£176,649)					
Gold (	Coin≤							
Krugarrand	(£1814-18154) (£9314-9354) (£4712-48) (£1914-1954) (£1914-18214) (£243-4514) (£25212-53) (£226-54) (£21614-21734) (£21614-21734) (£25014-263)	\$1714.1724   \$874.884   \$2512.5612   \$3333.35434   \$7812.79   \$95.96   \$95.96   \$78.88   \$39734.40012	(£48 \ 48\ 20\ (£19\ 20\ 4) (£19\ 20\ 4) (£184\ 2185) (£43\ 443\ 4) (£52\ 253\ (£4348\ 2\ 2					

Mar. 19

Mar. 19		. 8		£ Note Rates
Argentina Peso Australia Dollar Braail Cruzeiro Finland Markka Greek Drachma Nong Kong Dollar Ivan Rial Kuwait Dinar (KD) Luxembourg Fr Mew Zealand Dir Saudi Arab. Riyai Singapore Dollar Sth. African Rand yA.E. Dirham	2,7028-1,7048 261,80:282,50 8.241-8.256 105.288-112.588 10.512-10.528 0.511-0.517 80.66-80.80 4.2060-4.2120 6.14-6.20 3.8320-3.8380 1,8670-1,8690	0,940-0,940-0 149.28.146.01 4.5940.4.5960 5,8320.5.8370 81.70° 0,2848.0,2851 44.81.44.83 2,8335.2.3355 1,2880.1,2890 3,4155.3,4185 2,1280.2,1280 10,375.1,0385	pergum Denmark France Germany Japan Netherlands Norway Portugal Spain Swedge	4.73-4.77 10.86-10.96 124-1291 <sub>2</sub> 1831 <sub>2-194</sub> 10.54-10.64 3.411 <sub>2</sub> -3.451 <sub>2</sub> 1,80-1.82

Mar. 19	<b>.</b>			£ Note Rates
Argentina Peso. Australia Pollar. Brazili Cruzeiro. Frazili Cruzei	1,7026-1,7046 261,50-262,50 8,241-8,256 105,12-10,538 147,40° 0,511-0,517 80,65-80,80 4,2060-4,2120 2,3190-9,3210 6,14-6,20 3,3320-3,8380	1,938-1,46,01 4,5840-4,5960 61,60-61,80 5,8320-5,8370 81,70 0,2848-0,2851 44,81,44,83 2,8335-2,3365 1,2880-1,2890 3,4155-3,4185 2,1360-2,1280 10,375-1,0386	pergram Dehmark France Germany Haly Japan Notherlands Norway Portugal	4.75-4.77 10.86-10.96 124-1291 <sub>2</sub> 1831 <sub>2</sub> -194 10.54-10.64 3.411 <sub>2</sub> -3.451 <sub>2</sub> 1,80-1,82

CURRENCY MOVEMENTS			CURRENCY RATES				
Mar. 19	Index	Guaranty Changes	Mar, 19	Bank rate	Special Drawing Rights	European Currency Units	
Sterling U.S. dollar	95,1 83,5 123,5 154,7 115,4 78,8 64,2 135,3 Ighted che	aber, 1971.	Sterling U.S. S. Canadian S. Austria Sch. Belglan F. Danish Kr. D mark. Guilder. French Fr. Lira Yen Norwen, Kr. Spanish Pts. Swedish Kr. Swedish Kr. Swedish Kr. Swiss Fr. Greek Dr'ch.	54 13 11 74 8 94 19 54 9 51 9	1,11939 1,36610 18,7652 50,1599 9,04243 2,66919 2,93728 6,96932 1469,20 472,124 6,76783 unava bie 6,56851 2,12774	0.858703 1.00567 1.22681 16.8550 45.1443 8.15935 2.39861 2.64037 6.85826 1380.94 244.880 5.07422 105.343 5.88817 1.91076	

Mar. 18	Pound St ring	U.S. Dollar	Deutschem'k	Japan'se Yen	FrenchFranc	Swiss Franc	Dutch Guild'	(tailan Lira	Canadia Dollar	Belgian Franc
Pound Sterling U.S. Dollar	0,556	1.800	4.295 2.387	439.5 244.2	11.16 6.202	3,415 1,898	4.715 2.620	2554, 1508,	3.196 1,220	80,73 44,86
Deuts-hemark	0,233	0.419	9.772	102.3	2,598	0.795	1,098	548.1	0.511	18,80°
Japanese Yen 1,000	2,275	4.094		1000.	25,39	7.770	10,73	5356,	4,994	183,7
French Franc 10	0,896	1,612	3,849	393.8	3,258	3.060	4.225	2109.	1,967	72.33
Ewiss Franc	0,293	0,527	1,258	128,7		1.	1.381	689.3	0,643	23,64
Outoh Guilder	0.212	0,389	0,911	93.21	2.357	0,724	1.	499,3	0,466	17.18
Hallan Lira 1,000	0.425	0,764	1,825	186.7	4.741	1,451	2.003	1000,	0,932	54,89
Canadian Dollar	0,466	0,820	1,987	200,2	5,084	1,566	2,148	1072.	1.	36.76
Belgian Franc 100	1,239	2,229	5,321	544,4	13.82	4,230	5,841	2916,	2.719	100.

Belgian Franc .... Danish Krone .... German D-Mark

8.18382 2.41815 6.19564 2.67296 0.686799 1305.13

# FT UNIT TRUST INFORMATION SERVICE

Abbey Doit Tot. Moors. (a)  AUTHORISED TRUSTS  Quilter Management Co. 164.							
Abbey Unit Tst. Mingrs. (a) 77-80, Gattroore Rt. Aperbury 0296-5941 Americal Ground		ED IRUSIS	Builter Minispensent Co. Ltd.  31 th Larmon Server Form destrain ten Fill.  Contain the Mark Street Contain the Contain Street Contain				
(Access Units	Craigmount Unit Tst. Mgrs. Ltd. Bucklerstury, Louise ECAN 880 01-248496 High Income	O KR Umi Fd Inc	Reliance Unit Algrs. Ltd.				
in, 1st Pd	Carantan Trest 44 480 40 7 28 htt Morey High Inc. 46.7 49 4st 9.7 Recovery 56.5 61.7 -0.1 15	S KE FO Inv. 198	Sporting Tet inti-				
AHR Ski Trist 1829 97.7 -0.11 1249 Alfied Hambro Ltd. (a) (g) Hambro Hor, Hotion, Brentwood, Essex Bretscoot (1027) 211699 2 259123	Crescent Unit Tst. Mingrs. Ltd. (a)(g)	L & C Unit Trust Management Ltd.,	learner of the second of the s				
Balanced Funds.  AGRICUST 1923 98.844 +079 546. See Lock English 4.77 546.	Cres. Americas 360 38.9 +0.7 1.0 Gres. Capital 360 38.9 +0.7 3.0 Gres. Rob Dies 38.4 52.2 +0.2 8.7		ROCKSCHIEU MADEL 772-80, Gutcheris Rd. Autours 10. C. Engy Rev. 7-1 10. C. Licharde Hd. 10. 10. 10. 10. 10. 10. 10. 10. 10. 10				
### Goods	Cres. Reservet	Emity Dr.	N.C. Smaller Co. 1950 60 12d 12 H 405				
H-in Vigod Fd. 1707 75 7d +0.58 840 H-in Vigod Fd. 1707 75 7d +0.58 840 17 7.58 H-in Vigod Fd. 1806 13 1803 657 God. Sect. 28.0 26.7 +0.2 11.91 International Funds.	Total Perf. Unit Tsl.[22.7 25.2]	Leonine Administration Ltd. 2, St. Mary Ave, EG3A 88P. 01-623-6114.	Hear York March 19, 1-10				
International 71.8 20 -01 06.1 10.2 10.2 10.2 10.2 10.2 10.2 10.2 10	Disc. Inc. March 12(264.4 282.0	Lioyais Bk. Unit Tst. Mingrs. Lini. (a) Regular's Dept. Goring-by-Seq.	Freed Int. 1095 1275 417 1315				
Specialist Founds Smaller Co. 4 Fd. 161.7 66.01 40.31 3.56	Special Sis	8 Balanced 1785 36 408 400 Do (Accism) 1231 123 +123 440 Energy let 365 97.04 403 270 1270 To (Accism) 37.4 40.7 40.7 40.7 40.7 40.7 40.7 40.7 4	AB-50 Control St. London ECOMOLO CO. Lin nONT Basic Control St. London ECOMOLO CO. Capital Fined 1779 314 167 Income Faund 1779 314 1670 in. Practs for March Lin. Alon doubley the March In.				
	GL Villachester 0'seas 131.4 34.8 3.9	3 Extra Incorre 66.8 118 40.9 10.0 0.0 (Accient) 95.2 10.7 46.6 8.20 10.7 46.6 8.20 10.0 (Accient) 10.4 10.6 11.0 6.7 10.1 (Accient) 10.4 10.4 10.7 (Accient) 10.4 10.7 (Accient) 10.4 10.7 (Accient) 10.5 (Accient) 12.6 12.8 (Accient) 12.6 (Ac	49 TT Green St. Edinburch ENT JEY				
Income Exempt 55 971+04 7.95 For Ext Exempt 66 67 122 Sentire for Exempt 1849 1811+05 139 U.S.A. Exempt 185 1805+14 181 Anderson Unit Trest Managers Ltd.	Equify & Law Un. Tr. M. (a) (b) (c) Amerishm Rd, High Wyombe. 0994 3337 UK Gwith Ty. Inc 573 616 +0.7 48 UK Gwith Ty. Inc 573 616 +0.7 48 Higher Inc. Ty. Acc 60 6 645 +0.8 7.6 Higher Inc. Ty. Inc 80 645 +0.8 7.6 Gitz/Fod Inc Ty. Linc52 50 40 3 50 60 60 3 60 60 60 60 60 60 60 60 60 60 60 60 60	int. (ecimon)	International Funds Capital				
62 London Wall, EC2R TOD 01 638 1200 Anderson U.T	Far East To: Att(40.2 43.21 = 0.31 1.5	Small Cinc. & Next.   1978   174   103   211   104   105	Hop Yard				
Inc. 13 certify Fund	Fidelity International Management Ltd.	2, St. Mitry Ave. EC3A 88P. 01-623-6114 1 Equity Accord. (21	Income (44 1 47 421 +(1 1 4 14				
Weier Sach Fil. Inc. [34 7 37 38] 290 De Acam 550 8241 290 Arbeithnot Securities Libit. (a)(c)	Amer. Spec. Sits. (2): [23.8 25.9] +0.7 0.01 Gilk & Fried Int	77, London Wall, EC2N 108 01-568 1815	51-100 P 177				
37, Voceto X., Compan, C.Art 187.  Capital	James Finity Unit Trust Mogt. Ltd. 10-16 West Nile Street Classics 041-204 132	"Unastroned, Australia only to Local Authorities,  1. M. & G. Group (y)(c)(2)  7. The Order Trans Mill. ECSP And D1.4-24.4588	US				
16° Weintrawell 776 31 Let +0.1 100 Extr Income 65.2 11.8 102 100 Let	J. Fickey Internat." 33.5 36.9 22. Across Units 48.9 22. Across Units 48.9 22. Fickey Wid. Energy 12.6 13.5 at +0.4 29. Across Units 16.3 75 at +0.4 29. Across Units 56.0 99.1 3.4 Across Units 56.0 99.1 3.4		Energy 1375 111 and 415 2.5. Ecoloration Fund 127 1245 234 413 4 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
Garage Street	Accum Units	Convenient Growth 1124 1225 +0.9 2.73 Conversion Growth 1124 1225 +0.9 2.73 Conversion Growth 1124 1225 +0.9 2.73	Exemple Indians				
Hop lacence 35.8 325 +0.1 957 (Accumulation 55.6 70.7 +0.2 9.57 (Accumulat	Amer. & Gen	Conversion Income					
High Yield \$73 4014 1229   Accomplation   715 7014 1729   Accomplation   727 27 27 27 27 27 27 27 27 27 27 27 27	(Accum. Units)	(Across Units) 1525 1647 +0.4 9.2 Far Eastern 1076 109 84 +1.3 163 (Across Units) 1186 1269 +1.5 163	48, St. Martins Lane, WC2. Dealmrn 07/15/27743 Capital 12/44 17/54   11/2 29/4 Accum: Units 2/44 27/54   12/4 Income Frd. 2/44 27/54   27/54   27/54 (Accum: Units) 3/64 4 27/54   27/				
Archway Unit Tst. Nigs. Ltd.(a)(c) 517, High Hoham, WCIV TNL	Income TS	General Holes	Gen. 1113 1519 11 4 101 (Account Units) 1761 2018 +2:1 4 101 Europe 279 244 -0:1 4 15 (Account Units) 277 297 40 -0:1 4 15 (Account Units) 1586 1795 +0:9 3 16 (Account Units) 1586 1795 +0:9 3 16				
Arlowight Management Parsonage Gdns., Manchester 051-834 2332. Assungts Fd. Mar. 16. (1851 111-9) 4-48	Robt France UL Tst. (70.4 75.4)) 6.01  Friends Prov. Trust Managers (a)(b)(c)	[Accum Units] 1750 1873 -0.1 0.69 (Accum Units] 1846 1975 -0.1 0.69	American				
Barclays Unicorn Ltd.(a)(c)(g) Unicorn No. 252, Ronstord Rd., E7. 01-534 5544 Unicorn America	Prisham End, Doriking. Tel. 88503; Friends Prov. Units   77.5 77.5 +0.7 4.07 Do. Accom	Second General 257.8 277.1 +1.0 5.41	(Accum. Unvist				
Do. Capital	Capital March 18. [143.8 146.7 -3.1] 5.11 Gross Inc. March 18. [78.8 31.5 -0.6 12.5] High Yield March 18. [78.5 35.5 -0.9 12.5] "United, Restricted to monies under Coart corprol.	Smaller Companies	Par CFa Jan. 23 2516 270 54 478 Recovery Mar. 16. 2002 129 76 4 11 Spec. E. March 16. 4611 465 76 27 1 Euro Ex. March 11. 11121 1220 361 For the central funds of				
Do. Ger Pacific Acc. 427 458 0.66 Do. Gr. Pacific Acc. 427 458 0.66 Do. Gr. Pacific Inc. 427 458 0.66 Do. Gr. Pacific Inc. 427 458 0.66	G.T. Unit Managers Ltd. 16, Firsbury Circus, EC2M 70J. 01-628813 G.T. Cap. Income	(Accum. Units)(425.3 465.3) +2.0  6.97 Chardwood March 16(95.0 )	Scottish Acoleable Inv. Mingrs. Ltd. 150 St Vincent St. Glasgow. 041 AV8 2323 Equity Trust Accum(131.5 120 q +1.21 5.44				
Do lactore Final	CT INC FOLIA 1941 20 30 -11 12 12 12 12 12 12 12 12 12 12 12 12 1	Manual Ste Management Ltd.   9438-56101   9438-56101   9438-96101   9438-96101   9438-96101   9438-96101   9438-9610   9438-	Scottish Equitable Fund Mgrs. Ltd. 28 St. Andrews Sq. Edinburgh 031 556 9101 Income Units				
B'es in.Fd. Acc	G.T. Fact & Gen. 1832 94.8 +0.7 1.70 G.T. Tech. & Grb. Fo. 1809 86.9 +0.2 0.80 G.T. European Fund. 1723 99.2 +1.4 0.00		Scottish Wildows' Fined Management P.O. Box 902, Edwhurch EH16 560 (731-655-600) Pegasia Tsi. Mar 19. J98.8. 106.21 +0.71				
Stration Trust. 254.5 275.6   4.05 Do. Account   367.5   363.0   4.05 Next sub. day March 23 day 12.00 stool. Bishopsgate Progressive Mignit. Co.	G. & A. Trust (a) (g) 5 Royleigh Road, Bresidendo (0277) 22730 G. & A	0 kstf. March 8	\$180CO Money Funds 66, Campa Street, ECNN 6AE 51MCO 7-10w Fundt 100.0 - 136.5 \$1MCO 8-10.0 Fundt 100.0 - 14.37				
Stock Exchange, London, EC2N H.13, 01-588 6290 Brate Pr March 9 13726 9 115 8 135 Act. Units - March 9 13726 407 3 135 Brate Int. March 16, 31726 5021 136 Pacients I March 2, 517 9 900 5 118 Bectoman Int. Can 100.7 1073 1 188 Bectoman Int. Can 100.7 1073 4 Meekly dealings.	2 St. Mary Are, EC3A 88P 01-623 611- Dealing cely: 01-623 5766/5806 American Frast		Stewart Unit Tst. Managers Ltd.(a) 45, Charlotte Sq., Edinburgh. 031-226-3271				
Beckman kat. Cap. (100.7 105.3)	Fytra income Tol. 24.5 26.4.0.7 8.76	Mercury Fund Managers Ltd. 30, Grestom St., EC2P 2E8. 01-600-4555 Gen. Det	7 Aurope Can Fund 189 5 95.1 201 Account Units 5.7 102.9 102.9 White Canal Units 12.9 27.0 5.7 British Capital 2025 2020 5.7 Account Units 2025 2020 5.7				
Amer. Gen.† 320 3454 164 lecome 97.7 642 789 533 552 338	High Income Ts	ist. Rec	Action Units 431 2618 263 263 263 263 263 264 265 265 265 265 265 265 265 265 265 265				
Intl Recovery Inc. 2—[225 213 —— 3.15 Do. Ac. 2 314 —— 322 214 —— 315 Desire *Tres. #Wed. †Thers, †Prices March 2734 Britannia Gp. of Unit Trusts Ltd. (a)(c)(g)	Inc. 6 Gerth. Exercit. 1213 Ind. 132 (Acc.) 47.3 Ind. 132 (Noc.) 47.3 Ind. 131 (Noc.) 47.3 In	Midland Bank Group Unit Trust Managers Ltd.	Ex. Ep. March 10 [348.10 366.50]				
Salishury Hoses, 31. Firstury Circus, London EC2 01-538 0478/0479 or 01-588 2777 UK Specialist Funds. Assets	Govett (John) 77 London Wall, EC2 50 Accum. Und	Copies   131   336 +0.1   435   Do. Acc   136   412 +0.1   4.35	Fourity Disk."				
Recovery 40.9 46.1 40.3 5.20 Smaller Los. 40.1 51.20 +0.3 3.94 Spec. Met. Sits. 51.3 55.3 +0.2 41.4 UK Bline Crop. 40.7 43.9 +0.4 4.60 High Income Funds Nat. High Inc. [77.3 83.3m] +0.6( 8.12	St. European March 5. [61.5 64 4]] 2.00 Mext dealing March 19. Grieveson Mamagement Co. Ltd. 59 Greston Street, EC2P 2D5 01.606 4433	Commody & Gen	"Prices on March 10. Next dealing April 14. "Prices at March 12. Next dealing April 7.  Target Tst. Mingrs. Ltd. (a) (g) 31, Gresham St., E.C.2. Dealings 0296 5941. Commodity				
Extra line. 34.2 36.9 +0.1 10.75 line. & Growth 88.1 89.6 +0.5 6.90 Gik 27.0 24.2 +0.3 12.39 Pref. Stores 16.7 18.0m 14.42	Berrington March 17, 1339, 9 361, 6 4, 87 (Accum, Links). 619, 446, 2 4, 87 (Brgn, H.Y. March 18 174,4 185,4 913 (Accum, Links). 654,6 281,5 913 (Accum, Links). 654,6 281,5 12, 64 (Accum, Links). 618, 64 (BL) 3 (	hoome \$31 \$52 \$0.5 \$4.5 \$6.5 \$6.5 \$6.5 \$6.5 \$6.5 \$6.5 \$6.5 \$6	Figure 97.5 1048 +0.9 426 Git Capital 1882 156 3 +0.4 325 Git I gazane 90.2 91 4nd +0.3 11 26 Investment Trast 52.3 56.7 199				
Sector Specialist Frants Commodity States 999 2 107.9 +0.9 1.39 Financial Secs 999 107.7 +0.6 4.62 Gold & General 121.0 131.5 -0.4 9.88 Im, Trost States 99.7 6.4 299 Minerals 223 56.44 7.21 Prop. States 253 234 +0.11 262	Account Units) 128 1413 15 426 1425 1516 16 420 1425 1516 16 420 1425 1516 16 420 1425 1516 16 420 1425 1425 1425 1425 1425 1425 1425 1425	00. Acc. 47.0 50.8 +0.2 179	American Edge				
Univ. Energy	Ln. & Bruss, Mar. 17. 1925 96.9	*Prices at March 19. Next dealing therein 25.  Minster Fund Managers Ltd.  Muster Hee., Arthur St., ECAR 98H 01-623 1050	1000me				
American Growth 38.9 41.9ml +0.8 213 Am. Straigher Cos. 55.9 613 +0.9 0.17 Am. Spec. Sits. 57.6 40.5 +0.5 1.56 Fest. 22.2 30.4ml +0.4 0.91 Hong Kg. Perfunce 25.9 25.8 +0.3 3.06 Ind. Growth 71.6 77.2 +1.0 248 Japan Perf. Ist. 70.3 75.8 -0.2 0.52	Guardian Royal Ex. Unit Mgrs. Ltnl. Royal Exchange, EC3P 3DN 01-628 8011 (ag) Guardiali Tst	Minster March 15 46.7 48.7 7.28 Exempt Feb. 26 120.1 124.1 7.90 Mil A Unit Trust Mingrant Ltd. 014 Open Street, SWIA 916. 01-222-8177	Income and Growth. 543 58 4 40,6 367 Growth				
iet   Grüneth	Premier UT Admin., 5, Rayleigh Road, Hutson, Brentwood, Essex. 0277 217238 U.K. Funds	Mastray Johnstone U.T. Mgnt. (a) 163 Hore Street, Glassow, G2 2UH, 091-221 5521	Ounter Unit Trust Managers Trades Union Unit Trust Managers				
Professional 8293 854.9 +8.3 4.94 Sheld 54.6 58.94 +0.7 4.18 Ezenat Funds	Recovery	Marray European	100, Wood Street, E.C.2. 01-628 3011 TUUT March 1				
Ex. Nfk. Ldrs	Inc. & Growth	######################################	Sarbican March 18				
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ENGINEERING—Continued

FOR QUALITY DEVELOPMENTS IN THE SOUTH AND MIDLANDS

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F. My.An.M. Bk. Nova Scot. \$1

A.ly.O.Ja. Bell Canada \$81

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F. MyAn.M. Can. Imp. Bk. \$2

Jay Jan. Can. Pacific \$5

Jay Jan. Can. Pe. Ent. II

J. Ap. Jy. O. Gulf Can. II

Ap. Jy. O. Le. Hawer Sid. Can. II

F. MyAn.M. Hollinger \$5

Mr. Je. S.D. Holson's Bay II

Mr. Je. S.D. Le. Hawer Sid. Can. II

F. MyAn.M. Ind. Not. Ges \$1

Jan. Je. S.D. Royal Bk. Can. \$2

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BEERS, WINES AND SPIRITS BUILDING INDUSTRY, TIMBER AND ROADS July Browniee.
May Bryant Histor.
Jan Bernett & Hatlam
Apr. Burt Bouton £1.
Luly C. Robey Af 10p.
July Carr (John)
Det. Carron
Oct Comben Gp. 10p.
Oct Comben Gp. 10p.
Oct Costain Group.
Oct. Os. Defd.
Apr. Countryside The Financial Times is planning to publish a survey on Corporate Finance in its issue of April 29 1982. The provisional editorial synopsis is sec out below. INVESTMENT

INTRODUCTION There is increasing evidence to suggest that the worst of the recession is over, but it is hard to assess as yet how strong and durable any recovery will be. The corporate sector, especially in manufacturing, has made savage cuts in both physical capacity and manpower, in an effort to become more competitive. These moves helped liquidity in 1981, but now industry may have problems in financing an upturn, even though in many cases profits appear to be recovering quite sharply.

Editorial coverage will also include:

**PROFITS** BANK BORROWINGS TAXATION NEW ISSUES MANAGEMENT BUYOUTS **MERCHANT BANKS** CORPORATE RESCUES THE INDUSTRIAL RECOVERY

INTERNATIONAL EXPANSION CORPORATE TREASURERS INSTITUTIONAL SHAREHOLDERS SMALLER COMPANIES

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# FINANCIAL TIMES

Monday March 22 1982



# Heseltine gives a hand to boost black business advance

BY ROBIN PAULEY

MR MICHAEL HESELTINE, the Environment Secretary, is looking urgently for a black adviser and has asked all the major banks to give priority consideration to appointing black business development officers.

Mr Heseltine feels that appointment of a black person with business experience is the only way to be briefed properly on the problems facing black people wanting to start or expand small bustes in Britain's deprived inner city areas.

He also feels such an

Austrians

win £300m

Soviet steel

mill contract

By Our Moscow Correspondent

VOEST-ALPINE, the state-

with the Soviet Union's Foreign

Trade Ministry for a steel mill

designed to convert scrap metal

into 750,000 tonnes of steel a

Voest-Alpine is to produce a

complete turnkey steel complex

in Byelorussia by the end of

1984 for Sch 9bn (£299.5m). No

barter arrangements are invol-

by Austrian banks at 7.8 per

cent, 2 percentage points below

the market rate. The Soviet Union was granted a line of

credit of Sch 10bn for 81 years.

said their technology won the

contract over Salzgitter of West

Germany. But the interest rate

offered by Austria is thought to have been a powerful stimulus to the Soviet Union.

The plant, to be located at Shlobin, near Gomel in the western Soviet Union will

produce liquid steel from scrap

It is planned to produce

Soviet engineers have not reviously devoted much

attention to reclaiming scrap.

iron and steel. They reportedly

country.
Voest-Alpine will sub-contract

about 10 per cent of the con-

struction to Danieli, the Italian

company. Schloemann-Siemag,

the German company, will also

have a small share of the deal.

About 150 Austrian engineers

will be based in Byelorussia to

supervise construction, officials

Weather

clouds clear.

N. Ireland

MAINLY DRY with sunny

London, S. England, E. Anglia,

the Midlands, N. England

dry. Max 10C (50F).

Borders, Scotland,

showers and Max 9C (48F).

intervals and night frost.

WORLDWIDE

Cloudy: F—Fair. Fg—Fog. H—Rains S—Sunny, SI—Sleet. Sn—Snow, † Noon GMT temperatures,

Max 9C (48F)

Outlook: Dry

Smghm. Blackpl. Bordx. Boulgn. Bristof

periods after fog patches and

Rather cloudy with light rain

at first becoming brighter and

S. W. England, Wales, Early fog patches becoming sunny Max 11C (52F).

N. W. England, S. W. Scotland,

Sunny periods with scattered

500,000 tonnes a year of

finished products—rolled steel, wire and rods—with the rest

in electric arc furnaces.

in semi-finished form.

Engineers from Voest-Alpine

Financing is being provided

ved in the deal.

appointment would help to convince the black community that the Government is trying to pay careful attention. to its difficulties. The search has become more urgent in Mr Heseltine's eyes as the anniversary of last year's riots approaches, with very little so far to show from the Government's promise of changes.

However, the search for the right person to advise him has proved difficult and Mr Heseltine is understood to have gone to the trouble of asking some schools in the Toxteth area of Liverpool whether any of their bright-

est graduates over the last five, 10 or 15 years were blacks who went on to achieve business success.

On the other hand, neither he nor his department has asked organisations such as the New World Business Consultancy in Camberwell, South London, whether it has any ideas. The organisation was set up with £40,000 from the Greater London Council, Wates and some clearing banks to advise black businessmen on how best to present their business ideas to banks and improve their business sales. One of the

main organisers is Jonathan Emanuwa, who has extensive links with the black business community.

Meanwhile, all the chairmen of the five major clearing banks, the Co-operative Bank, Trustee Savings Bank, Yorkshire Bank and Girobank have received personal letters from Mr Heseltine urging them to appoint black business development officers.
This is at the instigation of

the Financial Institutions Group (FIG), which is advising Mr Heseltine on inner urban problems for a year. Barclays, which has been the first to respond, has appointed Mr John Ridgeway, a white former manager of a branch in the East End of London. Mr Heseltine is understood to be privately unimpressed with Barclay's inability to find a suitable black person despite its Afro-Caribbean banking links.

None of the other banks is expected to appoint a black person to the lob. The five major clearers — Barclays, Lloyds, National Westminster, Midland and Williams and Glynns -- have some 11,300 branches but not one black

### CHANGES EXPECTED ON MANAGEMENT AND PURCHASING

# Shake-up likely on Sizewell B

CONTROVERSIAL DECISIONS last year, Mr Denis Rooney, "maximum" manufacture in must take is whether the are expected soon on the management and purchasing policies for the £1bn Sizewell B nuclear station, planned as the next major investment by the owned Austrian engineering group, has signed a contract Central Electricity Generating Board.

The CEGB already has flouted the Government's earlier wish that total project management for Sizewell B-the subject of a public inquiry next year—should be given to the National Nuclear Corporation.

Instead, a joint management team has been set up, led by Mr Ted Pugh, a senior CEGB project manager. He recently transferred to the NNC board as director responsible for thepressurised water reactor.

His team includes a large number of CEGB engineers, along with staff seconded from the U.S. companies Westinghouse and Bechtel, and from British Nuclear Fuels.

Members of the team have been told their loyalties must be primarily with the PWR project and not their parent

former NNC chairman, was expecting to negotiate a total management contract from the CEGB and sub-contract the nonnuclear two-thirds of the project back to its customer. But under the new arrangement, the 1930s. NNC could have direct responof the project.

> as the precursor for a series of of about £6m. five identical stations in the

The CEGB has stressed it was

in two years' time. With the team, NNC staff are

being seconded to the CEGB's engineering centre at Barnwood, and CEGB staff to the NNC's design offices at Whetstone. near Leicester. The team soon will invite

bids from overseas suppliers for achieve radiation ghost levels nuclear parts of the station. Westinghouse is expected to bid for the complete nuclear steam British nuclear stations. Until his abrupt departure supply system, but with

Britain. In this way, the team hopes

to discover how interested British industry is in making PWR components, given the low ordering rate expected in the NNC could have direct responsibility for only 20 per cent mended one significant change

to the design disclosed in January. This is a second prenot sure that NNC alone could stressed concrete containment to carry the technical and financial surround the nuclear steam risks of the project-one it sees supply system, at an extra cost The team is working against

the clock to freeze the design The team expects to spend in time to keep its promise to about £100m before a start is publish its pre-construction made on site—at the earliest safety report by the end of next month.

But it remains confident that it will present the public inquiry with a project costing about 30 per cent less than an equivalent British-designed advanced gascooled reactor. It is also confident it can

to Sizewell B operators comparable with the average at existing One key decision the team Britain.

nuclear company will be responsible for the "nuclear island," representing about 35 per cent of total cost, or only nuclear steam supply system, representing about 20 per cent.

The joint team must also decide, on the basis of estimates provided by British and over-seas' suppliers, whether key parts of the nuclear steam supply system should be bought

It has already accepted that it will cost more to set up manufacturing facilities in Britain for a pressure vessel than the value of the Sizewell B order. The domestic ordering rate is not expected to be high enough for such a plant to be profitable in the 1980s.

Westinghouse, short of new orders, is making a strong bid to win the contract for a complete nuclear steam supply system.

But political pressures may force a compromise in which key components are bought overseas and assembled in

# Jenkins edges ahead in Hillhead polls

BY PETER RIDDELL, POLITICAL EDITOR

MR ROY JENKINS for the Labour would also consolidate Experienced hope to make the Shlobin plant a pilot project, as the first of up to 10 such mills around the

main candidates is still smallpossibly well under 1,000 voes -so that the outcome is likely to remain uncertain until the

The result will have a vital impact not only on Mr Jenkins' future and his prospects of becoming SDP leader but also on the Alliance's chances of re-

Continued from Page 1

existing leadership. ahead of the Conservative and There is evidence in the tively is between Mr Jenkins A Telephone Survey Labour candidates in the run-up latest opinion polls and from and Mr Gerry Malone, who is Research Unit poll for the to the Glasgow Hillhead by- canvass returns of a slight defending a Conservative Sunday Standard newspaper equity. In an environment in be in soon to restore the balelection on Thursday. movement in favour of Mr majority of just over 2,000 at and for BBC Scotland shows The gap between the three Jenkins in the past few days. In Mr Jenkins' camp there is confidence of a growing momentum which, it is hoped, will be

strengthened by the latest polls. This follows what is claimed as a successful canvass of formerly uncommitted voters and "don't knows" over the weekend. This is in contrast with the depressed state of SDP leaders a week covering its present faltering ago. They are however, trying strongly, though some Tory political momentum. A victory to warn their followers against working-class voters may be

believe that the contest effect opinion polls. the last election. These campaigners argue that former Labour voters, especially women and the young, are moving slightly in favour both of Mr Jenkins and of Mr George Leslie, the Scottish Nationalist

candidate. The traditional Conservative vote in the more middle-class areas appears to be holding up working-class voters may be deserting. These trends may attendances.

campaigners not yet be fully reflected in the

Mr Jenkins with 29 per cent of the vote (against 27 per cent last week), Labour with 28.5 per cent (27), the Conservatives with 27.5 per cent (30) and the Scottish Nationalists with 14 per\_ cent (15.5).

Mr Jenkins appears to have been helped both by a shift of uncommitted voters and by the impact of his public meetings which have attracted very large

# for either Conservatives or for over-confidence.

# French left

into play was the often muddled presentation of Covernment policy, unease over the economy and discontent in rural areas

over fafrfmf forfifcfefs. The fall of the franc on the foreign exchange markets last week almost certainly had a negative effect on the Government in yesterday's vote. .

showers and moderate winds. The decline overall in the left-wing vote is explained both by the drop in support for the Communist Party (from which Sunny periods with isolated showers and westerly winds. the Socialists so far have been unable to benefit) and a swing back to the centre by voters who have recently supported President Mitterrand.

It seemed unlikely last night that the Socialist-led coalition could achieve its goal of gaining a majority of the presidencies of the 95 departmental Continued from Page 1

# Laker abandons plans

This would mean that the air-viduals—'the friends of Freddie line had satisfied the authority fund'—to help him get off the as to its fitness to fly, both in ground again. safety and technical terms as well as financial.

Brenpage possessed no air-craft and no base — the original Laker Airways maintenance base at Gatwick has already been bought from the receiver by British Caledonian. As a result no air operator's cer-tificate could have been granted The Civil Aviation Authority

said at the weekend that by the end of last week it had still. cial or technical. Sir Freddie's decision not to

proceed, at least for the imme-

operator's certificate." sums donated by private indi-

This cash, believed to amount to several hundred thousand pounds, is held in a Lloyds bank account at Gatwick. It is expected to be returned to the donors as soon as possible. Alan Friedman writes: The Orion Royal Bank, the merchant bank which had been advising on the Laker revival, said last

night Sir Freddie still had hopes of starting a charter operation, possibly next winter. Orion has been working for not been given any details of Sir Freddie on a non-fee basis. Sir Freddie's plans, either finan- "We were prepared to do a certain amount of work on spec. Having been deeply and briefly involved before, we were diate future, raises the question applicant to help Sir Freddie if of what will happen to the large we could."

Continued from Page 1

# **Opec ceiling**

budgetary requirements for the financial year just beginning.

Sheikh Yamani and Sheikh Ali Khalifa, however, seemed confident that balance could be restored by mid-year or late summer at the latest, but con-ceded that further recession in the economies of the industrialised countries could upset calculations. As for the British National

Oil Corporation's decision to lower the price for North Sea \$31, Sheikh Ali Khalifa was insistent that the price should come into line with Opec. He said: "It is for the British Government to decide whether they want to waste taxpayers' money or not."

He described BNOC's pricing

system as "rigged to maximise

# U.S. may curb flights from Japan

BY LOUISE KEHOE IN SAN FRANCISCO

SANCTIONS against Japan's consensus on civil aviation level talks. rights, may be imposed this The failu week by the U.S. The eighth and "final" round

of U.S. Japanese aviation talks in California, ended late on Friday with no agreement. After talks in January, the Civil Aeronautics Board (CAB) agreed to delay sanctions which could involve cuts in JAL's services — pending further negotiations. Now the CAB must either back down or

sanctions. The door has been left open. however, for further talks in Washington. Mr Darrel Trent, the deputy secretary of the U.S. Department of Transportation who headed the U.S. delegation. said: "We have offered, and the Japanese have accepted, that the issue be left open for an unspecified period while we assess the situation."

the

threatened

This week's visit to Washingcommercial airline, Japan Air ton by Mr Yoshio Sakurauchi, Lines, following the failure of Japan's Foreign Minister, seems the two countries to reach a to offer an opportunity for top-The failure of the civil avia-

tion negotiations is widely expected to lead to the link of the aviation issue with broader bilaterai trade talks. Mr Trent said: "We wanted

to expand opportunities for the carriers of both countries. The openness of the U.S. market has provided great opportunities for Japanese Airlines. A more open market in Japan with better opportunities for U.S. carriers would work to the benefit of Japan also."

The main issue has been the U.S. desire to increase its landing rights in Japan and to allow U.S. carriers "beyond rights" to pick up passengers in Japan and fly on to further destinations.

Mr Yoshio Okawara, Japanese ambassador to the U.S. said a major objective of the Japanese delegation was to

large Japanese community. Mr Trent said that when it petition. became clear that a wide-

ranging agreement would not be reached, the U.S. delegation suggested a "mini-package" which narrowed discussions to pressing problems. Both sides seemed close to agreement on four points:

• Increased U.S. charter flights from the U.S. to Japan. U.S. landing rights in Osaka. ports from Tokyo that Mr Ed
 Landing rights for United Lumley, Canada's Trade Minis-Airlines in Tokyo. ter, heading a delegation to

Additional landing rights for Tokyo, had failed to negotiate Airlines in Tokyo. JAL in the U.S. at Chicago and

Seattle. But there was no agreement Mr Lumley went to Tokyo to on the key issue of beyond seek far-reaching concessions rights for U.S. airlines flying from Japan to rescue Canada's But there was no agreement

into Japan.
While JAL is able to make highly-lucrative flights from several places in South-East Asia into Japan—and on to the U.S.—these potential moneyspinning routes have been vestment in Canada.

obtain beyond rights to fly denied to U.S. carriers. The through Los Angeles to Sao Japanese show no inclination Paulo in Brazil, which has a to open this element of their civil aviation market to com-

Victor Mackie writes from Ottawa: Canada is keeping all options for protective trade measures open following disappointing talks in Tokyo on limiting Japanese car imports, Mr Mark MacGuigan, minister of external affairs said over the weekend.

He was commenting on a reduction of Japanese cars exported to Canada.

sagging automobile industry. He wanted to persuade the Japanese to reduce car exports to Canada, to increase the import of components made in Canada and to consider major plant inTHE LEX COLUMN

# The unwanted dividends

Highly-taxed private investors and the unit trust vehicles which serve them, have a longstanding and perfectly rational preference for capital gains over dividend income. This year's Budget should crystallise their dislike for dividend income into a positive aversion. After all, the inflation element of future long-term capital gains will now virtually escape taxation, while dividends remain subject to tax at rates of up to 75 per cent. At the same time, the

investor averse to risk as well as to dividend is offered a more as to dividend is offered a more or less ideal security by the Government; the index-linked gilt-edged is a formidable competitor for the familiar blend of low coupon stocks, property and GEC shares. Companies reviewing their dividend policies at least should be aware that a large number of their shareholders would prefer them to have a much lower ratio of dividends to retained profits.

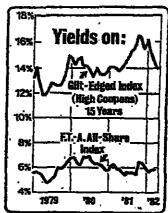
Quite independently from the new conditions in the UK, the latest edition of the Chase Financial Quarterly is given over entirely to a discussion of dividend policy. With differences of emphasis here and there, the academic contributors expound the theoretical arguments -- supported by a steadily growing volume of research—that the payment of

dividends is irrelevant and can be harmful. Of all of the issues studied by academic corporate finance specialists, this is perhaps the one in which theoretical deductions have had the least impact on the day-to-day behaviour corporate managers.

Greatly oversimplified, the

argument runs that in an ideal market—with no taxes cr transaction costs-it should not matter whether a company distributes its profits or retains them. For a given investment policy relative to cash flow, a rise in the dividend expresses a preference for outside financing—the acceptance of successful companies which seems to require that the higher gearing through a rise announce plans to stop paying of dividend that has in the level of debt, or an im-dividends. (If their shares do abandoned should plicit decision to raise new the company's shareholders pay tax on their dividends, to distribute earnings is plain perverse. Even where a company has decided to shrink, and feels its ter than it can, it is more efficient for it to buy in its own shares, than pay dividends.

Buying in shares is still not open to British quoted companies, and the London equity



market is dominated by untaxed pension funds to a much greater extent than Wall Street — the price of GEC shares is set by the gross funds, not the high taxpayer. But even in the U.S., campus derision about dividends has cut a very limited amount of ice: U.S. quoted companies paid out \$60on (£33.3bn) in 1981. Some contributors to the CFQ, starting from the premise that not Recycling all businessmen are irrational, concern themselves with ex-plaining companies, strange reluctance to bow to common

Their general conclusion is that dividends convey information about long-term trends to the markets in some mystical way that makes it worthwhile to bear the administrative costs payment, have the shareholder taxed, and eventually pay for the underwriting of new equity. This might imply that chairmen are even less articu-late and public relations men given even less value for money than is generally supposed. Or else—and this seems more likely-hard cash is the only

sense.

thing worth paying attention to. successful companies which seems to require that the level hunters might be other companies with sharp teeth is not discussed.) No one at the seminar seems to have put the argument that the annual chore dividend cut is that it provides shareholders can use funds bet- of amassing cash against which to write dividend cheques might impose a valuable discipline on management—a discipline more effective than vague "accountability." The academic position could in favour of retentions.

the ordinary point of view of the British pension fund pension fund manager, who wants as many dividends as he can get. It is not unknown for funds to calole or even bully companies into a high level of distribution, even if that means paying unrelieved advance corporation tax. Dividend cuts, like other sorts of violent crime, have been on the increase lately, but that does not make them any less deplorable in the view of the pension Perhaps it is exposure to the

hardly be further away from

gilt-edged market over a period of very high yields that has accustomed fund managers to getting 15 per cent of their investment back at the end of a year and having to find a new home for it. Certainly the idea of selling small parcels of stock to meet pension costs does not seem to appeal: the objective of a fund may be measured in terms of total return, but dividend flows and capital profits are still treated as different kinds of money.

But it is not necessary to accept every article of faith of the anti-dividend school to be tion. In the UK, the picture of a company raising new equity to pay for past dividends is far from being a caricuture-and the need to pay dividends on the increased capital sows the seeds of the next fund-raising. Nobody benefits much from this weary process of recycling but the Inland Revenue and the City underwriters.

Many British companies went into the present recession with inappropriately-low dividend cover-party as a result ikely—hard cash is the only thing worth paying attention to.

A seminar held by Chase on restraint. The high historic these subjects covers the payout ratio left them exposed theoretical points in a lively when their profits fell away and way, and even goes so far as many were forced to cut their to consider what becomes of dividends. Corporate pride now

collapse, "bargain-hunters" will reconquered as soon as possible even though the whole point level was wrong There is nothing particularly

heroic in this storming of lost citadels. The positive side of a a base from which a company can reconsider the ideal future mix of retentions and distribution. changes will have done a useful job if they redress the balance

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